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NEWS SUMMARY

GENERAL
Lebanon invasion fears growing
Fears of an Israeli invasion of southern Lebanon are growing. Troops concentrated on the border have been put on alert and Israeli jets flew over Beirut. These moves followed a series of Israeli Cabinet threats that Israel would not allow Palestinian guerrillas to endanger the lives of its citizens. Zaire's decision to restore diplomatic relations with Israel has sparked a wave of protest from Arab nations. In Sidon, Lebanon, three people were killed in gun battles between leftist guerrillas and Palestinians. Page 3

BUSINESS
BNOC to resist oil price rises
BRITISH NATIONAL OIL Corporation is likely to resist pressure for a rise in North Sea oil prices next month because of Nigerian competition, despite traders' claims that UK producers are selling at a big discount. Back Page

£1.3m ransom
Turin businessman Paolo Alessio, 56, has been freed by kidnappers following payment of a £1.3m ransom by his family. In West Germany, an eight-year-old girl, kidnapped in December, was freed after her German banker father paid a £358,000 ransom.

Greece surprised
Greece has been surprised by U.S. Secretary of State Alexander Haig's remarks that no meeting between President Reagan and Greek Premier Andreas Papandreu has been planned for next month's Nato summit in Bonn. Page 8

Aircraft scare
An Alitalia captain reported an explosion close to his aircraft while flying over southern Italy, where Nato manoeuvres were taking place. An investigation is to be held.

Ulster blast
The wife of a former Northern Ireland police chief, May Bradley, was injured by a booby trap bomb when she opened the front door of her Belfast home.

Nazis 'brought in'
Several hundred Eastern European Nazis and collaborators were smuggled into the U.S. after the Second World War, to help with anti-Soviet intelligence, a U.S. television programme claimed.

Schild evidence
Rolf Schild and his family, victims of a kidnapping in Sardinia, in 1970, with testify against their alleged abductors in London, following their refusal to return to the island.

Asylum granted
Thirteen leftists, who occupied the Brazilian embassy in Guatemala, have been granted political asylum in Mexico.

Holiday offers
Tour operators and travel agents are forecasting a spate of price cuts as their peak season nears, with many holidays unsold. Page 6

Brazil switch
Brazil has switched its long-standing economic alliance from Iran to Iraq, based on the belief that Iraq will win the 20-month Gulf war. A Gulf Co-operation Council meeting, in Kuwait, was broken off in a move to reach Arab unity over the war. Page 3

Briefly...
A \$5m feature film is to be made of the TV series Dallas. An Iranian stowaway was found dead from exposure in the wheel housing of a jet at Istanbul.

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Task force set for more raids as Falkland hopes recede

BY MARGARET VAN HATTEM, POLITICAL STAFF

THE GOVERNMENT intends to intensify pressure on the Argentine Junta over the next few days, with more raids on the Port Stanley area, as hopes of concluding a diplomatic settlement to the Falklands crisis ebb further away. Doubts in London over the Argentine response to the latest United Nations proposals, and in particular of the chances of getting a clear and binding reply, are so strong that the British Government has held back from giving a categorical reply. Sir Anthony Parsons, Britain's Ambassador to the UN, returns to New York this morning to resume negotiations. It was stressed in Whitehall yesterday that the Government is still trying hard to negotiate a settlement, but also that it suspects the Argentines of playing for time and is not prepared to allow more than a few days before undertaking more drastic military action. Speculation that the Government may harden its negotiating stance if the Argentines do not match some of the concessions implicitly offered in recent weeks was reinforced yesterday when Mr John Nott, the Defence Secretary, said he did not envisage Argentina ever having sovereignty over the islands. This comment, made on BBC radio, appears to have caused some embarrassment in Government circles, where the policy that sovereignty is negotiable is still upheld. It is not clear whether Mr Nott meant that he considered Argentine sovereignty unlikely, or that it was not an option as far as the Government was concerned. The ambiguity of the comment, however, leaves open the possibility of differences within the Cabinet on this point. In view of increasing pressure from the Right wing of the Tory Party against any concessions to the Argentines, which could be regarded as a sell out, the Government appears determined not to move an inch further until it has watertight guarantees that the Argentines will withdraw from the islands on the understanding that sovereignty is yet to be negotiated. The outstanding difficulties, according to Whitehall, concern the securing of binding guarantees from the Argentines to a withdrawal of all military and civilian personnel; agreement on some form of interim administration, in which Britain insists the Falklanders' institutions should be represented; and categorical Argentine acceptance that there should be no pre-Continued on Back Page

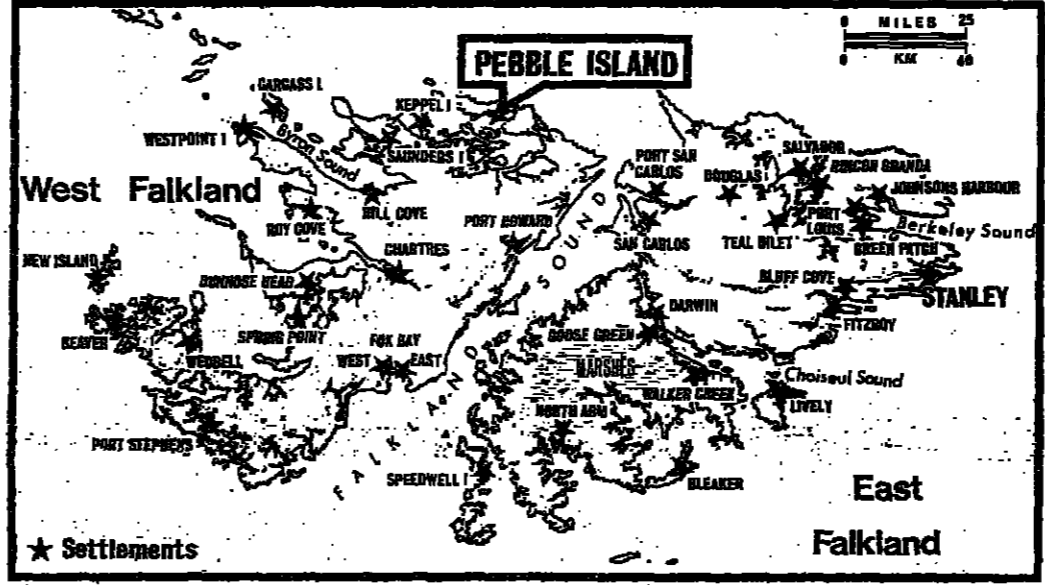
ARGENTINA DRAFTS REPLY

ARGENTINA YESTERDAY drafted its final reply to the United Nations peace initiative on the Falklands crisis as Argentine newspapers warned that a bloody battle over the islands might be imminent. The so-called "Malvinas group," headed by Foreign Minister Nicanor Costa Mendez, met to put the last touches to Argentina's reply to Sr Javier Perez de Cuellar, the UN Secretary-General, who has been trying to arrange a South Atlantic ceasefire. While President Leopoldo Galtieri said yesterday he expected "some kind of rapprochement with Britain in the next few days," the tone of his statement in an interview with Mexican television was tough. He warned that Argentina was ready to fight off any British invasion of the islands. The daily Buenos Aires newspaper, Clarin, said yesterday the stage seemed set for "the harshest and most dramatic battles in defence of the archipelago."

Invasion 'likely to be withheld'

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

ORDERS TO step up military pressure on the beleaguered Argentine garrison on the Falkland Islands have been given to the British task force in the South Atlantic. It seems, however, the signal to invade will be withheld pending outcome of the peace initiative at the United Nations. The military action ordered is likely to follow the pattern at the weekend when Royal Marine commandos landed on Pebble Island, destroying 11 light aircraft. Sea Harriers from the aircraft-carriers Hermes and Invincible also mounted two more bombing raids on the island's main airport at Stanley. The weekend action and any following in the next few days will have the dual purpose of harassing the Argentine garrison on the islands and of securing the air and sea blockade in the 200-mile total exclusion zone around the Falklands established more than two weeks ago. Mr John Nott, the Defence Secretary, said yesterday the Government believed the blockade was effective and that the task force's softening-up process was undermining the morale of the Argentine garrison, unofficially estimated at 7,000 to 9,000. The Defence Ministry emphasised at the weekend that the Pebble Island action, though it involved the first acknowledged British landings since the task force arrived, was a raid, not an invasion. Full details are still not available. It appears, however, that 50 Royal Marine commandos were landed on the island and after trekking seven hours over rough country were in position to attack the airstrip area. The marines were supported by naval gunfire from an unnamed task-force ship. Eleven Argentine aircraft, including six small counter-insurgency Tucanos and a light Skyvan transporter, were destroyed. The task force suffered two minor casualties. Firing was said to be well away from Falkland Islanders' homes. What happens on the military front in the next few days will depend partly on the deteriorating weather. The task force, however, will have four key targets: ● Small grass airstrips like that at Pebble Island: These exist at many of the Islanders' settlements on East and West Falkland. Several are believed to be used by the Argentines and perhaps include the two largest, both on East Falkland, Hill Cove and Charries. ● Radar units on the islands: These Admiral John Woodward, task-force commander, believes the Argentines are still able to operate, to pinpoint the Royal Navy for Argentine attack, as happened last week when one warship was damaged. ● Stanley airport: The task force will want to deny use of this to the Argentine garrison. ● Military supplies and command: At least part of this could be used if orders are placed



Davy still seeks link with Indian steel contract

BY K. K. SHARMA IN NEW DELHI AND PAUL CHEESERIGHT IN LONDON

DAVY McKee, part of the Davy Corporation, will seek to negotiate the sale of equipment and services to India for a 1.5m-tonnes-a-year steel plant in Orissa, despite the weekend loss of its position as consortium leader for construction of the £1.5bn project. "There is still a major role for Davy to play," Sir John Buckley, the group chairman, said yesterday. "It could still work out that we do as much as we originally planned to do." Failure to win the construction contract would not have a major effect on Davy's fortunes, he added. During the weekend, the Indian Government revoked a letter of intent, granted to Davy last September, for turnkey construction—providing a completed plant ready to operate. The breakdown in negotiations occurred when Davy and the Indian Government failed to agree on a revised price following an Indian decision to change the site of the plant and its mix of products. This is the second check in a week to Britain's drive to boost capital exports to India. Last Thursday efforts to sell British System X telecommunications equipment were foiled when a £90m contract went to CIT Alcatel of France. The Indian move is also an embarrassment for the UK Government. A succession of ministers, from Mrs Margaret Thatcher downwards, has supported the Davy bid in talks with the Indian Government. But the steel and telecommunications failures were partially offset by the signing of a contract, also at the weekend, for Northern Engineering Industries to construct a £231m thermal power station. A further contract to cover the development of a related coal-mine project is expected shortly. The Indian Government still intends to build the Orissa plant, but it will seek maximum use of Indian contractors and equipment. What cannot be provided from domestic sources will be put out to international tender. In London it is noted that the original financial package, put together to support the Davy bid, remains in place, and that the Indian Government will need funds for the project. The package is made up of export credits at 7.75 per cent, a Euro-currency loan and aid funds. At least part of this could be used if orders are placed



Sir John Buckley

with British companies. Sir John hopes that the possibility of these might emerge "in a few weeks." The package covered a fixed-price contract with no provision for cost overruns, according to Indian officials. But Davy's revised estimate for the plant came to over £2bn, a figure which the Indian Government did not think was justified. According to the British group, the increase arose because of a change in the concept and specifications of the plant and the switching of the site from Paradip, on the coast, to Daitari, 120 miles inland. Davy was reluctant to commit itself to a fixed-price contract on a new site which needed extensive survey. This is partly corroborated by the Indian side. It is said that Davy became unwilling to take on a fixed-price contract and asked the Indian Government to make its own arrangements for construction. It is also said that Davy raised its equipment costs by up to 30 per cent. The setback to the construction of the Orissa plant is likely to lead to a review of the Indian policy of awarding turnkey projects to foreign companies provided they come with attractive financial packages. The inclusion of £200m of UK Government grants in the Davy package is assumed to have been one reason why the British group emerged with a letter of intent in the face of a lower bid from a consortium led by Mannesmann Demag of West Germany. Background, Page 4

British Telecom expansion plan

BY GUY DE JONQUIERES

THE GOVERNMENT is considering plans for restructuring British Telecom, freeing the organisation to develop into a major force in the computer and communications industries in the UK and overseas. The proposals, backed by Mr Patrick Jenkin, the Industry Secretary, would enable British Telecom to expand substantially its manufacturing activities giving it the leading role in equipping Britain with modern cable television systems and the video communications services. The plan also includes proposals to introduce legislation later this year permitting the sale of up to half of British Telecom to private investors and relaxing the tight restrictions on financing which the Government imposes. However, the fate of the plan depends critically on whether the Government is able to win the acquiescence of the Post Office Engineering Union. The union favours a wider industrial role for British Telecom, yet is strongly opposed to any privatisation. Mr Jenkin is expected to make an effort in the next few weeks to persuade the union's leaders to change their minds. One incentive which he may offer is the possibility that the union would be consulted regularly on business strategy. Last week, British Telecom submitted a report to the Government arguing strongly that the organisation should be given overall responsibility for laying new cable systems to carry cable television programmes, computerised information services and video communications. British Telecom claims that it could do the work more efficiently than if private cable television operators were allowed to build separate cable television networks in different parts of the country. It suggests laying cable on behalf of private operators and recouping its investment by charging them for traffic carried. The British Telecom proposals are in marked contrast to the recommendations of the Prime Minister's Information Technology Advisory Panel (ITAP). In a recent report, ITAP argued that the private sector should have free rein to lay cable systems. Mr Jenkin is understood, however, to agree with the British Telecom view that such an approach could lead to unnecessary duplication of cable systems and the development of technically incompatible networks. Mr Jenkin is also considering proposals which would allow British Telecom to involve itself more deeply in manufacturing, by setting up its own factories, taking over existing companies or entering joint ventures with private sector partners. The aim would be to reshape British Telecom on the model of larger U.S. independent telephone companies, like General Telephone and Electronics, which have a vertically-integrated structure embracing manufacture as well as the operating of a large telephone network. The Government believes that if British Telecom were allowed to develop in this way, it could prove a formidable competitor

Traders bank on a deal of fun

BY DAVID MARSH

CURRENCY COCKTAILS are not all that will be mixed in the City this week. International foreign-exchange trading is expected to grind to a halt in a few days as 2,000 currency dealers from around the world gather in London, with guest stars Larry Adler and the President of the West German Bundesbank, for their annual knees-up. The dealers are from banks in 50 countries as diverse as Kenya and the Soviet Union. They will assemble from Thursday for the gathering of the International Foreign Association. It will give dealers a chance to discuss developments on foreign-exchange and credit markets, and for the husbands of the growing number of female foreign exchange dealers, and any amount of wining and dining. Serving up the serious stuff will be Herr Karl Otto Pöhl, the Bundesbank president. He will deliver a presentation after Saturday morning's annual general meeting at the Barbican in the City of London. The gathering, the 24th, traditionally results in thin and erratic trading on foreign exchanges as the currency community lets down its hair. This year's meeting is bigger than ever. One sour note will intrude—the handful of delegates from Argentina is not expected to turn up.

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OVERSEAS NEWS

Haig denies any Greece-U.S. Nato summit

BY VICTOR WALKER IN ATHENS

MR ALEXANDER HAIG, the U.S. Secretary of State, in a surprise remark in Athens yesterday, said that no meeting between President Ronald Reagan and Dr Andreas Papandreu, the Greek Prime Minister, had been planned for the Nato summit in Bonn next month.

The "Reagan-Papandreu summit" has been presented here as potentially vital for the future of Greek-U.S. and Greek-Nato relations. Mr Haig's disclaimer followed more than six hours of talks between Mr Haig and Dr Papandreu, which left clear gaps between the positions of their respective governments on questions of Nato, U.S. military bases in Greece, Cyprus, and on the guarantee sought by Greece against possible Turkish aggression in the Aegean.

Mr Haig said the only bilateral discussion so far scheduled for Bonn by Mr Reagan was that with Herr Helmut Schmidt, the West German Chancellor, as the head of the host government, though "this does not preclude whatever discussions will occur in the margins, at opportunities provided by breaks and social events."

Mr Haig, the first senior U.S. official to visit Greece since the socialist victory in general elections last October, had two sessions of talks with Dr Papandreu on Saturday, at the Prime Minister's home and during a dinner given by the U.S. ambassador. He also spent an hour with President Constantinos Karamanlis.

He said yesterday that his visit, while not focused on making specific decisions, on particular questions, did establish a very positive framework for the improvement of our



Dr. Papandreu: Gaps after talks

bilateral relationships, including the defence sector." There had been no decisions on U.S. bases, he said, but "a consensus of view on how to deal with the issue, primarily as regards timing and venue."

In reply to a question on the guarantee of its borders, sought by Greece as a condition for its continued membership of Nato, Mr Haig said: "The fundamental character" of this question was "best assured by the full participation" by Nato member states in the alliance, and by "the resolution of long-standing questions among the member states on a bilateral basis."

This was seen as a suggestion of new Greek-Turkish negotiations, suspended by Athens since the elections.

He insisted that the Greek-Turkish dispute over Nato command responsibilities in the Aegean should be settled through the Nato framework.

Fears grow of Israeli invasion in Lebanon

By David Lemmon in Tel Aviv

THE ISRAELI Cabinet yesterday issued the latest in a series of warlike threats against Palestinian guerrilla forces in Lebanon, warning that "under no condition" will Israel permit the Palestinians to continue to "directly threaten the lives of Israeli citizens."

Fears of an imminent Israeli invasion of Lebanon have been heightened by the weekend statements by General Rafael Eitan, the Chief of Staff, confirming that Israel has concentrated troops along the northern border and has put the regular army on the alert.

Yesterday, for the second time in 10 days, Mr Menahem Begin, the Prime Minister, held discussions on the Lebanese situation with the leaders of the opposition Labour Party. Following the earlier meeting the Labour politicians spoke about the need for restraint. This time they refused to comment.

Last Sunday Israel and the Palestinians exchanged air raids and rocket attacks across the northern border. This was the most serious violation to date of the U.S.-mediated ceasefire that went into effect last July after a 12-day cross-border duel which caused serious damage to Israeli property and morale in the north.

A senior Israeli official said after the Cabinet meeting that Israel was not looking for an excuse to go to war, but was determined to end the situation where Israel's northern settlements were within range of Palestinian artillery and rockets.

The terrorists are holding the residents of the north hostage, and this situation can not go on for long," he said.

AP reports from Beirut: Rival left-wing Muslim militias battled with mortars, rocket-propelled grenades and machine guns in the streets of Lebanon's port of Sidon yesterday. Three people were killed and several buildings were set on fire.

Brazil drops Iraq in favour of Iran

BY ANDREW WHITLEY, RECENTLY IN BRASILIA

BRASIL has taken a critical long-term decision to shift away from its long-standing economic alliance with Iraq in favour of Iran. The decision is based on Brasilia's belief that Iran is likely to win the 20-month-long Gulf War soon.

A top-level Iranian delegation last week offered Brazil "an important role" in a major reconstruction programme to be launched in Iran in the aftermath of the war. This is apart from the immediate prospect of exports worth \$500m (£272m) a year.

Senior Government officials say the decision is likely to have been taken personally by President Joao Figueiredo shortly before his departure last week on a state visit to the United States.

But the full extent of the shift will only become apparent later, as contracts are signed. At risk for Brazil is its most important economic relationship in the Middle East.

Iraq has for years been either its leading or second place oil supplier; is the major customer

for the booming Brazilian arms exports industry; and has awarded contracts worth hundreds of millions of dollars to Brazilian companies.

However, Brasilia has evidently come to the conclusion that Iraq badly needs what Brazil has to offer and will not therefore damage the essentials of the relationship in a fit of pique against Brazil's rapprochement with Iran, its long-standing enemy.

Brazil accepts that without a political switch now it could find itself on the losing side in the Gulf War, frozen out of a market in Iran which offers immense possibilities for Brazilian contractors and exporters: of foodstuffs, industrial raw materials and manufactured goods.

As one senior official said: "Iran has 40 million people, it has oil and it is going to win the war." In addition private discontent with Iraq is beginning to grow in Brasilia.

Moves towards rapprochement would have taken place earlier if it had not been for the fact

that the Brazilian Ambassador to Baghdad is a retired army general close to President Figueiredo, while the Embassy in Tehran is manned only at the Charge d'Affaires level.

For Iran, Brazil, an important trading partner under the Shah, is exactly the sort of ally the Islamic Republic of Ayatollah Khomeini would like to have, in preference to its old ties with the West.

Brazil has a wide range of raw materials, a sophisticated manufacturing industry, and good Third World credit facilities. But Iran's offer to Brazil of a special place in its national reconstruction campaign is conditional on Brazil resuming purchases of significant quantities of Iranian oil.

Formerly running at volumes of up to 100,000 barrels a day, oil imports from Iran dried up totally last year.

The Brazilian Government's twin objectives of reducing the country's dependence on imported oil and diversifying away from Middle East sources

of supply will, at the least, have to be modified as a result of the Iranian decision.

Petrobras, the state oil company, has already decided in principle to resume purchases of Iranian oil.

Volumes and price are still to be settled, but Brazilian officials are confident that an attractive price below the going Opec rate can be agreed on.

The Iranian delegation, headed by Mozafar Jahrani, the Deputy Commerce Minister, visited Petrobras on Wednesday after talks in Brasilia. It also submitted to the foreign trade department of the Banco do Brasil a list of other products, ranging from carpets and electric samovars to biscuits and shampoo, which Iran wants to sell.

Brazilian exports to Iran in 1981, made up largely of animal feed and foodstuffs, were worth \$194.5m. But a member of the delegation said Iran wants to buy \$400m worth of goods, including trucks, tractors, steel and paper, over the next nine months.

Singapore rate of growth slows down

By Kathryn Davies in Singapore

SINGAPORE'S rate of growth slowed in the first quarter of this year from 10 per cent in 1981 to 7.3 per cent in the first quarter of 1982.

According to figures compiled by the Ministry of Trade and Industry, this represents Singapore's worst economic performance for four years. The Ministry says that manufacturing output grew by 1.6 per cent in this period, the lowest since 1975.

The electrical and electronics industry continued its decline, as did the textiles, timber and plastic industries. Both trade and financial sectors recorded lower rates of growth.

The announcement of such relatively gloomy figures at this time is likely to preclude much lower wage settlements this year. The National Wages Council (NWC) which recommends the annual level of salary rises each year is due to make its recommendations next month.

While the figures are less good than last year's overall rate of growth, it seems more likely that the Government wishes to forewarn workers that their wages will increase much more slowly than in previous years, rather than signalling any real difficulties with the Singapore economy as a whole.

Woman Premier

The Yugoslav Parliament yesterday voted Mrs Milka Planinc the country's first woman Prime Minister to succeed Mr Veselin Djuranovic. Reuter reports from Belgrade.

It also elected her 23-member Cabinet in a scheduled Government reshuffle following general elections in March and April.

Gulf Ministers break off emergency talks

BY JAMES DORSEY IN KUWAIT

FOREIGN MINISTERS of the six-nation Gulf Co-operation Council (GCC) broke off an emergency meeting in Kuwait on Saturday in an effort to allow more time to achieve a unanimous Arab stand on the 20-month-old Gulf war between Iran and Iraq.

The ministers of Saudi Arabia, Kuwait, the United Arab Emirates, Bahrain, Qatar and Oman will resume their talks on May 30 in the Saudi capital Riyadh.

Gulf diplomats say that Syria constitutes the main obstacle to the formulation of a unified Arab stand on the Gulf war in favour of Iraq. Syria supports Iran and closed its borders with Iraq last month, forcing the regime in Baghdad to cut its oil exports by half.

A weekend announcement that Zaire is to restore its diplomatic links with Israel drew heavy criticism from Arab countries yesterday, writes our foreign staff. Saudi newspapers condemned the move by President Mobutu Sese Seko and Kuwaiti radio

called for a political and economic boycott of the African state.

President Kenneth Kaunda of Zambia, currently holding talks in Kuwait, reportedly tried to dissuade other African states from following Zaire's example.

reported yesterday that Libyan leader Muammer Gaddafi and visiting Syrian President Hafez al Assad have warned the Gulf states of falling into a trap laid by the U.S. and Israel.

The two leaders were quoted as saying that the U.S. and Israel were exploiting the Gulf war to divert attention from the Arab-Israeli conflict.

Reuter adds: Iran said yesterday its forces had killed or wounded more than 50 Iraqis in fighting in the Abadan and Khorramshahr front.

AP adds from Beirut: Ayatollah Ruhollah Khomeini's Government warned Arab nations in the Gulf on Saturday that they would "undoubtedly sustain losses" if they came to Iraq's rescue.

Polish price rises cause sharp fall in real incomes

BY CHRISTOPHER BOBINSKI IN WARSAW

REAL INCOME levels in Poland have fallen at a record rate as a result of steep price increases last February, according to figures published by the Government Central Statistical Office.

The figures reveal that real income for state employees, the bulk of the workforce, fell by 23 per cent in the first quarter compared to the same period last year.

The slump in income is due to continue into this month as the effects of the February price rises are felt once domestic budget and one-off bonus payments, paid out in February and March to cushion the impact of the rises, are spent.

In March the gap between incomes and actual spending, which grew throughout last year, frustrating the efforts of planners to balance supply and demand, actually began to narrow for the first time.

The process continued with a vengeance in April. The price rises, however, are accompanied by no improvement in actual supply level. It is estimated that the flow of

consumer goods on to the markets has dropped this year by some 20 per cent compared to last year.

But the figures show that unemployment has not taken a hold in the economy.

Talks on massive reductions have produced widespread anxiety among workers and industrial managers admit that this has led to an improvement in discipline.

However, employment in state-run industry was 268,000 or 5.7 per cent down on the numbers employed in April last year. The fall is explained by people taking advantage of early retirement schemes and women taking longer leaves. In April the number of vacancies in industry stood at 232,000.

The value of industrial production over the first four months of the year has fallen by 10.2 per cent compared to the same period last year. Output in the extracting industries like coal and copper is higher than last year, but manufacturing industry is crippled by shortages of raw materials, components and spare parts from the West.

Debt hurdle for plan to buy El Al

By Our Tel Aviv Correspondent

A GROUP of Israeli businessmen yesterday presented the Government with a proposal to buy the state-owned national airline El Al and turn it into a private company. No financial details of the offer were made public.

Sale of El Al would avoid implementation of a ban on its flights on the Sabbath, which is due to come into effect within three months.

The ban arises from an agreement made by Mr Menahem Begin, the Prime Minister, with a small religious party whose support he needed to form a coalition after the General Election last June.

The potential buyers are headed by Mr Haim Shif, owner of the largest hotel chain in Israel. He said that the group includes some of the country's leading travel agents and is backed by a major Israeli bank.

However, Mr Nahman Perel, chairman of the El Al board, said yesterday that he knew of no serious plan to sell the national carrier. Another senior El Al official said that, regarding the condition of the airline's finances, nobody would be willing to buy it.

El Al has suffered severe losses in recent years and the accumulated deficit is estimated at about \$500m. Despite a reduction of the annual loss from \$100m in 1979 to \$30m this year, there is no immediate prospect of further reduction. The ban would lose the airline about \$14m a year.

The decision to prevent flights on the Sabbath has caused a big row in Israel and some liberal members of the coalition have threatened not to support the measure when it comes before the Parliamentary Finance Committee.

Rise in French jobless

BY TERRY DODSWORTH IN PARIS

FRANCE'S seasonally adjusted unemployment rate is likely to pass through the 2m mark this month unless there is a significant change in the current upward trend.

Releasing the figures for April, which showed a 20,800 increase in unemployment to a total of 1,988,300, the Labour Ministry said that the rise had been roughly constant since last summer.

A similar rate of about 1 per cent this month would push the rate over 2m.

The seasonally adjusted figures contrast with the uncorrected statistics which show a further sharp fall in unemployment for the second successive

month. The 1.8 per cent drop to 1,928,200 consolidates last month's fall, which carried the rate below 2m for the first time since last October.

Another positive feature in the present trends is the slight slow down in the annualised rate of increase in unemployment—down to 17.1 per cent last month against April 1981, bringing the figure below 20 per cent for only the second time during the last year.

The overall statistics indicate, however, that the Government's battle against unemployment, strengthened by legislation on longer holidays and the 39-hour working week, is not yet paying big dividends.

W. German unions seek support

BY STEWART FLEMING IN BERLIN

DELEGATES OF the 8m members of the West German trade union movement are meeting here this week to elect a new head of the unions' umbrella organisation, the German Trade Union Federation (DGB), to succeed Herr Heinz Oskar Vetter, who has held the job for the past 13 years.

Union officials are hoping that the meeting, the 12th bi-annual congress of the DGB, will provide an opportunity to rally support for the leaders' policies. Rising unemployment and recent financial scandals in the union-owned Neue Heimat building concern have, it is acknowledged, weakened grassroots support for the powerful union bureaucracies.

The week-long meeting, which will deal with more than 300 resolutions, will be addressed by the heads of three of the

four main political parties in West Germany, and by Chancellor Helmut Schmidt.

Thirteen years ago, when Herr Vetter first took office, West German trade unions stood at the start of a period of considerable expansion of their influence in the economy, on the factory floor and in Bonn.

However, Herr Ernst Breit, 57—the head of the Postal Workers' Union, who is expected to succeed Herr Vetter—would do so when the unions are increasingly on the defensive.

Unemployment hit a record for the federal republic of almost 2m at the beginning of the year and is expected to reach new peaks next winter. Workers' real wages are declining. The social security network for which the unions fought is threatened with cuts and the unions' political influence has

waned as the power of its traditional political partner, the Social Democratic Party, within the ruling coalition declined.

The DGB congress is also taking place in the shadow of the Neue Heimat scandals. Among the 385 resolutions which the delegates will debate is one from the trade banking and insurance union, which calls for a wide-ranging discussion of the philosophy and supervision of the unions' business empire, which encompasses firms with assets of about DM100bn (£23bn).

Herr Breit's candidature springs directly from the Neue Heimat affair. He was selected as the official DGB candidate to avoid what threatens to be a divisive battle during the congress over the candidature of Herr Alois Pfeiffer, the DGB's first official candidate.

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WORLD TRADE NEWS

WHO pushes ban on promotion of milk substitutes

By BRIJ KHANDARIA IN GENEVA

BOTH WESTERN and Third World governments have agreed to speed implementation of an international code banning all promotion by industry in the \$4 bn world market for mother milk substitutes.

In a new resolution, the World Health Organisation's (Who) 155-nation annual assembly instructed its secretariate to "design and co-ordinate a comprehensive programme of action" to encourage governments to fully apply and monitor the code approved last year.

In a significant turn-round the U.S., which was alone in voting against the code in 1981, joined the consensus supporting Friday's resolution.

The code's wider application is likely to reduce competition especially in developing countries which absorb about \$2bn worth of infant formula products. It will also place heavier financial and administrative burdens on governments which usually cannot afford to provide even minimal health services to their people.

In an attempt to prevent individual manufacturers or governments from interpreting the code in different ways, the resolution also asks the Who secretariate to ensure consistency with the code's "letter and spirit."

The code urges governments to take over distribution of breast milk substitutes from industry and ban publicity as well as the giving of gifts and free samples to mothers.

Only a few governments have so far introduced measures modelled on the code.

The only major manufacturer to support the code so far is Nestle, the Swiss-based food company which has the largest Third World sales of breast milk substitutes. But critics claim that its instructions to managers to implement the code misinterpret the code's provisions.

At a Press conference in Geneva last week Mr Edmund Muskie, the former U.S. senator and State Secretary, introduced a Nestle-financed commission made up of church leaders, doctors and nutritionists who will advise Nestle in applying the code. No Nestle employees are members.

Rejecting claims that the panel cannot be impartial because of its link with the company, the senator said "I have spent 35 years establishing my credibility and I'm not ready to throw it away."

The former senator said he saw his chairmanship of the commission as an interesting challenge and an opportunity to help reduce infant malnutrition in developing countries.

If Nestle disagrees with the commission's findings, the commission would make them public, forcing the company to choose between mending its ways or letting his reputation be tarnished.

Sharp rise for UK investment overseas

By Paul Cheeseright

THE UK's overseas direct net investment rose sharply to a total of \$5bn last year, according to provisional estimates by the Department of Trade. This is a rise of \$1.5bn on the total at the end of 1980.

The figures, published in British Business, emphasise a trend which has emerged markedly since 1978. UK company investment overseas, excluding oil companies, has risen fivefold in value over a decade, although this partly reflects inflation.

The pace of investment overseas last year was quicker than that for inward investment, reversing the tendency seen in 1980. Last year inward investment appears to have fallen to \$1bn, as UK affiliates repaid or made loans to their overseas investors.

In 1980, however, inward investment had risen by up to a third over 1979, again excluding oil companies, to a total over \$2.6bn, while the underlying increase of outward investment rose by just over a sixth.

The main market for outward investment in recent years has continued to be the U.S., and three-quarters of the UK's net purchases of share and loan capital during 1980 were in the U.S. The proportions were roughly the same for 1978 and 1979.

The increased amount of overseas investment has brought with it a higher level of overseas earnings,

Paul Cheeseright reports on Davy McKee's failure to win an Indian steel contract Overseas projects policy suffers severe blow

TO THE LAST moment, British Ministers were involved in discussions to safeguard Davy McKee's position as the lead contractor for a \$1.5bn steel-works in India. The refusal of the Indian Government to translate a Letter of Intent into a firm contract is a severe blow.

Much political prestige had been staked on winning that contract. Mrs Thatcher, the Prime Minister, has intervened. A visit to India by Prince Charles was not wholly unrelated to the chances of winning it. As Trade Secretary, Mr John Biffen had talks about it in the last stages. Mr Peter Rees, the Minister for Trade, was involved.

This high level of political involvement was not surprising. The UK Government has laid great stress on building up the British presence in the international project contract field and to this end established, within the Department of Trade, a Projects and Export Policy Division.

This seeks to bring together the different elements of official support for British bidders—co-ordinating the activities of the Export Credits Guarantee Department with political support and the private sector companies involved.

The Division remains the visible manifestation of "UK Inc." And the greater flow of business over the last two years in the international projects field testifies to its success.

Government ministers have been fond of saying that in the 18 months to last February, \$5bn of contracts worth over \$10m each have been won. The value of buyer credits, the main financing vehicle for project

business, at \$3.6bn, granted between April and November last year was higher than for the whole of the 1980-81 financial year.

But the jewels in the policy were a 220m power station contract won by GEC in Hong Kong and the apparent success of Davy McKee, part of the Davy Corporation, in winning acceptance as leader of an Anglo-French consortium for the Indian steelworks in Orissa.

The change in the Indian position and the relegation of Davy McKee to that of a potential equipment supplier is therefore a blow both to the Government and the policy it has adopted.

But the loss becomes more serious seen against the background of the restrictions placed by the Nigerian Government on its economic expansion and hence on the level of imports it is prepared to accept. The effect of such losses on

employment opportunities in the UK is uncertain, but had Davy's original plans in India gone through, it is calculated that the sub-contract would have provided 50,000 man-years of work.

Indeed, it is the spin-off effect on industry as a whole that has been one of the reasons underpinning the Government's policy of winning a greater degree of collaboration with the private sector to win major project business.

In the early stages of the present Government, the policy was less marked. In fact, Mr Cecil Parkinson, when Minister for Trade, warned against the use of "big financial packages" to win contracts for companies.

Such inhibitions seem to have disappeared. When he was Trade Secretary, Mr John Biffen argued that the use of official finance to back project bids was a more effective means of public spending than

propping up lame duck companies. It succoured the strong. This sort of attitude suggests that the final framing of a financial package for the Indian steelworks would not have been a major constraint had Davy and the Indian Government been able to agree on an equitable price for a revised plant plan.

May 15 was technically the last day for the signing of financial agreements carrying an export credits interest rate of 7.75 per cent—that being the minimum internationally agreed rate for credits on which there was a commitment made before last November.

But few in industry doubt that the Government would have found a way round the rules if necessary.

The reason for such aggression is clear. Project business is still available in industrialising countries at a time when UK markets in the developed



Mr Peter Rees, Minister for Trade: involved in the attempt to safeguard Davy McKee's Indian steel plant plans.

world remain depressed. Further, as the National Economic Development Council pointed out last year, "overseas projects arising mainly from the industrialisation of the developing countries offer one of the growth markets of the 1980s. Major projects help to establish a strong national presence on these countries, which can open the door to further opportunities for a wide range of industries."

The UK Government has been trying to help unlock the door to Indian opportunities, but Davy's setback emphasises that in the last resort there is only a limited amount of official intervention can achieve.

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World Economic Indicators

SHIPPING REPORT

Chinese look abroad

BY ANDREW FISHER

WHILE WORLD shipping and shipbuilding markets remain stuck in the doldrums, the Chinese are eagerly building up their contacts with foreign shipowners.

In line with China's gradual emergence as a minor force on the shipbuilding scene, the Shanghai Shipbuilding Corporation plans to deliver eight ships totalling 160,000 tons to owners around the world this year.

The official Xinhua news agency said these eight ships would be among 87 to be delivered by the company in 1982. It will also build oil rigs and supply ships.

So far this year, Shanghai Shipbuilding has signed deals with 19 companies in the U.S., France, Singapore and Hong Kong to export \$2.5m of ship equipment.

Four U.S. companies are also discussing with the corporation the possible building of pleasure boats from glass fibre reinforced plastics with their blueprints, materials, and equipment.

Chinese shipbuilding companies, which have been preparing for a greater impact on world markets, have been successful in winning orders from such foreign owners as Wheelock Marden in Hong Kong. British Shipbuilders is also keen on building up an association with Chinese yards so that orders could be split between the UK and China.

For both the tanker and dry cargo markets, last week was again lacklustre. Denholm Coates said there was little reason for optimism in dry cargoes, though Russian harvest forecasts encouraged thoughts of substantial Soviet grain imports in 1982-83.

U.S. \$bn	TRADE STATISTICS			
	Mar. '82	Feb. '82	Jan. '82	Mar. '81
Exports	18,602	18,704	18,777	21,278
Imports	20,349	19,090	22,829	21,029
Balance	-1,747	-0,387	-4,052	-0,249
W. Germany DMBn	Exports 41.77	34.5	31.4	33.8
Imports	35.36	30.8	30.3	33.9
Balance	+6.41	+3.7	+1.1	-0.1
Italy Lirebn	Exports 8,922	7,585	7,761	5,250
Imports	10,040	10,516	9,270	7,114
Balance	-1,108	-2,931	-1,509	-1,864
France FFbn	Exports 50.73	51.55	51.54	45.21
Imports	55.18	56.83	58.59	48.81
Balance	-4.45	-5.28	-7.05	-3.61
Japan \$bn	Exports 12,140	10,246	14,242	13,727
Imports	12,130	11,045	12,020	11,616
Balance	+0,010	-0,799	+2,222	+2,111
UK £bn	Exports Feb. '82	Jan. '82	Dec. '81	Feb. '82
Imports	4,453	4,278	4,661	3,807
Balance	+0,174	-0,132	+0,335	+0,334
Belgium BFbn	Exports Jan. '82	Dec. '81	Nov. '81	Jan. '81
Imports	153,561	192,410	179,376	142,580
Balance	-30,788	-1,839	-16,447	-31,597
Netherlands Flbn	Exports Dec. '81	Nov. '81	Oct. '81	Dec. '80
Imports	14,804	15,846	15,481	12,331
Balance	+0,469	+1,771	+0,900	-1,177

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Ministers ready to counter oil depletion calls

BY RAY DAFTER, ENERGY EDITOR

ENERGY MINISTERS are preparing to rebut any calls for North Sea oil-depletion measures which may come tomorrow from members of a Commons select committee.

Mr Nigel Lawson, Energy Secretary, and his ministerial team have no immediate plans to curb North Sea production though they have reviewed options for months.

Tomorrow the energy select committee is expected to publish a report on depletion policy. Almost certainly some members will say lack of measures stems from Treasury interest in raising oil revenue.

In the hearings members pressed those testifying to comment on whether depletion policies were led by the Energy Department or Treasury.

The debate is intensifying because the UK is producing more oil than it uses. Britain having last year reached self-sufficiency, the production rate has risen to almost 1.9m barrels a day, 19 per cent more than consumption.

Although the industry expects little demand growth in the next few years, North Sea output is likely to grow. Energy Department forecasts say production next year could be between 1.8m b/d and 2.3m b/d, and by 1985 1.9m b/d to 2.6m b/d.

The UK is one of few oil-producers continuing to pump at maximum in face of surfeit. Unlike members of the Organisation of Petroleum Exporting Countries, however, the UK, and

the British National Oil Corporation, opted to lower prices to maintain demand for crude.

The Government has said only that it will operate a flexible depletion policy. There was a ministerial suggestion that two field development projects be delayed to slow down future production.

BNOC's Clyde Field was delayed by the Government for two years, more in Public Sector Borrowing Requirement interests than for depletion reasons.

The other Phillips Petroleum's T Block complex, was shelved by the companies because of tax uncertainties, oil prices and production technology.

Oil industry executives say delay of the T Block and other fields, like Shell-Esso's Tern prospect and British Petroleum's Andrew find, is a reason not to impose controls.

They say that development delays and production problems are combining to form their own controls. For instance, Texaco hoped that by the end of this year its Tartan Field could have been yielding almost 90,000 b/d but because of reservoir problems average output will be 15,000 to 20,000 b/d only.

Latest industry estimates suggest that Britain's self-sufficiency period could be shortened, anyway. Output from 26 fields in production or under development is expected to fall sharply in the late-1980s, to 1.8m to 2m b/d by 1990 and about 1.5m b/d by 1995.

Ministers to decide on local authority penalties

BY ROBIN PAULEY

MINISTERS meet today to decide what action to take against English local authorities which have budgeted to overshoot Government spending targets for 1982-83.

Between them, the overspending councils are set to exceed the targets by £1.4bn.

The Treasury is pushing for new penalties of £500m to be imposed by the withholding of grant. This would result in a direct cut in spending because, once the Local Government Finance (No 2) Bill is on the statute book, local councils will no longer have the right to recoup the loss by levying a supplementary rate.

But a growing number of ministers is, apparently, leaning towards the view of Mr Michael Heseltine, Environment Secretary, who feels that no penalties should be imposed. This is because any grant reductions would hit all councils equally, not just the overspenders.

Local authority representatives will learn the outcome on Wednesday when they meet ministers at the Local Government Finance Consultative Council.

The £1.4bn is 7.7 per cent over Government targets and would have been £2.4bn or 13.2 per cent if the Government had not raised the target figure by £1bn when the annual rate support

grant settlement was made last year.

English councils already stand to lose about £300m through existing grant reductions applied differentially because of the way they have missed their individual targets. But, to get the Local Government Bill through Parliament, Mr Heseltine had to agree to amendments which make it impossible to apply differential penalties after the start of the financial year.

Mr Heseltine, with influential support from senior ministers, is arguing that this would cause far more trouble than it is worth among thrifty Conservative councils, which would also be severely penalised while some overspenders would escape because they receive no grant. The Greater London Council Inner London Education Authority and the metropolitan counties, all Labour controlled and all Government targets for abolition, account for a third of the overshoot.

The extent to which Conservative councils have helped push the overspend to such a high level is also an embarrassment to the Government. Unpublished official figures show that 273 of England's 411 councils are planning to overspend. Of these 152 or 57 per cent are Tory-controlled and only 97 are Labour controlled.

Dockland report optimistic

BY ALAN FORREST

THE FIGHT to breathe new life into London's decaying docklands is taken a stage further by a report published today.

The report, prepared by two of the firms involved in the eight miles between Tower Bridge and Beckton and Royal Docks, says: "Whatever scepticism investors may have had in the past, investment in the docklands by the Government is a fact. The area

represents one of the prime investment areas in the 1980s and cannot be ignored."

The report's compilers, development consultants Nigel Moor and Associates, development consultants, and the Wigley Fox Partnership, architects, discuss the work of the London Docks Development Corporation, headed by Mr Nigel Brookes, chairman of Trafalgar House Investments.

Black economy 'declining'

BY ALAN FRIEDMAN

THE "black economy" is in a period of cyclical decline, according to the latest edition of Business Forecast, published quarterly by the Charterhouse Group.

The main reason the black economy is declining, says the report, is because the fall in consumer spending power has reduced the amount of money available for home improvements, a key source of demand.

Mr James Morrell, who prepared the report, said yesterday

that as British consumers have less disposable income they become more selective about spending it.

The black economy had as powerful a business cycle as the official economy, he added, and there was evidence that it was now suffering as well. Mr Morrell said the flagging demand for bank notes, an essential ingredient in the black economy, was a further pointer to its decline.

PSBR undershoot likely

BY ALAN FRIEDMAN

THE 1982/83 public sector borrowing requirement (PSBR) may undershoot Government estimates by around £1.5bn, producing a level of £8bn, even after allowing for a substantial increase in defence expenditure and higher spending as a result of the Falklands crisis.

The May issue of James Capel's UK Economic Assessment says the main reasons for the undershoot will be a follow-through of about £2bn from 1981/82, about £500m of delayed taxes still to come through from last year's civil

servant strike and an extra £1bn in income tax revenues.

Capel says the Chancellor should have about £1.5bn to "give away" in the current financial year if he wishes to stimulate the economy in the autumn and still stay within his £9.5bn 1982-83 PSBR target.

The report says destocking was still occurring in the first quarter and only very modest restocking can be expected in the second half of this year.

UK Economic Assessment, May, 1982, James Capel & Co.

Accountants challenge institute's structure

By John Moore, City Correspondent

A ROW is brewing among members of the Institute of Chartered Accountants over the institute's management and structure of government.

A group of members led by a manager of Thornton Baker, a leading accountancy firm, is planning to register its dissatisfaction at the annual meeting of the institute on June 8.

Ms Stella Fearnley, a manager with Thornton Baker, who is acting independently of her firm, says the institute's council has vested certain executive powers of policymaking and control of resources in its general purposes and finance committee.

But, she points out, the members and chairman of this executive body are not elected by the council, representing the membership.

The president's advisory committee consists of the president and all past presidents currently sitting on the council.

Ms Fearnley says: "The council members we elect have no effective control over the membership of their policymaking committee and the choice of president. It is worth noting that, over the past 15 years, eight presidents have come from four large firms, and only two from industry."

BR comes to those who wait . . . and wait

THE 6.23 from Watton-at-Stone to Moorgate this morning is the first train to have stopped at the village since September 1939.

The reopening of the rebuilt little brick station in the heart of the placid Hertfordshire countryside marks the culmination of a determined campaign by many of the 2,000 villagers who managed to convince Hertfordshire County Council, the local district council and British Rail that they needed a station of their own.

Watton-at-Stone, midway between Stevenage and Hertford, is tiny compared with Milton Keynes, the new town in Buckinghamshire whose £15m marble and plate-glass railway station was opened by the Prince of Wales last Friday.

Mr Rowland Harman, divisional passenger manager of BR at Kings Cross, puts the final cost of Watton-at-Stone's new station at just £150,000. But for BR as well as the villagers the opening of any new station is good news, and it will be fielding Sir Peter Parker, BR chairman, at the official opening next month.

However hard BR's advertising tries to convince the public that this is the age of the train, the fact is that station closures in the past 20 years have been far more numerous than the opening of new stations or the reopening of old.

Hazel Duffy looks at the reopening of Watton-at-Stone Station—after 43 years

had already had discussions about reopening Watton-at-Stone, which is on a loop off the main electrified line between Letchworth Garden City and London, when, three years ago, the village's parish council decided to take the matter up for itself. A parish council survey passed to BR indicated that the village, with nearly three times the 700 inhabitants it had when the station was closed, could justify having trains stop there.

Mr John Green, a parish councillor, says BR was keen to go ahead. But it could not afford the rebuilding costs, although it agreed to staff the station. Undaunted, the parish council approached the County Council to suggest that it include the project in its Transport Policies and Programmes submission to the Government for grant for 1981-1982. At the same time the parish council agreed to levy a 1p rate, raising approximately £2,000 towards the cost.

After much lobbying and another survey commissioned by the county council, BR was asked to raise its contribution to the project from its original offer of £10,000. In the event, the county, district and parish councils in the surrounding areas have come up with just over half the total £150,000

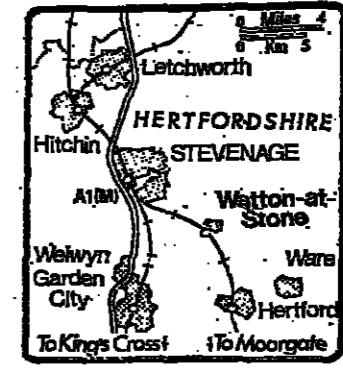
cost, including £3,000 in voluntary contributions.

The importance of access to a fast rail link for the villagers is easy to appreciate. Watton-at-Stone, dissected by the A602 (it is still hoping for its by-pass), has grown into a modest community where commuting to London, 30 miles away, is common.

Most commuters are now expected to use their own station instead of driving to Hertford North as they have been doing. Many families say they plan to sell their second cars, and for the less prosperous the comfort of a regular train service into Stevenage, the nearest big town, will far outweigh the present poor bus service. One mother with two young children explained that it has been taking her a whole morning to go to the dentist in Stevenage. It will now take only a couple of hours.

Some of the villagers are also canny enough to realise that a direct rail link to London can only add to property values.

The strongest impression gained in the village is a sense of pride. The station, built by a local contractor, is traditional in style. It can be operated by just one man.



Continental to expand Liverpool soya plant

By Lynton McLain

CONTINENTAL LONDON, part of Continental Grain, of New York, is to expand capacity at its soya bean plant on Merseyside by 50 per cent.

The first phase of the project is to increase capacity at the processing plant from the present 2,000 tonnes to 2,400 tonnes a day. Extra equipment is to be installed to bring this new capacity on stream by October 1. When it was built five years ago, capacity was only 1,500 tonnes daily.

The second phase involves boosting capacity to 3,000 tonnes a day. Engineering plans for this phase are nearly complete and the extra capacity is expected to be in use next year. The plant is situated near the Royal Seaforth Docks grain terminal.

Expansion of the company's processing in Liverpool will entail importing 900,000 tonnes of beans yearly compared with 500,000 tonnes at present used.

Soyabean come mainly from the U.S. and Mr Ronald Anderson, senior vice-president and general manager of the world processing division of Continental Grain, said yesterday that the port of Liverpool had proved to be the ideal location.

"The company has decided to use cars for business travel."

"The company has decided to use cars for business travel."

"The company has decided to use cars for business travel."



Many companies hear no evil, see no evil and will speak no evil of the company car.

In fact the company car is so much taken for granted you may have long since ceased to evaluate its real effectiveness.

The company car no doubt has some advantages. But for longer trips it can be one of the slowest ways of getting from A to B.

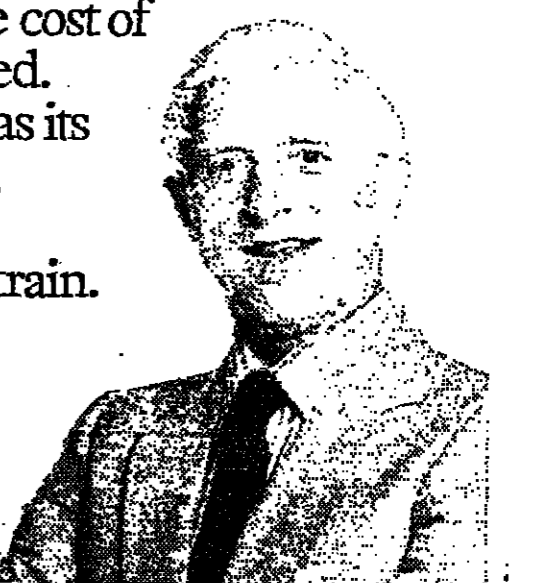
And what exactly are your executives doing all the time they're in the car? They can't prepare for business meetings, they can't relax, they can't even think. And yet you pay them every moment they're in the car. Pay them in effect for doing nothing. Now, suppose they leave the car behind and take the train. They will be safer.

They will almost certainly arrive quicker. They can relax in air-conditioned comfort on many trains, sit back in ergonomically designed seats, and give their full attention to any business problem that needs solving.

On Inter-City trains there is ample desk space and a virtual guarantee of freedom from interruptions. Which means an exceptionally high level of productivity. Perhaps even higher than that achieved in the office.

Which makes the true cost of train travel very low indeed. Undeniably, the car has its place. But for longer trips, especially, there's a lot of wisdom in opting for the train.

This is the age of the train



UK NEWS

Tour trade braced for last-minute bookings

By Arthur Sandles

BRITAIN'S tour operators and travel agents are bracing themselves for another spate of discount marketing and late booking, as the peak summer holidays season arrives and many companies find themselves with unsold capacity.

The Falklands crisis may have contributed towards the present "flat" booking pattern. Anglo-Spanish relationships over the Falklands and UK participation in the World Cup soccer tournament in Spain are thought by some to be adding to the nervousness of the market.

In spite of substantial increases in capacity by some major operators, the overall package-tour market is at best stagnant and some suggest that considerably diminished. Britain's biggest retail travel chain, Pickfords, recently suggested that summer market sales were down by 10 per cent.

Another worrying aspect for many is that customers are moving down market. "Changes in both the numbers of sales made and the unit costs are almost identical," says Mr Ron Plant, owner of the major London suburban chain, Planttravel. Allowing for inflation, this means a substantial reduction in real terms.

"People are buying fewer American holidays, for example, and there are more sales of tickets-only tours. This is very worrying for retailers who have seen their own costs rise."

The switch to late bookings by customers creates other problems for tour operators. "People who book at the last minute have far more complaints than those who book early," says Mr David Heard, chairman of tour operator Buddies.

Late bookers choose for price rather than product. They are often on holidays which are unsuitable and, as a result, complain.

The Sheraton Skyline at London's Heathrow Airport has been named as the best airport hotel in the world by Fielding's Favorites, a U.S. counterpart of Michelin or Egon Ronay.

Fielding says: "This house is for the opulent traveller only. Here is the finest airport hotel we have ever seen in the world."

Good response to engineering grant scheme

BY TIM DICKSON

ENGINEERING companies have responded with unexpected enthusiasm to a new £20m Government grant scheme.

Department of Industry officials have been flooded with applications following the launch last month of the Small Engineering Firms Investment Scheme, an initiative announced in the Budget, aimed at encouraging the machine tool industry to invest in up-to-date equipment.

The response so far is thought to have been greater than to any similar assistance in the past.

More than 700 companies have applied and it is understood that the £20m will soon

be exhausted. The grants are awarded on a first-come-first-served basis.

Ministers are to decide whether more money can be allocated to the scheme, which officially is due to run until March 31 next year. An announcement is expected in the next few weeks.

Under the scheme—details of which were made available for the first time last month—engineering companies with fewer than 200 employees can apply for a capital grant of one-third of the costs of investment in certain types of advanced capital equipment.

Qualifying projects include stationary metal-working

machine tools, either sequence-controlled or computer numerically controlled; non-robotic welding machinery; physico-chemical machine tools; metal-working machinery incorporating lasers or plasma; and metrology equipment.

Assistance is available on the purchase or lease of one or two machines, but with a minimum cost of £13,000 each. A project costing more than £200,000 is not eligible.

Department of Industry officials are still analysing the response in detail but it would appear at this stage that a wide range of companies is interested. Many seem to be located in the West Midlands

and the South East, and on the basis of an early sample the average project for which help was sought was £50,000.

Letters of intent have already been sent by the department to some applicants but because of Civil Service staff constraints, there may be "some delays" in processing others.

Grants are payable when the department receives a statement of expenditure by the company, corroboration from an independent accountant and a declaration by the applicant that the equipment has been delivered no later than March 31 1985, and has been installed. The application form makes

clear, however, that those "who place orders in anticipation of assistance do so at their own risk."

The response to the scheme will be welcomed by Mr John MacGregor, the Industry Department Minister with special responsibility for small firms, and the Engineering Industries Association, which lobbied the Government before the Budget.

"In view of the sluggish levels of investment by small engineering firms in advanced capital equipment in recent years, the swift take up is most encouraging and suggests that it has been well targeted," Mr MacGregor said.

Increase in imports of numerically controlled machines forecast

BY IAN RODGER

WEST GERMAN machine-tool makers are competing better than their British counterparts against imports of numerically controlled NC machines.

Studies of machine-tool markets by Planning Research and Systems, a London consulting group, suggests that imports of NC machines into West Germany will decline slightly from 37 per cent of total sales in 1980 to 35 per cent in 1985.

The forecast for Britain, however, is that importers of NC machines, mainly Japanese, will increase their share of sales from 66 per cent to 76 per cent.

This trend is even more pronounced in the categories of NC lathes and machining centres, in which Japanese producers have specialised so successfully in recent years.

Imports to the UK accounted for 69 per cent of the £55m sales of NC lathes in

1980, but are estimated to rise to 74 per cent of £55m in sales in 1985. The demand for machining centres in the UK is forecast to rise from £23.4m in 1980 to £27.2m in 1985, and the share of imports to grow from 61 per cent to 74 per cent.

In West Germany, however, where machine-tool makers have been adapting their products to meet the Japanese challenge, it is forecast that the importers' share of the

almost saturated market for NC lathes will drop from 30 per cent in 1980 to 25 per cent in 1985.

The West German machining centre market is expected to grow from £75m in 1980 to £120m in 1985, and the import share to rise from 31 per cent to 37 per cent.

NC tools still constitute a relatively small portion of total machine tool sales, accounting for just over a quarter in Germany and

nearly a third in Britain, but they are the only ones for which the market is growing significantly.

Studies predict that the value of all machine tool sales in the UK will fall by 7 per cent between 1980 and 1985, although NC tool sales will rise by a third. Over the same period, the overall West German market is expected to grow by 11 per cent and NC tool sales by nearly 50 per cent.

Insurance groups count cost of winter

BY ERIC SHORT

THREE OF the biggest UK insurance groups have reported pre-tax losses on their worldwide business for the first quarter of 1982—Commercial Union £1.7m, Royal Insurance £3.5m and General Accident £1.1m.

Industrial companies may experience pre-tax losses during recession, but it is unusual for an established insurance company to do so, even during economic depression. The investment income earned on the cash flow and reserve—and a high proportion of the income comes from bond holdings—is usually more than enough to cover underwriting losses, the gap between premiums received and claims paid out.

These companies' underwriting losses have soared in the quarter. CU's were up from £25m to £44m, GA's from £16m to £54m, and Royal's by £18m to £64m. Each company recorded a substantial rise in investment income: CU's rose 40 per cent to £42m, GA's by 21 per cent to £42m, and Royal's by 35 per cent to £55m. But this was not enough to cover the higher underwriting losses.

The market was expecting poor results for a variety of reasons but was taken by surprise at so dramatic a deterioration. The results from these companies have thrown into stark relief the problems currently facing UK insurance companies.

All three blamed their poor results almost entirely on the blizzards, floods and storms in Britain in December and January. They cost the CU and GA about £26m each, and the Royal £40m, in burst pipes, flooded houses and collapsing roofs.

Excess was far higher than indicated earlier this year when the companies reported their 1981 results. The overall costs of the bad weather to the UK insurance industry could be £300m. The British Insurance Association could have a final figure by the end of next month.

But providing insurance against bad weather is one of the reasons for insurance companies' losses. It has not been competitive and has had to maintain or cut premium rates. Rates in commercial business have been reduced by 40 per cent or more.

This competition has been particularly intense since 1979

when two successive mild winters, in 1979-1980 and 1980-1981, enabled insurance companies to get by with rates which were totally inadequate. The consequences are now evident following last winter's storms.

But none of the three companies has any intention as yet of increasing its rates—certainly not premium rates for domestic household business. All were non-committal on local rates.

Although the UK accounts of these companies should return to pre-tax profit over the next six months, the trade outlook for UK business remains poor because of the keen competition. There will be a clearer picture later in the year when all insurance companies report their half-yearly results. Many companies do not report at the quarterly stage.

There is little doubt that insurance companies are gambling on mild weather next winter. A repeat of last winter's conditions could be disastrous for some of them.

U.S. business was also affected by the weather. Fresh snowstorms hit the southern "sunshine" states where these three companies have been expanding recently.

The weather made the poor trading conditions of the U.S. worse and only partly accounted for the underwriting losses of the three companies. They doubled for CU and GA and tripled for Royal. U.S. business has been depressed for some years, with no signs of a recovery.

The one bright spot in the results was that underwriting losses in Canada and Australia seemed to have slipped. The Canadian account does not seem to suffer unduly from bad weather since snow and frost is the norm for winters there. The underwriting losses in both these countries, however, remain high and the three are now taking steps to cut out unprofitable business.

The problem facing insurance companies in times of severe competition, and inadequate rates is that if they do nothing claim costs and underwriting losses increase. If they take corrective action they lose business which results in higher expenses and a cut in investment income growth.

Guinness Peat plans an unusual move in raw times

John Edwards on the changing commodity-trading scene

THE DISCUSSION of plans to hive off Guinness Peat group's commodity-trading interests, announced last week, is ironic. It comes when City financial institutions are taking more interest in commodity brokers on the eve of September's launch of the London financial futures market (Liffe).

The merger between Guinness Mahon and Lewis & Peat in 1973 was public recognition that commodity-trading increasingly has become a money game, in which changes in currencies' values and money itself are equally, sometimes more, important than fluctuations in prices and raw-material supplies.

Lewis & Peat is an old-

established City commodity name. It traces its origins to 1775. It was incorporated as a public company in 1919 and is one of the few quoted commodity groups on the London Stock Exchange.

The merger with Guinness Mahon, merchant bank, initially was highly successful in expanding the whole group's activities and in providing financial aid and expertise.

Instead of being dominated by the banking side the commodity division flourished, taking advantage of its greater financial resources and the entrepreneurial drive of Lord

Kissin, the then chairman, who is one of those who have expressed interest in forming a consortium to buy out the commodity interests. He made the most of the boom years in the commodity markets in the late-1970s.

The group became one of Europe's biggest commodity-traders, with a wide spread of interests. Lewis & Peat is best known for its world rubber-market lead role but it has diversified to many other raw materials.

The commodities division has subsidiaries in London and overseas dealing in many com-

modities. These include grains, animal feeds, vegetable oils, sugar, coffee, cocoa, metals and oil.

The group has seats on virtually all London commodity futures markets, usually under the Wilson, Smithett & Cope name, and is one of 29 ring-dealing London Metal Exchange members.

Its role as a broker, specialising in trade clients, was confined mainly to Europe until the end of the 1970s. Expansion to across the Atlantic was inevitable, in view of growing international competition from multinational companies. The loss of

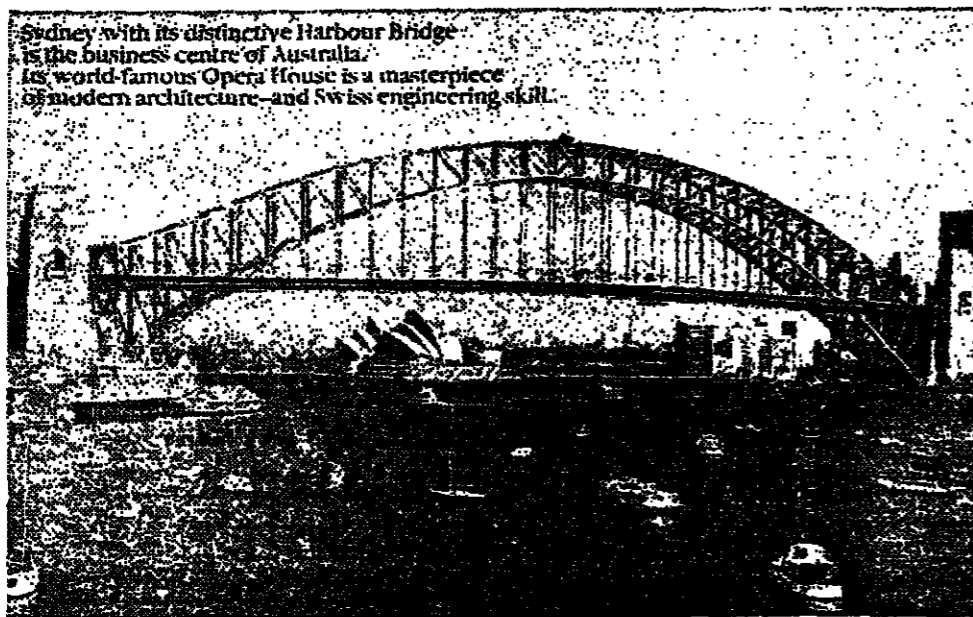
nearly £10m in Chicago, however, made the experience unhappy.

In international terms Guinness Peat faced direct competition across the board from groups such as Phillip Bros, Cargill, Mitsui and Mitsubishi, as well as the London-quoted companies S. & W. Berisford and Gill & Duffus.

Present depressed conditions make it difficult if not impossible for any commodity trader to operate profitably or achieve a good enough return to satisfy shareholders.

High risk can bring high rewards in good times. It tends to be disliked by shareholders unless higher and higher profits continue. The best survivors today are multinationals with big resources or privately-owned partnerships not responsible to shareholders.

Somewhere around the world a branch of the key Swiss bank is always open for business.



Sydney with its distinctive Harbour Bridge is the business centre of Australia. The world-famous Opera House is a masterpiece of modern architecture—and Swiss engineering skill.

Business never sleeps. Whether in Sydney, Zurich, London or Tokyo, there's a stock exchange open and the latest gold fixings, indexes, and market ups and downs are being cabled round the world.

And it's always sunrise somewhere and some of our 14 500 employees start work in Los Angeles, Bahrain,

Singapore, Atlanta and elsewhere. The phones start ringing and another day begins—with trade financing, foreign exchange, underwriting, investment management, etc. etc. etc.

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BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Lists various trade fairs and exhibitions such as British Music Fair, London Furniture Show, International Contract Furnishing and Interior Design Exhibition, etc.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Lists international trade fairs and exhibitions such as International Clothing Machine Fair, South East Asia's International Machine Tools Exhibition, etc.

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. Lists various business and management conferences such as Institute of Personnel Management, The Filtration Society, McGraw Hill Conference, etc.

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Union dues 'not high in real terms'

THE TUC, which is worried by the prospect of falling income, has produced figures showing that trade unionists have paid the same in real terms for union services in the past 10 years and much less than they paid in the 1930s.

Esso contemplates payment revolution

ESSO's three failed attempts to reach a productivity deal with tanker drivers and depot workers in the past two years has left it with archaic operating standards.

Brian Groom looks at a radical plan to revise the tanker drivers' pay structure

Items such as overtime, premium payments, holiday bonuses and long-service awards would no longer be paid. Unsocial hours payments would replace shift-pay.

Apex backs economic assessment

THE ASSOCIATION OF Professional Executive, Clerical and Computer staff yesterday became one of the first unions to back the idea of a national economic assessment covering incomes.

Miller to become head of Engineering Council

Dr Kenneth Miller, managing director of ADV Holdings, is to become the first director general of THE ENGINEERING COUNCIL and will take up the full-time appointment on July 1, 1982.

Government urges use of volunteers in health dispute

BY OUR LABOUR EDITOR

A GOVERNMENT circular on the use of volunteers in hospitals during industrial action may receive its first test in the coming week.

Health Secretary, said at the weekend that he wanted to find "a new permanent system for determining pay rises, something entirely new that will avoid these confrontations and crises".

On present thinking, drivers might get another £30 a week on total average earnings of under £180. However, the union might not consider this high enough.

INSIGHT INTO JAPANESE TECHNOLOGY

One of a series of interviews by Mr. Dick Wilson and Dr. Yotaro Yanase

Matsushita: Leads the way to a new audio-visual information society

Matsushita Electric is the largest manufacturer of consumer electric and electronic products in Japan. Under four brand names—National, Panasonic, Technics and Quasar—it produces a wide range of consumer and industrial electronic goods.

The company was founded in 1918 by the legendary Konosuke Matsushita, who is still active. In the latest financial year ended November 1981, Matsushita Electric reported record sales of \$16 billion, 18 percent up from the previous year on a consolidated basis.

Matsushita has a worldwide network of 72 manufacturing and sales subsidiaries overseas. About 34,000 of Matsushita's 140,000 employees work outside Japan. In Britain, National Panasonic (UK) is responsible for the sales and distribution of Matsushita products, while Matsushita Electric (UK) is the manufacturing operation in Cardiff.

A conversation with Dr. Shunkichi Kisaka, Executive Vice-President of Matsushita Electric Industrial Co., Ltd., who has long led the company's research and development activities, is rather like a guided tour of science history, on which he has written a standard work.

Names like Karel Capek—who invented the word "robot"—Newton and Descartes appear in his exposition. What goes on in the 23 laboratories under him is seen very clearly as an integral part of Matsushita's deep commitment to the betterment of society.

"I don't really know exactly what they are all doing," he jokes about his 13,000 scientists and engineers. But he proceeds to give a masterly overview of the research and development efforts of one of the biggest world manufacturers of consumer electrical goods and electronics.

The research laboratories back up Matsushita's production base starting at the most fundamental level of material development and embracing all aspects of the production process.

It is an elaborate structure of central and departmental research and development laboratories. Matsushita's TV department, for instance, has its own engineering centre with 600 researchers developing and designing new models roughly 2 or 3 years ahead. With the new flat screen TV and ultra-large screen TV, however, they collaborate with the appropriate central lab concerned with longer-range developments.

Matsushita devotes some \$680 million, or 2.7 percent of total sales to R & D and this will be raised to nearer 5 percent in a few years time. What is the main thrust of this enormous programme?

New Generation Consumer Electronics

Kisaka: We are placing most emphasis on developing products which are an extension of existing ones. We call them new generation consumer electronics. In the old days we were thinking of how many more inches we could add to the TV screen. Now we are talking about 3-dimensional TV or SHP satellite technology, or how to get a sharper, brighter picture. High de-

inition TV has twice as many scanning lines as conventional NTSC systems and reproduces a clear, crisp, high resolution picture, which looks just like a photograph. PCM digital audio and video disc systems also fall into this category. We are also putting R & D efforts into four other categories: Office Automation, Home Automation, Mechatronics and Energy-related fields.

Yanase: Your VHS-type Video Tape Recorder has won two-thirds of the world market and you supply the products to European and U.S. manufacturers. What comes next in this field?

Kisaka: Miniaturization. We have brought the weight down from more than 22 lbs to only 9 lbs. Meanwhile recording time has been increased from 2 to 6 or 8 hours, and we are integrating the camera and VTR into one 4 1/2 lb unit. In the professional field, we have also developed a compact ENG (electronic news gathering) colour camera/VTR combination for broadcasting use, jointly with a leading U.S. electronics manufacturer.

Wilson: What about your completely new products or fields?

Kisaka: I suppose the audio-visual information society was delayed about ten years by the oil crisis and the world recession, but we are now on the point of attaining it, and this is our principal new arena. Each household or individual will get all the information needed, using sound and pictures and in hard copy as well. Keyboard and optical memory system will be used in combination. A single optical fibre can transmit information equivalent to more than 100,000 telephone lines. Matsushita has been working on optical communications for more than ten years, and our system is being used for 2-way broadcasting in the Higashi-Ikoma Community Antenna Television system in West Japan. We are working with govern-

ment bodies on this project, which is expected to be commercialised next year. Character multiplex broadcasting tests will begin soon, and telephone home facsimile will start in Japan in 1983.

Yanase: What will be your particular interest in these programmes?

Kisaka: We are concentrating our main research around the home terminal namely the cathode ray tube keyboard memory. Although we are more or less a consumer-oriented company, our subsidiary, Matsushita Communications Industrial Co., Ltd. in Yokohama is producing some specialized equipment for the project.

Wilson: What are the new products in the audio field?

Kisaka: Digital audio technology is one. It uses the PCM (pulse code modulation), which far exceeds conventional analogue technology and gives truly revolutionary sound reproduction. We have developed such systems for both tapes and discs.

Super Miniaturization

Wilson: Miniaturization will also be a feature of this audio technology development?

Kisaka: We prefer to call it 'superminiaturization'. But this is not limited to the audio field only. What today we put on the floor should be on tomorrow's desk. What is on the table now should be in your handbag then, and what you carry today in a bag should be in your pocket instead. This tendency will continue in parallel with the development of semiconductor technology, which has already reduced the size of chips by 10 fold in the past five years, while their functions are 10 times more.

According to Dr. Kisaka, what is indispensable for the development of such new areas of electronics is strength in some basic technologies. They include: semiconductors such as microprocessors and high density memories; computer application technology such as voice processing and pattern recognition; new components and materials such as amorphous and new electro-ceramics; and optical technology including optical ICs.

Yanase: How advanced are you on voice synthesis and recognition devices?

Kisaka: Voice synthesis is easier than recognition. We already have talking products, but it will be many years be-



Dr. Shunkichi Kisaka Executive Vice President

fore voice recognition becomes practical for general use, especially in small sized products. Matsushita participates in the national project for a fifth-generation or non-Von Neumann computer. This is a computer with sophisticated voice recognition ability which will render human language interpreters obsolete.

Robotics will be stressed in the future, and Dr. Kisaka predicts that in 20 or 30 years time, the function of semiconductor will come numerically closer to humans so that robots can be made to assume 'emotional' capacity.

After that it is perhaps a shock to come down to earth and ask Matsushita about their little-publicized role as an importer. Among the Japanese exporting manufacturers Matsushita is currently one of the biggest importers into Japan.

Matsushita imports from the United Kingdom increased eight fold in the past decade and these include such items as scotch whisky, welding materials, metals and large extraction fans supplied by Woods of Colchester. These fans are used for cleaning purposes on one of the mammoth Japanese helmet projects and are being assembled by Matsushita under licence.

As an example of Matsushita's technological cooperation in the UK it is now conducting, through its subsidiary Panasonic Business Equipment (UK), internal trials with the British Post Office with regard to possible future collaboration in the development of a mini fax system for post office use in INTEL post or TELE-MESSAGE type services.

With its Panasonic TV plant at Cardiff in South Wales, its imports of the UK goods and technological cooperation with the UK, Matsushita demonstrates a concern to be fair-minded in world trade.

But what makes its trade possible in the first place is the ferment of consumer-oriented innovation and invention in Matsushita's 23 laboratories.

Handwritten note: Japan is 110

COMPANY NOTICES

NESTLÉ S.A., CHAM AND VEVEY, SWITZERLAND

PAYMENT OF DIVIDEND Notice is hereby given to shareholders that following a resolution passed at the General Meeting of shareholders held on 13th May 1982, a dividend for the year 1981 will be paid to them as from 18th May 1982, as follows:

This dividend is payable against delivery of coupon No. 25 for all bearer shares. On the other hand, all dividends payable on new registered share certificates without coupons will be paid by bank transfer to the shareholder's account or by way of an assignment in accordance with the instructions received from the shareholder.

In Switzerland: Credit Suisse, Zurich, and its branch offices, Swiss Bank Corporation, Basle, and its branch offices, Union Bank of Switzerland, Zurich, and its branch offices, Swiss Volksbank, Bern, and its branch offices, Banque Cantonale Vaudoise, Lausanne, and its branch offices and agencies, Zürcher Kantonalbank, Zurich, and its branch offices, Berner Kantonalbank, Bern, and its branch offices, Zuger Kantonalbank, Zug, and its branch offices, Banque de l'Etat de Fribourg, Fribourg, and its agencies, Dardier & Cie, Geneva, Lombard, Odier & Cie, Geneva, Pictet & Cie, Geneva, Handelsbank N.W., Zurich, and its branch office, Bank Leu Ltd., Zurich, and its branch offices.

In England: Swiss Bank Corporation, London, Credit Suisse, London, Union Bank of Switzerland, London.

In the United States of America: Morgan Guaranty Trust Company of New York, New York, Credit Suisse, New York, Swiss Bank Corporation, New York.

In France: Crédit Commercial de France, Paris, Banque de Paris et des Pays-Bas, Paris.

In Germany: Dresdner Bank AG, Frankfurt/Main and Düsseldorf.

In Holland: Pierson, Heldring & Pierson, Amsterdam.

In Austria: Girozentrale und Bank der österreichischen Sparkassen AG, Vienna, Cham and Vevey, 13th May 1982. The Board of Directors

UNILAC, INC.

PANAMA

PAYMENT OF DIVIDEND

Notice is hereby given to shareholders that following a resolution passed by the Board of Directors on 27th April 1982, a dividend for the year 1981 of US\$8.00 per common share will be paid to them as from 18th May 1982.

The payment of this dividend will be effected in the same way as for the Nestlé bearer or registered shares to which the Unilac shares are attached. In conformity with the Company's Articles of Incorporation, coupon No. 25 and assignment should be presented for payment at the same time as Nestlé S.A.'s dividend coupon No. 25, or the assignments, as the case may be. This dividend is payable in U.S. dollars. Outside the United States, paying Agents will pay in local currency at the rate of exchange prevailing on the day of presentation; bank transfers shall be effected in local currency at the rate of exchange prevailing on 18th May 1982. Panama City, 13th May 1982. The Board of Directors

Matsushita Electric Panasonic National Technics

National Panasonic (U.K.) Ltd. Wynclyffe Road, Slough, Berks SL1 6JB Tel: Slough 34522

Matsushita Electric Industrial Co., Ltd. 1006 Kadoma, Osaka 571, Japan. Tel: (06) 908-1121 Telex: 839428

Matsushita Electric (U.K.) Ltd. Wynclyffe Road, Pentwyn Industrial Estate, Cardiff CF2 7XB Tel: Cardiff 731761

Panasonic Business Equipment (U.K.) Ltd. 107/108 Whitby Road, Slough Berks SL1 3DR Tel: Slough 75841

Handwritten note in Arabic script: "مركز الأبحاث"

TECHNOLOGY

EDITED BY ALAN CANE

Euro-study looks to solar cells for future power

BY MARK NEWHAM in Italy

BY THE END of the century European manufacturers of solar photovoltaic cells will be making enough cells each year to generate 1,000 megawatts of electricity a year according to a solar electricity study soon to be published by the EEC commission. This is equivalent to the output of an average-sized nuclear power station.

The results of the study were announced at the EEC's photovoltaics conference held last week in Stresa, Italy, by Mike Starr of British engineering consultants, Sir William Halcrow, which pieced together the study for the commission. He says Europe would have 200,000 megawatts of photovoltaic power plant installed generating 10 per cent of Europe's electricity.

But the 600 delegates from 30 countries were warned by Mr Starr that the EEC's projections would be achieved only as long as the photovoltaics industry continued to receive substantial support from governments and other public agencies such as support from governments and other public agencies such as the Commission. Without this support, he said, photovoltaic cell and module production will fall well below the levels published in the study.

So far, governments, public agencies and private companies world-wide have spent about \$1bn on photovoltaic research, development and demonstration. Mr Starr calculates. This level of investment, he said, must be continued and, if possible, increased substantially to allow researchers, manufacturers and companies to improve the technologies involved, reduce costs and find markets for their products.

Some public bodies have already allocated large amounts of money to the sector. The Commission, for example, has

allocated about \$30m on photovoltaics and is considering a major increase in its next three-year budget.

Italy has also recognised the immense potential of renewable energies in general and photovoltaics in particular. It has granted its newly-created alternative energy agency, Ente Nazionale Energie Alternative (Enelna) a budget of L3bn for renewable energy in the 1982 to 1984 period, 20 per cent of which will fund photovoltaics work.

Italy said Mr Starr was a prime candidate for a thriving photovoltaics industry. Not only did it have public bodies willing to sink large amounts of capital into photovoltaics, but it also had a sunny climate and about 70,000 houses in remote areas not connected to electricity grids. Electricity, presently supplied in these areas by small diesel generators, costs up to 50 cents a kilowatt hour—more than the cost of electricity from some present-day photovoltaic generators.

Multi-facet

Photovoltaic system costs are gradually declining and as long as financial support levels are maintained, Mr Starr saw no reason why costs could not be reduced to about \$5 per peak Watt by 1990 and further to between \$1.6 and \$3.5 per peak Watt by the end of the century.

At these system prices, the study arrives at the conclusion that by 1985 about 100,000 photovoltaic units in the 50 Watt capacity range for small scale consumer uses will be installed annually through Europe. Similar-sized systems for navigational aids, telecommunications and cathodic protection will reach an annual installation rate of 50,000 units. Installations in this small-scale, stand-alone system sector will

be in the order of 12 megawatts a year by 1985.

In the larger stand-alone system sector, with systems averaging about 5 kilowatts substituting for small diesel sets, by 1990 about 4,000 units will be installed each year rising to 8,000 by 1995. The 1995 annual installation rate, therefore, will be in the order of 40 megawatts.

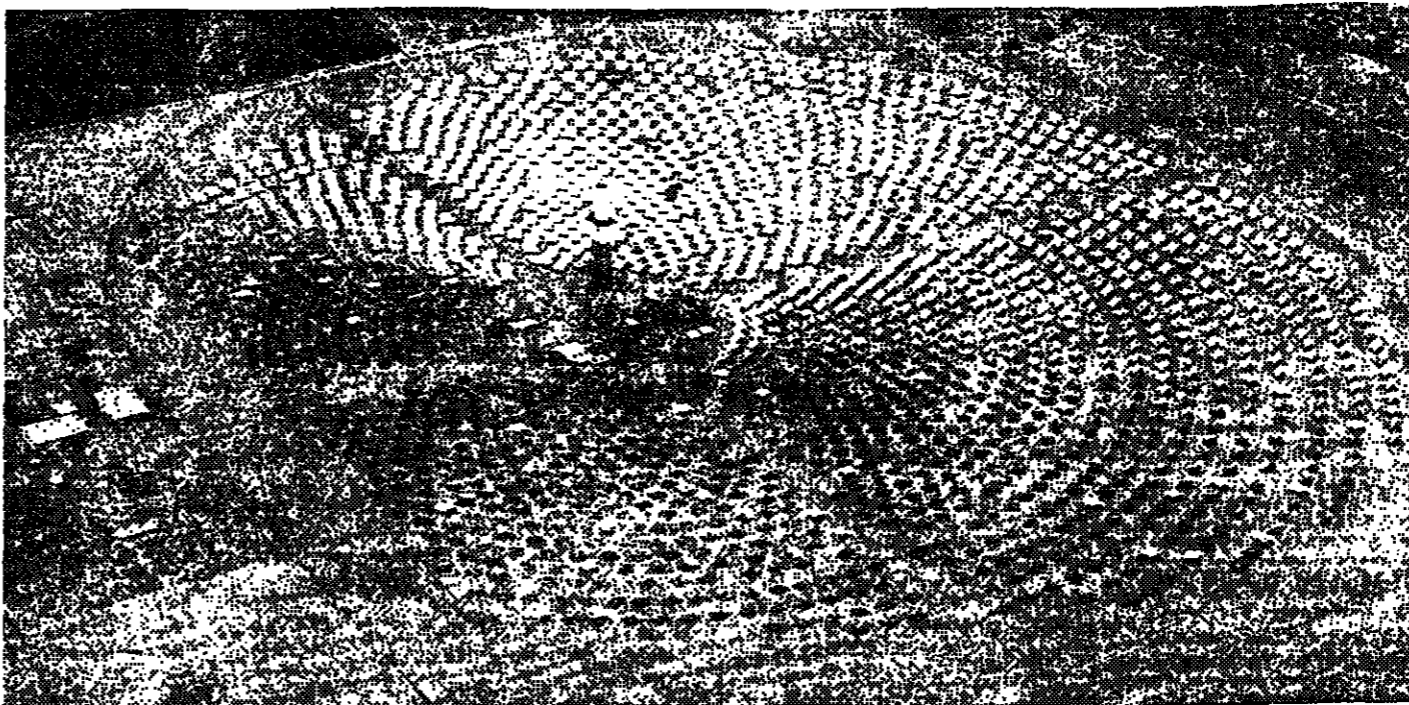
In both these sectors, however, market penetration will peak at these levels and annual installation rates will level off, Mr Starr believes.

This will not be the case with large-scale grid-connected and industrial and central power station photovoltaic systems. Mr Starr thinks that only from 1995 onwards will photovoltaics begin to penetrate these sectors and that by the year 2000 grid-connected residential systems up to 25 kilowatts output will be being installed at the rate of 800 megawatts a year. This will rise to 2,000 megawatts a year by 2025.

In the industrial sector where systems averaging 100 kilowatts each will be installed, Mr Starr calculates that 1,000 Mw of photovoltaics will have been installed by the turn of the century.

Central power stations will need substantially larger photovoltaic capacities in the 200 Mw range and calculations show that by 2025 about 50,000 Mw of photovoltaics will have been installed for central power generation. The bulk of this installation will take place from 2000 onwards.

Taking a base installation rate of one megawatt expected next year, these levels of installation represent an annual growth rate of about 50 per cent resulting in a 1,000 megawatt a year installation rate by the end of the century. If the rate continues unchecked into the first quarter of the 21st century, Europe will have about 200,000



This is Solar One the McDonnell Douglas station in the Mojave desert. More than 1800 heliostats reflect the sun's rays to the central receiver. The heat converts water to superheated steam which drives a turbogenerator able to generate up to 10 megawatts of electricity. The company believes that experience gained with this plant may lead to a wide variety of solar plants in the U.S.

megawatts of photovoltaics installed by the year 2025 generating 10 per cent of the European community's electricity.

In a world context, since the market for photovoltaics throughout the rest of the world is several times larger than the European market, Mr Starr's study predicts annual world sales of photovoltaics at \$5bn to \$10bn by the year 2000.

In an effort to ensure that the

European photovoltaics industry is ready to cope with this expected surge in demand, the EEC Commission started a programme last year to demonstrate the large-scale use of photovoltaic systems. Originally, it planned to part-fund the construction of 19 photovoltaic generators with a total capacity of 1.3 Mw with at least one generator in each of the 10 member states.

Political, technical and finan-

cial problems have forced the Commission to cut back on the programme and the latest alterations to the programme mean that now 17 generators will be built in nine of the ten EEC countries. Denmark is the only country not included in the programme. First of the 17 is expected on line on Crete next month and the remaining projects will be completed by June next year.

In spite of early difficulties,

the Commission is confident that the generators will be forerunners of hundreds of 100 kw-plus sized generators likely to spring up all over Europe once the early models have proved themselves.

Photovoltaic Power for Europe—will be published for the Commission later this year by D. Reidel Publishing, PO Box 17, 3300 AA Dordrecht, Netherlands, and 190, Old Derby Street, Hingham, MA 02043, U.S.

New piston can reduce friction losses by up to 14%

AE GROUP of Rugby has introduced the AEcoanguide piston, a new design which, it is claimed, reduces piston/cylinder friction by up to 14 per cent.

The development is important because the piston assembly accounts for about 30 per cent of all the frictional losses

in a petrol or diesel engine.

In the new design the normal full contact area of the skirt profile on the thrust and non-thrust faces is replaced with small individual contact areas or pads.

These pads, which are 0.025 mm proud of the skirt, are produced by machining the piston

on equipment designed and developed by AE and unique to the company.

The effect of the pads is to reduce the total contact area of the piston skirt by a least 75 per cent while ensuring that both contact area and stiffness remain constant over a wide range of loads and tempera-

tures. The pads have shallow angle ramps round them which improve lubrication and reduce any tendency to scuff.

Reduction of friction by 14 per cent has resulted in a drop in fuel consumption of four per cent and an increase in power output by five per cent.

According to Ford, the mass produce plant "can provide electricity at lower cost than new fossil-fuelled plants over the next 10 years and beyond."

GEORGE CHARLISH

UPS or downs advertisement for Emerson, featuring a UPS unit and the text: "When main fails or falters, UPS (Uninterruptible Power Systems) will keep you computing."

Ford's integrated package

AN INTEGRATED solar energy package suitable for small communities but which can be connected to the electrical grid has been developed by Ford Aerospace and Communications, under contract to NASA/JPL.

Based upon a 36 ft diameter parabolic dish reflector with a heat-to-electrical energy converter mounted at the focus, the unit has been successfully tested at up to 20 kW output.

The tests, carried out at Edwards Airforce Base in the Mojave Desert, incorporated an automatic computer-based plant control system and associated power conditioning equipment to permit operation on an electric utility grid.

Consumer use

The concentrated heat at the focus of the dish drives a Rankine cycle engine-generator the output of which is then converted into normal "mains" voltage and current. The present mirror is multi-faceted but future testing will employ a more cost-effective mass-producible concentrator.

A small community might use a number of the modules, electrically connected to produce virtually any desired power level.

According to Ford, the mass produce plant "can provide electricity at lower cost than new fossil-fuelled plants over the next 10 years and beyond."

Nixdorf goes for UK technology

BY ALAN CANE

NIXDORF, viewed by many as the most successful indigenous computer manufacturer in Western Europe, is to base its office automation strategy on UK technology.

It is believed to have cancelled most of its in-house electronic office developments in favour of systems built on Office Technology's Information Management Processor.

Office Technology (OTL) is part of the Information Technology (ITL) group which includes Computer Technology and Networking Technology. OTL has concluded a formal agreement with Nixdorf which gives the West German company access to OTC's technology.

Under the agreement, Nixdorf will take delivery of IMP systems from OTL and will be developing its own products based on the IMP concept.

OTL will get royalties on the worldwide sales by Nixdorf of IMP based products—it will also have some access to Nixdorf technology.

According to the consultancy IDC Europa, Nixdorf is the third largest supplier of small business systems in Western Europe behind IBM and Olivetti; IDC believes its success is due to its policy of attacking specific market sectors.

Mr R. J. "Spud" Taylor, OTL managing director, said this week that Nixdorf was without doubt the best high technology partner he could have hoped for. "When we set up OTL I shortlisted three companies I would have liked for a partner. Nixdorf was top of that list."

The OTL system is advanced in two ways. It integrates voice in a novel manner—executives can annotate documents with

spoken comments—and a great deal of attention was paid to the ergonomics of the machine.

Mr Bob Remington, the only American member of the OTL team was an industrial psychologist with IBM at Hursley Park.

In a market which is becoming increasingly competitive and where technology counts less than marketing, the OTL system has won general acclaim. Some 20 systems have already been shipped to customers such as British Rail and BL Systems.

The company is just beginning to make use of the UK software industry to write the programs which will be needed to support the system as it expands. A tender for a document handling package, OTL's first outside software contract will be awarded this week. OTL is on 0962 65358.

Comad aid for fighter pilots

IMAGINE there was a black box in your car which could tell you the way to your destination regardless of the weather conditions.

Such a system does exist but is used by fighter pilots and its design won the Scottish group of Ferranti its Queen's award.

The system is called Comad which stands for Combined Electronic Map and Display. On a tiny four inch television screen on in the pilot's cockpit, is presented a map of the aircraft's route. Individual maps are stored

on 35mm film strips which can either give general or very close details.

The clever part of the system is that it is linked into the navigational system so that the pilot can see his position exactly on the screen and how it deviates from his charted course.

Emergencies

It can also be connected to other sensors such as the radar system which is part of the weapon aiming system. The pilot can also put information into the computer

system such as the location of enemy aircraft.

In emergencies, such as a fire, the pilot can press a button and the drill procedure replaces the map on the screen. It can even provide details of aircraft landing strips to help the pilot cope with unfamiliar airports.

Comad is already used in the U.S. Airforce's F18 fighters which amounts to several hundred systems and was recently selected for the Indian Airforce's Jaguars. At the moment Britain's Jaguars do not use the system.

ELAINE WILLIAMS

PERA about ROBOTICS advertisement. Includes text: "Talk to PERA about ROBOTICS", "Seminars and courses for all levels of management", "INDUSTRIAL ROBOTS & PROGRAMMABLE AUTOMATION", "INTRODUCTION TO ROBOT TECHNOLOGY", "USING INDUSTRIAL PROGRAMMABLE CONTROLLERS".

Charities Aid Foundation for effective charitable giving advertisement. Includes text: "Charities Aid Foundation for effective charitable giving", "For individuals and companies a CAF discretionary covenant is tax-efficient and flexible.", "TAKES ADVICE FROM CHARITIES AID FOUNDATION", "48 Pembury Road, Tonbridge, Kent TN9 2JD, Telephone: (0783) 856325".

Large advertisement for Al Saudi Banque. Text: "Can Saudi Arabia's 5-year plan lift you out of the recession?", "If you're looking for new areas of expansion, it's well worth considering the Middle East. Saudi Arabia alone is currently spending 235 billion dollars on its development plan.", "We've built up an unrivalled chain of contacts in the Middle East. Largely through local businessmen who originally helped found the bank.", "AL SAUDI BANQUE", "City: 52-60 Cannon Street, London EC4N 6AN. Tel: 01-236 6533. Telex: 8813-438 ASB G. West End: 31 Belsley Square, London W1X 5HA. Tel: 01-493 8942. Telex: 23875 ASB WG."

FINANCIAL TIMES REGIONAL REPORT

Swansea Bay

The past two years have been a period of pain and sacrifice in Swansea. Numerous companies have contracted, and the jobless figure has doubled to reach 33,000—more than 16 per cent. Now there are hopes that the drastic pruning may be paying off.

Steel contract boosts revival hopes

LAST MONTH the British Steel Corporation's Port Talbot steelworks won an export order for the delivery of 75,000 tonnes of steel ingots to Kaiser Steel in California. Not only was the contract secured against international competition, including Japanese steel producers, but more impressive still, it was won at a price which BSC insist will still leave the corporation with some profit.

This is the kind of news which is important not only for the Port Talbot works but for the whole Swansea Bay area. Over the past two and a half years, industry and commerce in the string of urban communities which stretch in an almost continuous arc from Port Talbot in the east to Llanelli in the west, have been fighting for survival.

Port Talbot steelworks has shed more than 7,000 of its 12,000-plus workforce under BSC's survival plans. The Kaiser contract provides tangible evidence that the pain and sacrifices which have been called for over this period may at last be paying off. Port Talbot is now sufficiently tightly manned to take on the Japanese in the American market



Port Talbot steelworks—now sufficiently tightly manned to take on the Japanese in the American market

poor tin plate demand. But then the plant gained a reprieve. A supply of competitively priced top quality sheet steel will help secure the future of Valindre and that of its sister plant Trostre, near Llanelli and Metal Box, at Neath.

Management and unions alike are hoping the same story will be repeated in many other companies in the area which have weathered the recession only by introducing drastic redundancies and other cost-cutting measures. British Aluminium was forced to close its Rheola Mill. But Alcoa, for example, which at one stage was threatening to cut its aluminium mill, is now reported with slimline manning to be holding its order book.

International Nickel decided to mothball capacity at its Clydach refinery only a few weeks ago and introduce more redundancies because of poor European demand for nickel products. And even IMI Titanium, a company not normally affected by recession, felt the need to trim its labour force.

BP, which has two major petrochemical complexes at Llan-darcy and Baglan Bay, has also been gradually reducing its manning.

At the same time major investment has been taking place in some key companies. Ford's Swansea factory, which makes transmissions and gearboxes for a number of the group's vehicles, shed some 400 workers last year but is now investing £85m to improve the plant's operating efficiency.

Expansion

The U.S.-owned 3M Group has embarked on a major expansion and has invested £11m to meet the booming demand for video cassettes from its Gorseinon factory—currently the only video tape manufacturing facility in the UK.

Cam Gears at Resolven is also investing to meet the requirements of a major new long-term contract for steering components, again won against Japanese competition.

For all these hopeful signs it is also clear, and gradually being taken on board by local politicians and industrial leaders, that traditional major industrial employers in the Swansea Bay region are not going to soak up current levels of unemployment.

In two years, the absolute number and percentage of jobless has more than doubled to over 33,000 or just over 16 per cent giving it virtually the same unemployment level in Wales as a whole and some 4 per cent above the British average.

That said, much is being done to tackle the problem.

The Welsh Development Agency has been particularly active, with a crash programme of industrial estate development and advance factory building at sites right around Swansea Bay.

Well over 500,000 sq ft of space is either completed, under construction or in the pipeline. In addition, there is another 2m sq ft of vacant factory space in private hands waiting new tenants. The figure includes the exceptionally large 600,000 sq ft premises of British Aluminium at Rheola.

BSC (Industry), building on the success of its job creation initiatives elsewhere, last month announced the opening of a new workshops complex for fledgling businesses in Port Talbot. The workshops will cost £500,000 and provide sufficient space for 48 small businesses and up to 200 new jobs.

Swansea City Council in its turn, has seized the opportunity presented by designation of the lower Swansea valley as an Enterprise Zone with both hands. It received the Government go-ahead last June and has been attracting companies into the zone at an average rate of two a week.

The council has also backed a number of imaginative schemes for encouraging new local businesses promoted by the city's own centre for trade and industry.

The city itself has a lot to gain from strengthening its role as the regional capital of south west Wales. Swansea's shopping facilities have been greatly improved over the past three years by the Quadrant Retail Centre and this month has seen the completion of the 140,000 sq ft St David's Square shopping precinct. This complements and adds nearly half as much space again to the Quadrant.

There are also a number of other local employment initiatives, such as a Thompson Organisation project, being carried out in conjunction with Neath District Council, and a West Glamorgan County Council-funded special unit to encourage workers' co-operatives.

Clearly, given a strong revival in national and international capital investment, the Swansea Bay region is better prepared than it has been to compete for a slice of the action.

It has the sites, the premises, the skilled labour force and the communications. The M4 motorway link is now finally complete in all sections, bringing London and Heathrow airport within three hours drive.

At present, local initiatives are having to suffice. There is currently a good flow of outside inquiries from potential investors, but a better economic climate is required, it seems, to turn them into firm commitments.

Robin Reeves

Microelectronics show reveals surprise potential

THE FIRST ever Swansea Bay microtechnology show, was mounted in January this year. The response, in terms of both the number of exhibitors and visitors, surprised even the most optimistic of the show's organisers. It vividly highlighted the fact that a small but lively microelectronics sector, has begun to spring up in the Swansea Bay area.

Until recently microelectronics in this part of the world meant only two things.

One was University College, Swansea, which in 1978 established the first microprocessor teaching laboratory in the country. Two years ago UCS's electrical engineering department became an officially designated microprocessor centre offering consultancy and design services to industry under a Government-backed scheme.

The other was Silliconix, a California-based semi-conductor manufacturer, which established its European production subsidiary in Swansea 12 years ago, and has been growing there ever since.

Silliconix's Swansea plant makes field effect transistors, analogue, electronic switches and multiplexers and other integrated circuits for aerospace and military and civil telecommunications industries.

The Welsh plant accounts now for nearly half the group's world sales. Given an improved economic climate Silliconix is planning to expand into silicon wafer manufacture in the Swansea Bay area.

These days there are, however, other things happening. Another hardware company,

Cirtch, has a unit on the Swansea Industrial Estate which specialises in contract assembly and design electronic equipment.

There is also a growing band of local software companies with good Welsh names like Croeso Computer Services and Tawedata. These companies are making a reputation for themselves offering an advisory and installation service.

Another Swansea-based software house, Redkite Software, is only two years old but is already making an international mark supplying high quality software packages for Digital's range of microcomputers.

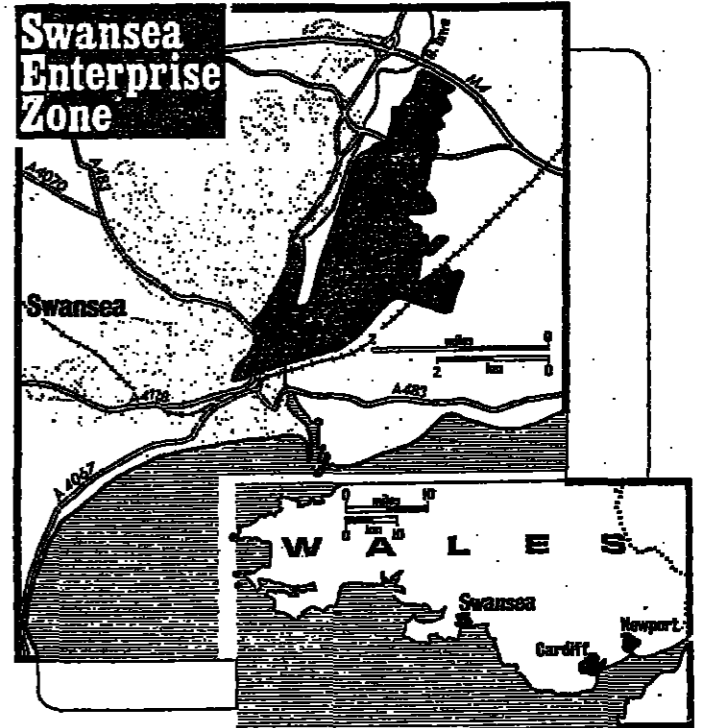
Among a number of software packages for which Redkite is licensing international distribution rights is one which expands the memory capacity of an existing computer type by a factor of 16 without replacing existing equipment.

An even more recent arrival on the scene is Business Micro Systems which after looking at Bristol, Oxford and Cardiff, decided to make Swansea its base for serving the southern half of the UK.

The company, whose headquarters are in Harrogate, Yorkshire, specialises in the development of programmes for local authorities and integrated business systems for small and medium size concerns.

BMS claims to be the first to have developed a system to monitor the performance of local authority direct labour departments.

R.R.



Council sets the pace for enterprise zones

SWANSEA was the first local authority in the country to clear the administrative hurdles required to get its Enterprise Zone into business. And it continues to be a pacesetter for the Government's experiment in freeing industry and commerce from many traditional planning and fiscal restraints.

The Swansea Enterprise Park—as it has now been renamed—was activated by parliamentary order on June 11, last year. Since then, an average of two enterprises a week have established themselves within the 735 acre zone in the lower Swansea Valley.

In its first nine months, up to March 31 this year, a total of 33 companies had committed themselves to moving into the zone. Of these, 15 made the decision in the first quarter of this year, a period during which there was also a steady increase in the number of serious inquiries to a peak of 48 in March.

Swansea is fortunate. Its enterprise zone is not tucked away in an area with difficult access, as is the case in some other parts of the country. Nor has the area in which it lies failed to secure development or redevelopment via traditional incentives. Its situation in the lower Swansea Valley is at the geographical heart of the Swansea Bay conurbation.

The area's previous neglect stems from its history as the one-time centre of Britain's copper, lead and zinc smelting industries, which turned the valley into one of Europe's worst environmental blackspots.

Designation as an enterprise zone coincided with the first fruits of an ambitious land reclamation programme launched in the early 1970s. This has released ample land for industrial and commercial development in a location with excellent communications with the whole of south and west Wales.

It has also given the zone a range of new factory units ready for immediate occupation. These had been planned by both Swansea City Council and private developers and were under construction before the enterprise experiment was first announced.

For this reason, complaints from sections of Swansea's

business community that the zone is already distorting the local industrial and commercial property markets are difficult to prove.

Certainly, well over half of the 33 businesses were previously located in other parts of the Swansea Bay area. But Mr Roger Warren Evans, Swansea's director for trade and industry, says no company has moved simply to cash in on the zone's 10-year rates moratorium and other fiscal advantages. All have been prompted by other considerations, he says—usually the need to expand into more suitable premises.

Location

The zone's geographical position at the centre of the Swansea Bay region may well be as important an influence in tempting away commercial and industrial development from other potential local sites as its enterprise zone advantages.

The position was bound to attract good interest from the wholesale, retail and warehousing sectors. These account for nearly 40 per cent of the enterprise and half the total floor space allocated so far.

One of the few restrictions is that retail developments are subject to a ceiling of 45,000 sq ft. But this has not discouraged Tesco from purchasing a large site within the zone. It is also leading to some interesting joint wholesale-retail developments, a mix which local councils have generally frowned upon ever since planning laws were introduced.

Small-scale manufacturing comprises nearly 40 per cent of the companies in the zone so far, but only just over 20 per cent of the floor space. Up to March 31, an estimated total of 148 jobs had been established in the zone. Of these, 39 were newly created.

These however are early days. Only 13 of the 735 acres have so far been developed. Yet it is already clear that in Swansea at least the enterprise zone experiment is going well and in another year could be yielding even more interesting results.

Robin Reeves

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SWANSEA BAY II

Tourist industry hopes to emulate success achieved by the region's sports teams

Soccer club joins the elite

By Gareth Jones



Swansea City player/manager John Toshack (third from right): labelled "manager of the century" by the late Bill Shankly

FOR THE past eight months British football fans have had to become used to a new name among the Liverpool and Manchester Uniteds at the head of the league championship table: Swansea City.

The club's success highlights a renaissance so complete that there have been suggestions that the swan which adorns the team's jerseys should be replaced by a phoenix.

Five years ago the club was near bankruptcy. It had been struggling in the fourth division for four seasons and the chances of it achieving first division status for the first time ever were not even considered.

The recovery began when club chairman Malcolm Struel enlisted the support of the city council to fend off the club's immediate creditors. But, in a football sense, it started in February 1978, when Struel entrusted his side to a man with no managerial experience whatsoever, Welsh international striker John Toshack.

Toshack's arrival inspired an almost Messianic fervour. The crowd for his first match as player-manager was 15,000—topping the average attendance by 8,000.

That spring Swansea were promoted to division three and the next year to division two. After a season to pause for breath, the Swans soared on victory at Preston a year ago taking them into the first division for the first time in their 80-year history.

It was an achievement which prompted the late Bill Shankly, former boss at Liverpool, to describe Toshack as "the manager of the century."

Toshack's inspirational and tactical skills, backed by a far-sighted board of directors, meant that a city which had always exported talented footballers—the brothers Charles and Allechurch, Cliff Jones, Jack Kelsey et al—can now both hang on to its local products and attract others of the highest quality.

The club provided nine members of this year's Welsh team and the current staff also includes internationals from Yugoslavia, England and Scotland. Not surprisingly, attendances now average more than 20,000.

Progress on the field has been matched by that on the sidelines. Last year saw the opening of an impressive new grandstand, the first stage in a £1.8m scheme intended to turn the homely Vetch Field into a top-class stadium.

In the programme marking the stand's official opening, West Glamorgan County Council leader John Allison described Swansea City as "the standard-bearer for south-west Wales" and spoke of "the status and commercial advantages that the club has conferred on Swansea over the years."

The fairy-tale rise of the city's soccer club should not blind us to the rest of Swansea's rich sporting tapestry. Just half a mile from the Vetch Field is St Helen's, with enough legends of its own.

St Helen's was the venue for the first international rugby match in Wales, against England in December 1882, and the All Blacks and Springboks are among those who played there before international games were restricted to

Cardiff in the mid-1950s.

As the home of Swansea RFC, one of the top half-dozen clubs in Britain, St Helen's still plays host to all the major touring teams and provides its share of rugby folk lore. It was there, for example, that two Gwerton School pupils, Willie Davies and Haydn Tannor, inspired the club to victory over New Zealand in 1955.

Cricketing history has also been made at St Helen's. Gary Sobers hit Malcolm Nash for six sixes in one over there and Clive Lloyd hit 201 not out in 120 minutes, the fastest double-century in first-class cricket.

Swansea has a fine record in indoor sport, now focused about the well-appointed modern leisure centre managed by Commonwealth Games gold medalist Berwyn Price.

The city boasts two of Britain's current boxing champions, European and British titleholders at judo and karate and a string of top-flight gymnasts, swimmers, bowlers and tennis players.

The future could see similar success in athletics with the development of a 20,000-capacity stadium, already the site of the only all-weather track in west Wales.

Swansea has every right to the title of Wales's sporting capital.

Recession forces closer look at tourism potential

THE RECESSION has encouraged a far closer look at the opportunities for expanding tourism in the Swansea Bay region.

There is no doubt that the tourist industry is capable of making a higher contribution towards employment. Some existing amenities and facilities need better marketing. Others require investment of both cash and expertise to fulfil their potential.

One unique part of the Swansea Bay region—the Gower Peninsula—already enjoys a national and international reputation in the world of tourism. It was Britain's first officially designated "area of outstanding natural beauty" and its famous coves and sandy beaches can attract as many as 80,000 people a day.

The need is to spread the available traffic more evenly into the surrounding areas by developing and enhancing attractions in Swansea's hinterland and by extending the season outside the traditional July-August holiday period.

Target

West Glamorgan County Council, which is responsible for most of the region, has set itself a target of doubling the number of tourists. It has made a special effort to identify particular sites in the region which offer profitable investment potential.

Among well-known local attractions built up in the past decade are the Dan yr Ogof show caves in the Upper Swansea Valley, the Margam and Afan Argoed country parks and Swansea leisure centre.

Plans are well advanced for a £6m theme park just outside Swansea and the City Council itself is within sight of completing a major scheme—redevelopment of the "Maritime Quarter."

The maritime project has skillfully exploited the tourist leisure potential offered by the city's disused south dock, which has been turned into a boating marina, and the associated historic district, once Swansea's commercial area. A major hotel will be constructed alongside the marina.

Swansea Council is also pressing ahead with an ambitious £5m redevelopment of the city's Grand Theatre. When completed the theatre will be easily capable of handling London and Welsh National Opera productions.

There is scope for much more. West Glamorgan planners have pinpointed a range of sites suitable for hotels, golf courses, holiday villages, a motorway service centre and (in the Enterprise Zone), a motel, specialist museums, and, last but not least, a new tourist railway along the former route of the Rhondda and Swansea Bay Railway.

According to West Glamorgan's researchers, around 500,000 tourists stay in the county each year, half of them coming from south east England and a further 20 per cent from the Midlands. But, given that some 18m people live within four hours' drive, there is still room for further growth.

The area is particularly well-placed to take advantage of the short-break holiday and/or the long spring or autumn weekend. It can combine the peace and simplicity of the countryside with the amenities and sophistication of city life.

According to the Wales Tourist Board, Wales is already level pegging with southern England as the most popular location for short holiday breaks and the Swansea Bay region is developing into one of the more go-ahead tourist areas in Wales.

Robin Reeves

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COMPANY PROFILE: THYSSEN

Llanelli's warm welcome pays off

LLANELLI is not a town where most people would expect to find the UK headquarters of one of the big names in German industry. But Thyssen GB has been firmly settled in this famous west Wales community since 1954.

In that year the company won a tender to sink a new mine to exploit the area's rich anthracite coal reserves for the National Coal Board. The 20 German engineers sent by the parent company received such a warm welcome from the local council and townspeople that they were offered a house in the town.

Director until his retirement last year and still a main board member, determined that the headquarters would remain in Llanelli. The connection remains a close and happy one.

The German parent is Thyssen Shachtbau of Mulheim Ruhr, rather than Thyssen Steel, which is linked to Shachtbau through a holding company.

Thyssen GB's first Welsh pit, Cynheidre, proved to be one of the most productive in the anthracite coalfield of west Wales. It was the start of a record of achievement in the British mining industry.

Mr Bornemann was scheduled to stay three months and ended up staying for his whole career.

From the moment he took over the reins of the company he has been wrestling with the effects of the recession. Each of Thyssen's diverse operations has been affected and last year it was forced to lay off over 1,000 of its near 3,000 employees.

Even mining has not been exempt. As a result of the NCB cutback in the use of outside contractors, half of Thyssen's traditional sub contract work in South Wales has been lost.

Mr Bornemann is quite clear in his own mind that the first step was to make the most of the alternative is bankruptcy.

He feels the worst is now over but stresses that the company is still only working at 80 per cent of its capacity.

Thyssen has, to a large extent, been forced back on its mining expertise during the recession. A decade ago mining and tunnelling accounted for little more than one third of Thyssen's activities. Now it makes up more than two thirds.

The company is seeking overseas mining opportunities. It is involved in developing a £7m potash rift mine in Thailand and constructing a link tunnel for a large hydro-electric scheme in Swaziland.

Mr Bornemann is determined the company should approach the overseas market cautiously. "We shall use these projects to prove our capacity to operate satisfactory at such distances," he says.

The company remains optimistic about the future domestic market.

It feels Britain's shortage of decent housing and outdated sewerage system point to needs which Thyssen is ready and able to help satisfy.

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Dust Control

Within a few years of its arrival at Llanelli, Thyssen was encouraged to diversify, first of all into civil engineering and construction.

In Wales it is well known for public works projects such as sewerage schemes, roads, water supply projects, and, in the Llanelli area, residential housing. It has joined one of the consortia bidding to build the channel tunnel.

Arising from its mining activities, the company also established a number of manufacturing units to supply its own requirements and those of the rest of the mining industry.

In 1964, for example, the company started to manufacture PVC equipment for the control of dust during blasting. More recently it has been manufacturing glass fibre reinforced cement under licence from Pilkington Bros and expanding into permanent form work, bridge decking and sewer linings.

Thyssen's engineering workshops at Llanelli were started initially to construct arches and steel supports for its tunnelling operations. From this base they have extended into general structural steelwork and, in more recent years, to the manufacture of complex tunnelling machines.

Mr Eberhard Bornemann, Thyssen GB's new managing director, arrived with the company's 1954 vanguard. He was

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THE MANAGEMENT PAGE

Why wanderlust is waning

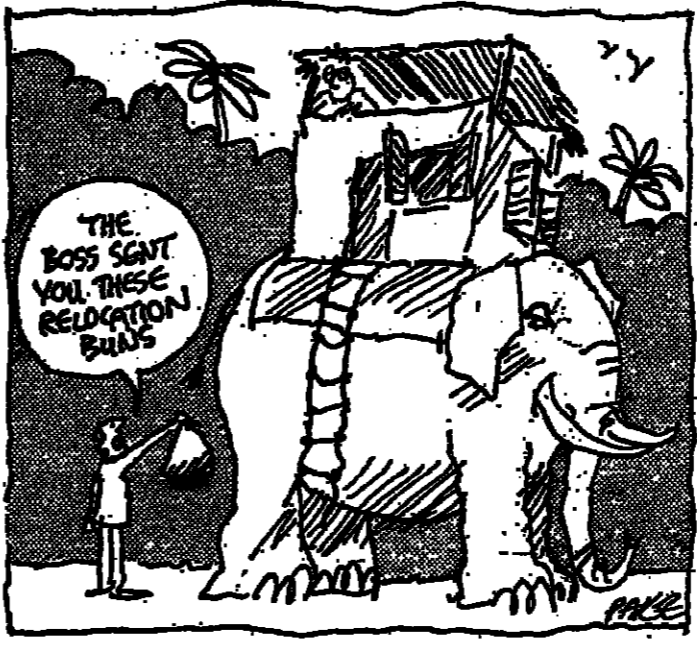
Arnold Kransdorff and Elgin Schroeder compare the reluctance of employees in the U.S., UK and West Germany to be relocated

A DECADE AGO, when a company offered a key employee the opportunity of a transfer to a new location he usually jumped at it. The move usually meant promotion and more money—and was a sure sign of even better things to come. In those days it was also not that difficult to make a move. House prices were relatively low, mortgage interest rates were less than 9 per cent a year and buoyant demand for houses meant that "For Sale" boards did not have to stay up for very long. Today the picture is very different. House prices have rocketed, interest rates have until recently topped 15 per cent, and demand for houses has rarely been better. In addition, changes in social attitudes and the fact that more wives are working has produced a noticeable reluctance on the part of employees to move—even if their companies demand it. These shifts in economic conditions and social attitudes have meant significant changes in corporate relocation policies. In many cases, companies must now offer substantial incentives to get their employees to move. Among these are usually reimbursement for the costs of selling a house and buying another, sometimes including payment of the interest on bridging loans. Many companies also pay what they call a "disturbance allowance" to help employees buy new carpets and curtains, school uniforms for their children and meet such costs as installing cookers and TV aerials; this allowance often amounts to a flat 10-15 per cent of salary. Besides this some employees pay the costs of travel between old and new locations during a settling down period, as well as the cost of hotel accommodation before moving into a new house. But such consideration is not widespread in the UK, where compensation packages for relocation employees are not particularly generous, at least in comparison with the job mobility-conscious U.S. In the UK, sophisticated relocation policies are generally the preserve of the larger companies. Some, like IBM, ICI and Unilever, have their own in-house departments to deal with

employee relocation while others such as Watney Mann, Associated Dairies and Turner and Newall use outside specialist consultancies. The two largest are PHH Homequity Relocation and Merrill Lynch Relocation Management. When most UK companies transfer an employee, they restrict themselves to paying removal costs and—grudgingly—offer bridging finance, leaving the individual to arrange the sale of his house. Not so in the U.S., where companies often go to the extent of providing reception committees to help relocated employees settle into their new environment. Many U.S. companies also give special payments to compensate for a move from a low cost housing area to a high cost one, as well as cost of living allowances. Nearly all major U.S. companies provide relocated employees with some form of assistance in disposing of their former living quarters. A majority—around 56 per cent—employ an outside relocation firm or bank which offers to buy the employee's home and some—about 13 per cent—offer to purchase the employee's home themselves. Only a quarter of companies now have a policy where employees arrange for the sale of their own homes and are reimbursed for some or all of their expenses. These findings emerge from the latest study* of employee relocation policies among more than 600 major corporations in the U.S. The survey has been conducted by Merrill Lynch Relocation Management and is due to be published later this month. The study notes that the percentage of companies using a relocation firm or bank of purchasing the transferred employee's home has increased significantly in recent years. Among the companies surveyed—selected from Fortune's top 1,000 industrial and 50 non-industrial companies—the average number of relocated employees increased slightly in 1981, which suggests a reversal in the trend over the past two years. Two industries reported a significant increase in transfers—the mining industry (up by

58 per cent) and business machines (ahead by 27 per cent). According to the survey fewer transferred employees (57 per cent) are now home owners. The authors suggest that this is because younger employees are now finding home ownership too expensive. U.S. companies also have liberal policies towards non-homeowners. The survey found that nearly all companies reimburse renters when they were moved. For example many met the cost of terminating a lease early. Others reimbursed search fees for new premises and the differential in rents in more expensive areas. Looking ahead, about half of the companies surveyed expected to transfer the same number of people in 1982 as they did in 1981. Slightly more—36 per cent—said they expected to move less and 14 per cent expected to move more. *Employee relocation policies among major U.S. corporations, 1982, available from Merrill Lynch Relocation Management, 4 Corporate Park Drive, White Plains, NY 10604, U.S.A. Price \$10 for summary and \$25 for full report.

where wives have careers of their own. Another important argument is that with the recent increase in house ownership in Germany many people fear losing their property behind, says Neumeier. In contrast, however, the personal officer of a large corporation believes that "family reasons" are only used as a front to avoid an unattractive posting abroad. Roughly 31 per cent of the executives unwilling to go abroad admitted to having "reservations about foreign living conditions" pointing to the difficult climates and less leisure time of some foreign postings. Another 10 per cent were afraid of losing out financially. In this context, it is crucial to know whether a company is prepared to continue its social security contributions under the German system for the employee abroad. BASF, one of the country's big three chemical giants, emphasises that in principle it treats its employees in foreign countries the same as those at home. And Daimler-Benz says it gives "binding re-settlement promises, the usual 50 per cent share in German social security contributions and an annual examination of salary and company pension commitments." Finally, 18 per cent of the rejectors of a stint abroad think that an interruption of their present career may not be advantageous. Indeed, says Jochem Kienbaum, one of West Germany's leading management consultants, these fears may not be groundless. Many successful executives abroad fail to realise that they are running the danger of turning into specialists who will not be able



Blowing the whistle on fleet car costs

THERE ARE 2.8m company fleet cars on Britain's roads and they are costing their owners millions of pounds more than is necessary because of sloppy management, according to PHH Services, of Swindon, the UK subsidiary of an American group that claims to be the world's largest vehicle leasing company. For example, an analysis of the recent repair costs of fleets for which it has just taken over the management showed that many garages overcharge when bills are not scrutinised by experts. One PHH client had previously been overcharged on servicing and repairs by up to £20,000 a year. Another had been overcharged by an average of £50 each on 10 cars a month. Companies which do their own servicing and repairs do not escape, according to PHH. It found some clients own garages were overcharging by 50 to 100 per cent for labour. Obviously it is tempting for garage managers to absorb under-used labour costs by padding fleet car maintenance bills. In one fleet extra costs from this practice totalled £50,000 a year. Whether or not the fleet manager has been consenting to the overcharging it quickly disappears when a garage—either internal or external—realises that all charges are carefully looked at by experts. PHH, which manages over 18,000 vehicles in Britain and therefore has a wide base for comparison, has also established to its own satisfaction that to hang on to a car too long—a temptation for companies when times are bad and cash flow low—really does cost a company money. One company which extended a fleet's life by two years in-

Kenneth Gooding

Business courses

Water Management for Packaged Boiler Systems, High Wycombe, June 21-22. Fee: £136 (plus VAT). Details from School of Water Sciences, Lane End, High Wycombe, HP14 3JH. The Image of Business in the Media, London, June 16. Fee: £20 (plus VAT) members, £30 (plus VAT) non-members of the Corporate Responsibility Centre. Details from Corporate Responsibility Centre, 359 The Strand, London WC2R 0ES. Quality Control and Robotics, Tokyo, May 30-June 3. Fee: \$3,750. Details from Merton Associates (Consultants), Merton House, 70, Grafton Way, London W1P 5LN. Physical Distribution Management, Brussels, June 21-25. Fee: BFR 42,000 members, BFR 46,000 non-members of the International Management Association. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

A lack of intellectual curiosity

IT IS obvious that a strongly export-oriented economy needs people who are capable of pursuing the interests of individual enterprises in foreign countries and foreign markets. But for a variety of reasons West German companies seem to find it hard to win qualified aspirants. This warning is given in a study by the Institute for the German Economy, in Cologne, into the question of whether Germans are really becoming increasingly loath to work abroad. Based on a survey of 626 West German enterprises—primarily industrial companies with an average workforce of

A. K.

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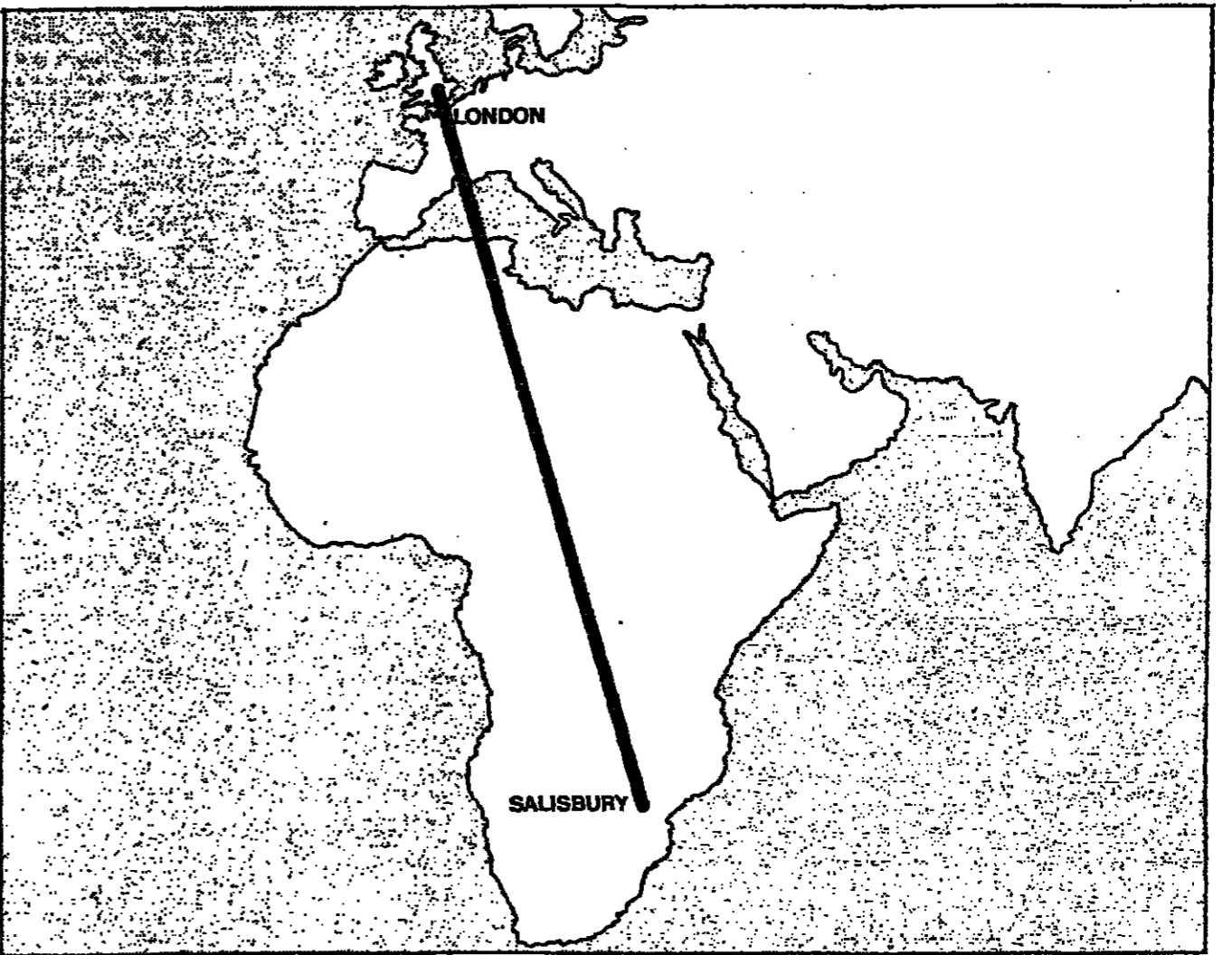
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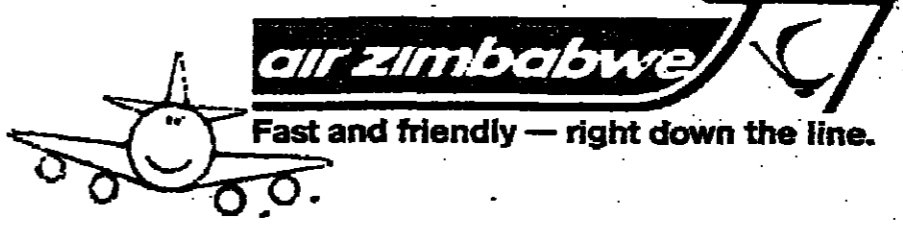
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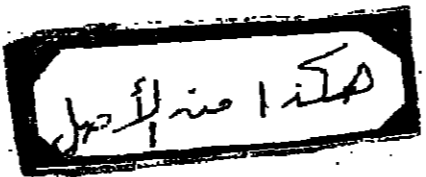
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THE ARTS

Sadler's Wells

Coppélia

by CLEMENT CRISP

Coppélia is a very serious ballet. Its score is one of the greatest written for dancing; its narrative is strong, theatrically efficient; its characters are not easy to play well, and its dances—in something like their traditional form—are taxing. Yet it has, across the years, become associated with young dancers, or with soubrettes, though Danilova, Markova, Slavenska, Pountney, May, Makarova have all shown that it requires the gifts of artists of finest calibre, and the ensemble dances of the first act demand the kind of stylistic panache entirely outside the powers of British dancers.

Wigmore Hall

Gabrieli Quartet

by DOMINIC GILL

Anyone who had left at the interval of the Gabrieli String Quartet's recital on Saturday might have fairly assumed that they had heard the first half of what was to be no more than a solid, useful, but largely un-special evening's music-making. That they would have been wrong is only with the confirmation of and tribute to the nature of live music, whose very lifeblood is its magical unpredictability—what else, after all, persuades us to venture into the concert hall, instead of staying at home with a familiar record?

Awards for young photographers

Bausch and Lomb Soflens division, manufacturers of contact lenses, is sponsoring the Bausch and Lomb 1982 Young Professional Photographers of the Year Awards, open to both photographers' assistants and to all students in the UK who are taking a full-time photographic course.



Model by Sir Philip Powell of the International Conference Centre for the Government to be built on the Broad Sanctuary site, Westminster.

Architecture

Academies and competitions

by COLIN AMERY

It has been quite a week in London for the art of architecture. The opening of the Royal Academy Summer Exhibition is no longer an event to cause seething excitement in the artistic breast but it is the only annual show where a group of architects show their work to the general public. The announcement of the results of the full scale architectural competition for the 12 acres of riverside land at Vauxhall also brought architecture into the public eye.

Leeds Playhouse

A Midsummer Night's Dream

by B. A. YOUNG

Oberon, Titania, Puck, and all the fairies are black. And why not? They must be readily distinguished from the mortals, and they look lovely. "I by no means regret the introduction of my Africans," said "Monk" Lewis of the blacks he put in Wales. "I thought it would give a pleasing variety to the characters and dresses."

Young Vic

Romeo and Juliet

by MICHAEL COVENEY

The trouble with unsatisfactory productions of Romeo and Juliet is that the two hour traffic of our stage gets stuck in a jam and arrives one hour late. So it proves on this occasion, although the direction of Andrew Visevski—who has made a little name for himself with his Chorus Theatre Company—is not totally devoid of interesting ideas.

Boulevard

Clap Trap

by MICHAEL COVENEY

The main attraction in the Raymond Revuebar is still The Festival of Erotica. The payoff, I suppose, in the little Boulevard under the same roof, is a new play by Bob Sherman set in a VD clinic. This profoundly unexciting, depressing affair is an ominous opening shot from the American Theater Company founded to generate work for the 300-plus North American actors now resident in Britain.

THEATRES

ALBERT'S 8.30 8.55. Credit cards 379 555. 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st.

ADMIRALTY THEATRE 8.15 8.30. Credit cards 379 555. 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st.

ADMIRALTY THEATRE 8.15 8.30. Credit cards 379 555. 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st.

F.T. CROSSWORD PUZZLE No. 4873

Crossword puzzle grid with clues for Across and Down. Clues include: 1 Means of pushing new issue (12), 10 A jolly group displayed on the sleeve (7), 11 Head of boil needs antiseptic agent - to prevent this? (7), 12 Tend to see runs scrambled by England's opener (5), 13 Ignoramus endlessly producing cooking herb (8), 15 Oxon? Bad influence on Little Emly! (10), 16 Land-mass of Burma-Siam interior and well beyond (4), 18 Regretted sounding coars (4), 20 Overtures from a Co., perhaps, breaking up (10), 22 Lecturer in religious matters? (8), 24 Game fish, bit of a hard-bitten character (5), 26 Warning formerly plenty... (7), 27... lot more quivering on the staff (7), 28 That is a lot for a new house! (8-4), 2 Immemorial home for moans, according to Tennyson (3-4), 3 A RU team's members are such enthusiasts (8), 4 Invites offers (4), 5 Place for research into party speeches (10), 6 Common obsession about night (5), 7 Sailors—and how they are doing in some channels (7), 8 Depicts tourist as agent taking coat off (5-8), 9 Speech-training institution? (7,6), 14 Dig in school term? (10), 17 Former wizard of top-of-the-table West Ham United? (6), 18 Spring jumper following zig-zag pattern? (3-4), 21 Subsistence allowance for worker on strike (7), 23 Grain taken from tropic isle (5), 25 Quarter to noon—time for school (4). The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

FINANCIAL TIMES

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Monday May 17 1982

Where Britain stands

AT THIS delicate stage in the Falklands crisis it is more important than ever that the British Government should be totally clear and consistent in stating its objectives. While differences of emphasis between, say, a statement in the House of Commons and a speech to a Tory party conference are probably unavoidable, there must be no misunderstanding inside the country or outside it about the basis under which the Government would agree to a peaceful settlement.

The likely terms which might be acceptable, as they have emerged over the past few weeks, contain three ingredients: first, the departure of Argentine troops from the islands, accompanied by the withdrawal of the British task force; second, an interim administration in which a group of non-combatant countries acting on behalf of the United Nations might play a central role; third, a framework for negotiations about the longer term in which the ultimate status of the islands is not determined in advance—that is, the British Government is prepared to consider a number of possible outcomes, including at some stage Argentine sovereignty, provided that the wishes of the islanders are taken into account.

Converting these points into a written agreement will be difficult, but not impossible, as long as there is a genuine will on both sides to seek a peaceful settlement. So far the will has been more apparent on the British than on the Argentine side. Statements from Argentine officials have been confusing and contradictory, arousing suspicions that they are spinning out negotiations in the belief either that they will come out on top in a military conflict or that political pressures within Britain and among her allies will in the end deter the British Government from trying to expel the Argentine troops by force. The United Nations Secretary General, who has played an extremely valuable role as mediator, has some responsibility for ensuring that

The Canadian conundrum

THE COLLAPSE of the gigantic Altsands project to win oil from the oil sands of Alberta is more than a severe setback to the Canadian Government's controversial energy policy and its hopes of achieving self-sufficiency in oil by 1990. It places a question mark over a new industrial policy sketched out by the Trudeau Cabinet in a paper released last November, together with the budget.

balancing of these approaches is the fact that manufacturing is concentrated in Ontario and Quebec, whereas oil and gas are found in the East and West. This regional pattern is accentuated by the fact that Mr Trudeau's Liberal Party has lost almost all popular support except in Quebec and Ontario.

In outline that policy was less interventionist than several ministers would have liked, constituting a change of general line from the National Energy Programme announced the year before. It made reassuring noises to foreign investors in Canada, and in particular suggested that the policy of bringing the oil and gas industry under Canadian control by 1990 would not be extended to other foreign-controlled industries in Canada.

The drift of the document was that Canada's abundant resources of raw materials, and especially of oil and gas, should provide the springboard from which the economy could leap from its sluggish performance in recent years. New resource projects were to act as dynamo for manufacturing industry with their demand for steel and high value technical equipment.

That strategy is not invalidated by the indefinite postponement of Altsands itself. But the problems that caused all but one of the Altsands partners to pull out of the project apply to many of the other ventures upon which the Government had pinned its hopes: the disappearance of oil and gas shortages in North America, the prospect of cost overruns, and punishing interest rates.

Nobody knows how long that interim period will last. A world economic revival, not to mention possible political upsets in the Middle East, would quickly transform the picture. Canadian political stability would prove to be a major asset for its resource industries. In the meantime Canada would be unwise to prejudice its prospects of profiting from the turn-round by adopting industrial policies calculated to scare off foreign investors.

BRITAIN'S CIVIL SERVICE UNIONS

The Left reaps a harvest

By Philip Bassett, Labour Correspondent

THE GOVERNMENT soundly defeated Britain's civil service unions in the unprecedented five months of strikes last year over pay. But the seeds of bitterness sown by that defeat were reaped last week in a series of sweeping left-wing successes in the unions which pose a new threat to settled industrial relations in the civil service.

The financial bill for the strike is beginning to come in. At the time the Treasury did its best to underplay the strike's effects on revenue collection, but Treasury officials now acknowledge that the unions' refusal to accept the offer of a 7 per cent increase last year cost it some £500m in interest payments. That money is gone forever. Revenue flows are still not back to normal. About £570m in value added tax is still unpaid, though the amount outstanding was at one stage as high as £2.73bn, with some 588,000 VAT cheques held up.

Over the past few weeks the Government's public stance has moved markedly. At the outset of the crisis, there was a sense of outrage and shock that Argentina had been able to accomplish the invasion in a first place. The task force was despatched in response. Yet Government policy was subsequently refined to a mixture of diplomatic and economic, as well as military, pressures.

The Government also became increasingly aware of the need to keep the bulk of world opinion on its side. After the sinking of the General Belgrano two weeks ago—and the heavy loss of life involved—that international support seemed to waver. It now appears to have been won back, not least because of Britain's readiness to accept the UN Secretary General as a mediator.

The next few days may well be crucial. The Government needs to bear in mind these three considerations. International support matters and should continue to be cultivated, principally by underlining the reasonableness of Britain's position. Further military action, should the UN negotiations break down, should be kept as limited as possible: for example, a series of dispersed landings on the islands rather than a frontal assault on Argentine forces. Even if the hostilities escalate there should be—and should be said publicly to be—a continuing readiness to resume negotiations at any time.



Kevin Roddy being congratulated on his election as president of the Civil and Public Services Association last week

On all these issues the Right was in disarray. The gains won by the Left pose a threat to future relations with the Government. The landslide victory of the Left in the elections for the ruling national executive of the largest union will rule out compromise. Instead of having the upper hand, which they have clearly enjoyed since the defeat inflicted on the unions by the strike, the Treasury—and perhaps more particularly individual government departments—and departmental managers—may suddenly find the left-influenced unions digging in their heels.

The Left's successes can best be charted union by union. The Civil and Public Services Association (CPSA), represents about 180,000 civil servants, mainly in clerical grades, though with some key staff in data processing areas.

Left-wingers gained their most striking successes in this union, with the election to the union's presidency of Mr Kevin Roddy, a hard-line Militant Tendency supporter and the rout of the Right in the executive elections: a right-wing majority of 16-10 was transformed into a left majority of 27-3, including on the left seven Militant supporters and three Communists.

This result is a major triumph for the Militant Tendency not just in the civil service unions but in the whole of the British trade union movement. The CPSA is now Militant's main trade union power base. Though the union has swung violently between left and right in the past, the significance of this year's result is that it was achieved with an election system which favoured the Right but which the Left, through harder work, has now learned to exploit.

The new system did away with the old bloc voting in favour of voting in individual work places, but the Left has

managed to get round this. For example in the union's largest branch, at the Department of Health and Social Security's computer centre in Newcastle upon Tyne, where the CPSA has about 8,000 members the Left organised and got the votes at about 140 separate office balloting meetings—a feat of organisation which the CPSA Right could never dream of matching. Despite stringent legal advice to the contrary the CPSA affiliated to the CND. On pay, the Left won its aim of deciding

who felt the unions had created in the committees a "Frankenstein's monster". The Society of Civil and Public Servants (SCPS), represents about 100,000 middle-grade staff including many key computer operators.

The Left has held sway in the SCPS for a considerable time, led by two uncompromising brothers at the core of the union's organisation—Campbell and Leslie Christie, as deputy and assistant general secretary respectively. However, the

union's annual claim at a special pay conference rather than leaving it to full-time union officials. The Left won motions calling for the union to withdraw from the all-agreements the unions have struck with this government since the strike—on new technology and on time off for trade union duties. Finally, the Left overturned a previous executive decision by committing the union to a campaign for the official recognition of the local Council of Civil Service Unions (CCSU) committees which ran the 1981 strike. The CCSU nationally has ordered that these committees be disbanded, but in fact they have flourished in many areas, increasing the power of the Left, undercutting the authority of the national leadership. As far as the Right is concerned they are also fulfilling the prophecy of one union leader during the strike

SCPS has never been able to back effectively its left-wing policies because of the wide gap between its leadership and its much more moderate membership. The hard left control of the union may be relaxed by a thorough-going review of its structure now being finished by a study team from Warwick University. The study's likely central recommendation—a new regional structure—would take power away from the centre, and its initial findings are increasingly disturbing for the left-wing leadership. On policy, the SCPS last week also rejected the new technology agreement and supported the recognition of the local CCSU committees.

Inland Revenue Staff Federation (IRSF), represents about 58,000 staff in all except for the very highest grades in the Inland Revenue.

Though the CPSA victories for the Left were more public, those in the IRSF were perhaps more significant because of the union's traditional political neutrality. The growing left-right division in the union emerged last week as virtually open warfare, with right-wing leaders acknowledging that they had been all but routed. They gave notice of reprisal action against the Left. The Left dominated the conference using the card vote of the larger branches in a manner unprecedented for the IRSF. This raises serious problems for the union. For instance, its largest branch, Manchester Taxes, with 4,000 members, cast its block vote for an SWP candidate standing for the vice-presidency of the union's Taxes sections on a mandating meeting at which 27 members turned up.

Eventually, the Right fought back and overturned the vote at a special general meeting at which about 400 members switched the vote to the Right's candidate. Four hundred members, though, are hardly more representative out of 4,000 than are 27.

On policy, the IRSF—astonishingly for a "vertical" union covering all grades—voted for the left-wing demand for a flat rate rather than percentage pay claim, for CND affiliation for the local CCSU committee, and for an immediate overtime ban throughout the Inland Revenue, which is now in force.

On structure, the broad Left—formally launched at the conference—is uniting around radical proposals from the left-dominated Leeds Taxes branch, which were circulating among delegates as a "manifesto" for the IRSF. This calls for structural changes which would give more power to the increasingly left-influenced Taxes Section of the union over its still politically moderate Collection and Valuation sections.

First Division Association (FDA), represents about 8,000 senior grade civil servants. This union has no political alignment but even its members, who range up as far as Whitehall Permanent Secretaries, approved the union's support for the TUC's campaign against the Government's Employment Bill—which FDA members helped to draft.

Institution of Professional Civil Servants (IPCS), represents about 100,000 professional and technical staff. The Left is small in this union, which is dominated by members working in the Ministry of Defence, who tend to be politically moderate. However, at the union's conference, which opens today in Bournemouth, motions down for discussion include such ardent left-wing causes as the five yearly election of all full-time officials, which the Left has already won in the CPSA, and which could well be won in the IRSF next year.

In general terms, the unions are about to set up a new, centrally controlled fighting fund for industrial action which will have an initial balance of about £300,000 but which will be boosted by regular payments every six months from all the unions.

In party political terms the left has made little gain. No union is affiliated to the Labour Party, and though a motion seeking affiliation was approved by the CPSA conference, any move towards a ballot which would be legally required seems certain to be defeated, following the recent example of the National and Local Government Officers Association in which affiliation was thrown out by ballot by nearly nine to one.

The Government has tried to reduce the power of the civil service unions after last year's strike, with its pay offer this year based on market forces; with the long term Megaw inquiry into civil service pay, which is likely to find broadly in the Government's favour; with the provision of the Employment Bill which threatens industrial action by civil servants; and with the warning about the stopping of trade union dues during industrial action—which will effectively preclude a repeat of last year's strikes at selected computer and other key centres.

But meanwhile the Left though has picked other ground on which to fight. Left-wingers have recognised the defeat of the strike, just as left-winners in the Labour Party recognised the defeat of the 1979 general election. Like the Left in the Labour Party, the Left in the civil service unions has turned its attention to internal structure and policy, where it has made considerable gains. Like the Left in the Labour party, too, the result of the Left's gains in the civil service unions could be of far-reaching significance.

The election is a triumph for the Militant Tendency not just in the civil service unions but in the whole British trade union movement

the union's annual claim at a special pay conference rather than leaving it to full-time union officials. The Left won motions calling for the union to withdraw from the all-agreements the unions have struck with this government since the strike—on new technology and on time off for trade union duties. Finally, the Left overturned a previous executive decision by committing the union to a campaign for the official recognition of the local Council of Civil Service Unions (CCSU) committees which ran the 1981 strike. The CCSU nationally has ordered that these committees be disbanded, but in fact they have flourished in many areas, increasing the power of the Left, undercutting the authority of the national leadership. As far as the Right is concerned they are also fulfilling the prophecy of one union leader during the strike

Men & Matters

Banker's call to arms

While the distance between Frankfurt and Bonn can be negotiated by means of a speedy and very pleasant train journey along the Rhine, the two cities might well be as distant in every sense as Buenos Aires and London when it comes to banking rivalries. Little love is lost between two of West Germany's leading bankers, Dr Eckart van Houwen of Deutsche Bank in Frankfurt and Wolfgang Starke of the Savings Bank Association based in Bonn. Each man sees himself as the guiding light of German retail banking.

But mention of one small word—Visa—is sufficient to make the two bankers forget their rivalry and stand shoulder-to-shoulder as they face what they perceive to be their common enemy. The activities of the big U.S.-based payments systems group, which is now seeking to penetrate the German market with its plastic cards, are not to the bankers' liking at all. Indeed both declare implacable hostility to the invader. Starke says: "I must say to you that it is very difficult to discuss and co-operate with Visa. They are very complicated people. This is my conviction: there is no possibility of dealing with Visa."

Ambitious

In a Chelsea street at the weekend a window was open to let in the breezes of a lovely May day and inside a young man was pounding a typewriter. Hanging outside the window was a replica of a GLC commemorative plaque on which were the words "Watch this Space."

Boss bashing

"It's the same the whole world over... it's the employers who get the blame." Such has been the tenor of talks between Mr John Dixon, chairman of Australia's engineering employers, and his British counterparts these last few days. Both have a government of the Right and neither is altogether pleased with it. Dixon, who is in Europe to study industrial relations, has had a typically robust round of negotiations with the Australian metal trades union over its campaign for shorter working time. The union will not abide by the findings of the conciliation court, he says. The Australian Liberal government is keen that the employers now take the union to the industrial court. But Dixon is refusing. He believes the union would not pay any fine. And he is not sure that the government would back the employers. His counterparts in the British Engineering Employers Federation will have told him that they are not happy with the British Government because its employment legislation could disrupt closed shops and hence industrial harmony. The British bosses are also a little sore with Norman Tebbit, Employment Secretary, for not bringing in their pet idea, a lay-off clause for all employees in

more aggressive and break into the market, whether making normal working impossible. Dixon excites their envy because he already has it in the metal trades in Australia. And his government is bringing it in generally to cover all workers.

Try a tent

America's once-booming energy conservation movement, already slipping in the scale of national priorities as a result of the oil glut, has just been dealt another blow. Energy conservation can damage your health suggests a new report from the California-based Electric Power Research Institute. That body is a think tank set up and generously funded by the U.S. electric utility industry. It should be said.

Examining a sample of houses in the Boston area the institute scientists found that in those conservation-conscious homes where the owners saved oil by burning wood the fires made a considerable contribution to fouling the air—reducing its quality "to the hollies level."

Without tears

The Stock Exchange Rowing Club snatched a pyrrhic victory out of a well-deserved defeat

on the water a year ago when rowing against the Club Nautique de la Bourne in Paris. Our City gentles mostly left the rowing cup behind in England.

When the French rowers turned up at Henley on Saturday, determined to carry the trophy back with them by winning the fifth annual race in the series, the spirit of gamesmanship could still be detected in the air.

International rowing events are started in French. The Stock Exchange Eight jumped the start, their captain John Gill of Sheppards and Chase explaining later: "We didn't understand the language." The French Veterans Eight (grey-beards of over 35 years of age) also jumped the start saying later it was because they did not understand the language. As re-rows were considered a dangerous innovation which might disrupt the luncheon arrangements the doughty opponents were allowed to carry on. The Stock Exchange senior boat beat the French by a length and one-quarter while the Veterans achieved a dead-heat in their race—something that has only been done once in the history of the Oxford and Cambridge boat race.

Home game

When two elderly Viennese gentlemen chatted over coffee the conversation turned to football. "I wonder how the Austro-Hungarian match will turn out?" said one. "Who are they playing?" asked his friend.

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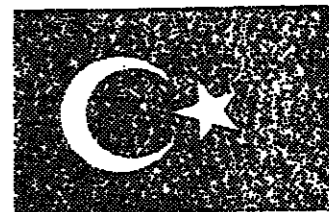
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FINANCIAL TIMES SURVEY

Monday May 17, 1982

TURKEY

"Peace at home, peace abroad" was the motto of Ataturk, founder of modern Turkey. His heirs, the generals who seized power 20 months ago, have restored calm to Nato's flank. Economic growth has resumed. But there are still difficulties ahead.



Uneasy ride on the tiger's back

By David Tonge

BY THEIR own timetable, Turkey's generals are almost midway through their term in office. They must have expected that by now the going would have started becoming easier. They have achieved most of their short-term objectives.

Anarchy has been crushed. The authority of the state has been re-established. The economy has turned round and growth has resumed; this year GNP should increase 4½ per cent in real terms.

In the provinces, the crowds turn out to cheer General Kenan Evren, the Head of State. In the cities many praise the peace the junta has imposed. Yet the regime's mood is somewhat embattled and embittered, and often defensive.

The reasons are simple. Generals are practical men. They are accustomed to setting targets, giving orders, and seeing results. But the problems the men whose tanks seized power in September 1980 now face are not susceptible to simple solutions. Instead, it is a measure of the generals' ambitions that what they still wish to do is proving so difficult.

General Evren and his fellow commanders set out not merely to bring peace but to ensure that this was the last time the army intervened; it had done so previously in 1960 and 1971.

Their belief was that the country had strayed from straight and narrow paths of Ataturk, founder of the modern Turkish state. Their proposed remedy was to repair the pedestal on which he stands, inculcating afresh his values to an errant people, and giving sharply.

The take-home pay of the influential urban middle class of senior civil servants and salaried professionals has also plummeted, while these groups were the worst hit by the bankruptcy this winter of money-lenders to whom many had given their savings to supplement their income.

Part of the generals' dilemma is that increasingly they see that many such issues cannot be solved in the two years remaining until they are committed to holding elections. Many of them accept that a substantial land reform is necessary to help head off the unrest seen in some provinces before their takeover. But a Bill to introduce land reform has just had to be withdrawn because of opposition in bodies such as the Constituent Assembly they selected. Equally, controlling population growth is crucial to prevent a further swelling of the unemployed. Here, too, pace has been slow.

Turning to the economic front, they would like to improve the efficiency of the state. And what they have done is striking. Public finances have been largely brought under control.

Restructuring of the country's \$15.5bn debt has been completed and the country has again been able to nibble at the Euromarkets. The doors have been largely opened to foreign

investment. Incentives are now provided to exporters, and some of the procedures have been simplified.

Yet much remains to be done. Only halting steps have been taken to increase the efficiency of the country's State Economic Enterprises, the large bodies which account for over two-fifths of manufacturing capacity. The swaddling clothes protecting Turkish industry remain almost as tight as ever. And it still takes a Cabinet decision—usually requiring the signature of every minister—to settle standards for, say, spark-plugs and industrial boots or to decide whether the Turkish Ear, Nose and Throat Association can co-operate with its Mexican counterpart.

Then there is perhaps the biggest timebomb of all—unemployment now running at around 15 per cent. True Turkey has achieved a considerable turn round in its balance of payments and now expects to cease needing foreign aid in the next couple of years. But forecasts by the Organisation for Economic Co-operation and Development indicate that it will have to grow at annual average rates exceeding 6 per cent if unemployment is to be reduced.

If this is one problem which will outlive today's generals, a second is that of how tomorrow's political world will function. The generals' plans

are clear. A Constituent Assembly chosen by them is now drawing up a new constitution which, vetted by them, will be presented to the Turks in a plebiscite. New electoral and party laws are to be enacted. They have promised elections will be held at latest by spring 1984.

Who will implement this constitution is less clear. In private some generals suggest that the people will naturally prefer those who have run the country since 1980 than those who ran it into the ground beforehand.

They would obviously like to ensure that, in contrast to what happened after the 1980 coup, there will be no return of the politicians they ousted. Indeed, former Prime Ministers Suleyman Demirel and Bulent Ecevit who is now in prison, are among the politicians they say will be banned from the first new parliament. But issuing such a ban is easier than enforcing it.

Like many other officers who have seized power, they seem increasingly aware how hard it is to get off the tiger's back. Further, they appear to realise that, however hard they seek to crush militant unionism, the fall in workers' living standards is going to lead to efforts to reverse the situation once civilian rule is restored.

Such issues create a dilemma at home, and problems abroad. The treatment of politicians and unionists; the extent of torture and the seemingly lackadaisical approach to punishing officers involved in the death of approximately 80 prisoners so far; the continuing use of the death penalty; the generals' growing tendency to crack down on the centre, non-violent left as shown in its recent arrest of the Peace Association; the prosecution and de facto censorship of newspapers—all these have caused the junta some awkwardness with its West European allies.

So far this has been most marked in bodies such as the Parliamentary Assembly of the



General Kenan Evren, Head of State: hoping to find a new mould for politics

Council of Europe—which only irritate Ankara. Indeed its reaction has markedly avoided threats of retaliation. Western governments have been more restrained in their public comments and the Turkish generals accept their position south of the Soviet Union means they have to act with particular circumspection.

True, their relations with the Middle East are flourishing. True too, that in public the U.S. has stood staunchly beside Ankara. But here, too, there are limitations, both in how much aid the U.S. Congress will provide and how far

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BASIC STATISTICS

Area: 781,000 sq km	Total disbursed foreign debt (end-1981): \$15.5bn
Population (1981): 45,747,000	Foreign exchange reserves (January 1982): \$1.28bn
Turkish lire US\$	Current account deficit:
GNP (1981): 6,623 bn 60.1m	1980 \$2.66bn
Per capita: 144,745 1,313	1981 \$2.29bn
Trade 1981 (US\$bn):	Inflation 1981 (annual average):
Total exports 4.7	36.58 per cent
Total imports 8.1	Currency: 1 TL = TL 268.41
Industrial exports 2.2	US\$ = TL 147.95
Agricultural exports 2.2	

Turkey. The YKB three-minute refresher course.

1) During 1981, Turkish exports of industrial products rose by:

- a 10%? b 55%? c 118%?

2) In Istanbul's Covered Market there are:

- a 4,400 shops? b 800 shops? c 300 shops?

3) Turkish contractors are currently working on projects in Libya, Kuwait, Jordan, Saudi Arabia and Iraq worth a total of:

- a \$ 77 million? b \$ 600 million? c \$ 12 billion?

4) If you ask for "Bir şişe Kavaklıdere" in an Izmir restaurant, you will get:

- a Grilled lamb with fresh herbs? b A bottle of one of Turkey's finest wines? c A table facing the sea?

5) In 1981, what proportion of Turkey's exports went to EEC countries:

- a 82%? b 16%? c 31.9%?

6) In April you can spend the morning skiing in the Taurus mountains, and the afternoon:

- a Swimming in the Mediterranean. b Watching the Bursa Sword Dance. c Sailing on the Black Sea.

TURKEY II



Modernisation of defence a priority

Ankara's importance to the West has been underlined by Poland and Afghanistan. Yet, as these two pages show, the country has trouble with its allies—as well as with its potential enemies. The Iran-Iraq war casts a slight shadow over developing links with the Middle East.

The vista of Turkish-made ordnance in front of the military museum in Istanbul, embodies a tradition of five centuries but Turkish manufacture can only meet needs for warship hulls, mortars, and light arms and ammunition. Last month the U.S.-Turkish high-level joint defence group was stating the obvious when it was announced in Ankara that the modernisation of the Turkish armed forces was a "priority objective."

There are particular deficiencies in armour, anti-tank weaponry, aircraft of every sort, and heavy artillery. There appears to be no equipment to meet an attack with non-conventional weapons. Second, all but around 80,000 men in the services are conscripts usually serving 20 months, although a Turkish worker overseas can buy a reduction to a couple of months with hard currency. The result is that an immense proportion of the military's resources is devoted to training, some of it rudimentary indeed.

The navy, equipped with a mixture of largely used U.S. and new West German warships, is something of a poor relation. Soviet military use of the straits into the Aegean is regulated by the Montreux Convention, although the passage in 1976 of the Black Sea-built Kiev, billed by the Soviet navy as an anti-submarine cruiser (after a British precedent) but regarded in Nato as an aircraft carrier outlawed by the Treaty, would suggest Turkey's ultimate powerlessness in the matter.

Turks also like to point out that the Soviet Union has stationed at least 15 divisions facing Turkey, which would be important for no other reason than the current belief that Moscow will need 400,000 men to be comfortable in Afghanistan. They also point to the early warning facilities they provide after the closing of U.S. stations in Iran and the action Turkey would be bound to take on the flank of a Soviet push into Iran.

In addition, Turkey stations some 15,000-20,000 men in Cyprus, although Ankara seems content with the once and for all advantage it gained in 1974. Militarily, most Turkish officers would consider this quite enough but there is clear U.S. interest in some form of Turkish role in the event of a crisis outside the Nato area, in other words the Gulf.

Suspicion

Whether these are severe disabilities depends on what the Turkish armed forces are held to be for. Given the deep-seated mutual suspicion between Turkey and the Soviet Union, the Nato mission is easily stated. It is to confront Soviet aggression in eastern Turkey, to withstand Warsaw Pact action through Bulgaria and into eastern Thrace, and to guard the Mediterranean approaches from the Black Sea. Deployment reflects this mission. The largest and best equipped of Turkey's four full armies is the first in European Turkey. Its reinforcement or evacuation are presumably the reason for Turkey's relative wealth in landing craft, which causes occasional hysteria in Greece.

The Second Army is based in the south-east—and the third in eastern Turkey, where the soldiers seem content to serve in conditions and with equipment that would stretch another European army. The army of the Aegean, tactically named as it is, has two full strength brigades but is largely devoted to

a vital route for goods in and out of Iraq. The 150,000 or so Turkish workers in the Middle East provide through their remittances another important source of income. Turkish contractors continue to thrive, although ironically they are beginning to be hit by the effects of falling oil prices, which in its own mirror-image way helps Turkey's current account balance. Libya, for example, is pressing to have Turkish construction work paid for in oil.

Arab banking resources are being tapped. Last August, for the first time, Turkey raised a syndicated loan of \$100m for export pre-financing from a group of Arab banks led by the Libyan Arab Bank. The Islamic Development Bank has been providing loans since March 1980. Arab investment is actively sought.

Political ties with the Arabs have in modern times passed through various stages and stresses. As time has passed, the Arabs have broadly come to terms with Turkey's membership of Nato, its relations with Israel (eased slightly by Egypt's Camp David accords and peace treaty), and its being, as a result of Ataturk's reforms, a secular Moslem state. In longer historical perspective, the different phases of Turkey's relations with the Middle East are clearly identifiable.

The first phase, reflected the mutual hostility and suspicion of both sides as the Ottomans attempted to hold onto their crumbling empire. With the emergence of Ataturk after World War One, Turkey turned more inwards. As the state was secularised and "westernised" the Arabs were largely ignored.

The 1950s and 1960s saw perhaps the period of Turkey's greatest alienation from the Arabs. Partly under the changing nature of relations with the United States and Nato, Turkish attitudes towards the Arabs began to change in the mid-1960s. The 1967 Arab-Israeli war gradually induced new attitudes towards Israel and awareness of the plight of the Palestinians.

Today, Turkey is the first member of Nato to have what amounts to diplomatic relations—since 1973—with the PLO. On the other side of the coin, in spite of being one of the first countries to recognise Israel, relations have been downgraded.

On the Israel-Egypt agreement, Turkey has been cautious, welcoming them on the one hand, to the extent that Jordan might join in, but also supporting the EEC Venice declaration, which is outspokenly

frightening possibility is that Turkey will feel obliged to close the straits—as the Convention permits—at a time of war and this could force the Soviet Union to act in these conditions. It is generally accepted that Turkey would not be able to hold back even conventional forces for more than a few weeks, although eastern Turkey might later provide ideal conditions for mischief on the Afghan pattern.

Much of the time of the U.S.-Turkish group, which was set up last December, is taken up with Turkey's request for 293 new combat aircraft, for its two tactical air forces—to be manufactured in the country. British and French interest in the project has quite evaporated now it appears that the foreign partner will have to put up at least 98 per cent of the cost.

U.S. officials do not expect the project to materialise in the foreseeable future although officials of Northrop, for one, are examining financing possibilities from within Turkey.

James Buchan

Anxious

Both U.S. and West German officials agree that these programmes will only help Turkey stand still and the West Germans are somewhat anxious that the whole pattern of German aid could be disrupted by the Bundestag's attitude to the military government's handling of foreign politicians and trades unionists.

Any visitor to a place such as the Kurdish town of Siverek, in south-east Turkey, where MPs almost outnumber residents, will note that the armed officers have a crucial function in keeping the peace at home in addition to the gendarme, itself an important arm of some 125,000 men.

Since the army also sees itself as the prime force for inculcating Kemalist notions, the Turkish language, reading and writing, the rudiments of family planning and the outside world to Lawrence's villager, then Turkey's Nato partners cannot expect a real improvement on the present dodged job.

James Buchan

Ambivalent attitude to Arabs

TURKEY'S relations with the Arab world and Iran have been growing apace for some years. Nevertheless, at heart they remain ambivalent. In recent times economic benefits have undoubtedly been the main reason for closer ties, and Turkey has done exceedingly well out of these. There is a growing impression of organisation in the area, fitting in with the implementation of national economic policies.

But politically, although there has been a marked shift towards Arab views on the Middle East, there is uncertainty. Earlier this year in Bursa, General Kenan Evren, inadvertently drew attention to the underlying dichotomy, saying: "Turkey is at once a European and Middle East country."

Then in April Mr Iker Turkmen, the Foreign Minister, prompted by Israeli actions in the Gaza Strip and West Bank and the recent shooting incident at the Dome of the Rock in Jerusalem (talked officially of the fact that "the Middle East problem can only be solved with the restoration of all the inalienable rights of the Palestinian people, including their rights to establish their own state in their homeland." But Turkey abstained from vetoing Israel's virtual annexation of the Golan Heights—Syrian territory occupied by Israel in 1967.

Politics over the years may have been confused—and still are—but lately the economic imperatives have become dominant.

Confused To some extent, the army's coming to power in September 1980 and its quashing of civil strife meant that it had more concern for domestic rather than foreign issues, even those affecting immediate neighbours. However, mainly under the pressure of economic interests, Turkey's Middle East policy has picked up and broadly maintained its skill in avoiding being drawn into taking sides in local Arab disputes. Indeed, in Taif, Saudi Arabia, at an Islamic summit, attended for the first time by Turkey at prime ministerial level, Mr Bulend Ulusu was asked to participate in a peace-seeking mediating team—unsuccessful as it turned out—in the war between Iran and Iraq.

Above all it is business which has been booming. Part of this stems from Turkey being unable to compete within the EEC, either directly or because of tariff barriers. Exports to the Middle East are dramatically up, and some aid is coming in—Saudi Arabia, for example, has provided \$400m in unlinked project loans since 1980. Transit traffic has become a useful contributor to balance of payments earnings. Since Syria closed its borders to any goods for Iraq, Turkey has become

in its direct support of the Palestinians. The rise in oil prices after the 1973 Arab-Israeli war was undoubtedly a key influence on relations.

Transit traffic The combination of Turkey's fortunate geographical position and the Iran-Iraq war has boosted income from transit traffic. The number of TIR trailers passing through have risen from over 112,000 in 1980 to more than 204,000 in 1981. According to Mr Umut Arık, who directs economic affairs in the Foreign Ministry, Turkey's direct earnings, including rail and sea links, amount to \$400m. As Mr Osman Shiklar, governor of the Central Bank has said: "Today, Mersin harbour is full of goods to be transported to the Middle East, and these are carried by Turkish porters."

Perhaps the most sustainable aspect of Turkey's relations with the Arab world and Iran is trade. Armed with a more outward looking policy, its exporters should be able to offset the cost of oil imports with agricultural and industrial products. In 1982, the Middle

East and North Africa overtook the EEC as Turkey's main trading partner. Mr Koçman in April maintained that this area was taking half of Turkey's exports, and Mr Arık, who put Iran and Iraq's imports at \$430m and \$540m respectively, hopes that each market will be worth \$1bn in 1983.

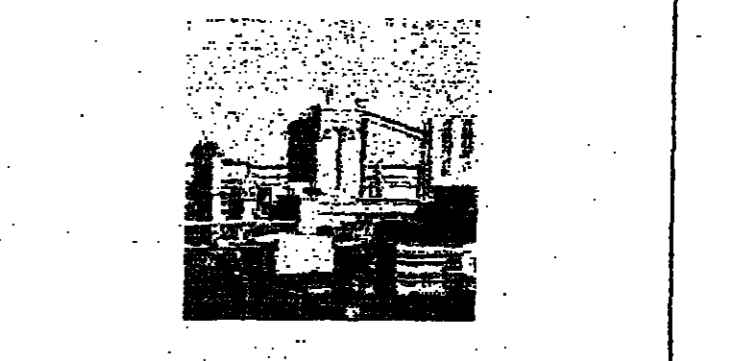
More importantly, Turkey has been probing further afield. This applies particularly to the Gulf, where trade, Saudi Arabia aside, has risen from \$55m in 1980 to \$1.5bn. General Evren visited Kuwait last March, and its ruler, in the previous September, was the first Gulf head of state to visit Turkey. Contacts have been made with Algeria, and last month Tunisia held a special week in Ankara.

These economic links may survive because of the requirements of both sides, but politically it would be an exaggeration to go along with the poet Mehmet Akif, who in 1913 wrote "the Turk cannot live without the Arab. Who says he can is mad. For the Arab, the Turk is his right eye and his right hand."

Anthony McDermott

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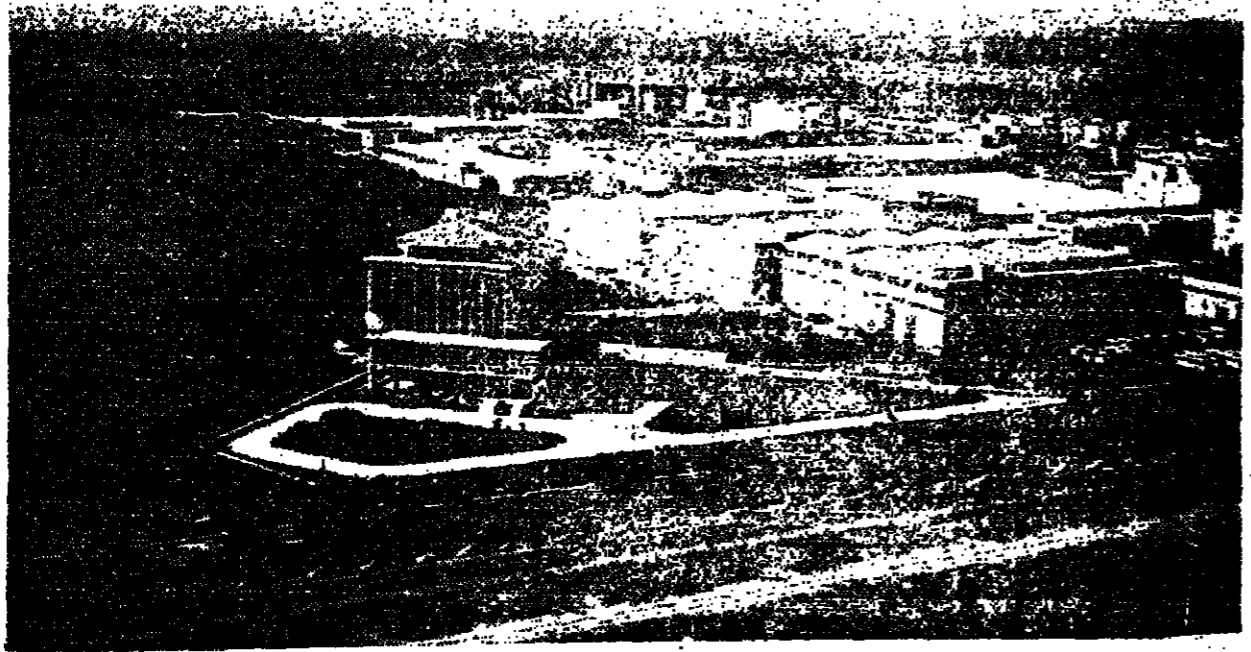
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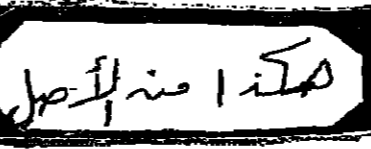
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TURKEY III

Pride hurt by Western critics

TURKISH GENERALS and diplomats are impatient. They have stabilised the south-east flank of Nato. Yet Alliance members show them only limited appreciation. They spend hours telling visitors of their commitment to restoring parliamentary democracy by spring 1984—then many of these same visitors return home and issue reports castigating them. They hear Western leaders condemn terrorism, but they see little done against Armenian gunmen who have shot down over 20 of their diplomats. Now the same Western countries who laud their economic programmes have been refusing to hold a formal pledging session to provide them with aid. "How can those who criticise us believe that economic destabilisation and reducing our relations with Europe will help restore democracy," asks Mr Iler Turkmen, the career diplomat whom the generals made their Foreign Minister. Certainly the gulf is large. On the one hand is a ruling Turkish class steeped in memories of past imperial grandeur and inherently resentful of interfering foreigners. On the other are Western Europeans continually told how Turkey has hitched its wagon to the West and consequently expecting some recognition of liberal values. Some of the more impatient young Turks in Ankara would have Turkey turn its back on Western Europe. Indeed, six months ago it almost seemed as if the U.S. was prepared to step in to fill Europe's place. But, despite recent high-level exchanges, in private U.S. officials make it clear this is not a realistic option. There is a limit to the aid the U.S. can provide. The U.S. has already been supplying over one-third of the annual \$1bn economic aid which Western countries have pledged and U.S. funds are tight. Further, Washington has begun discreetly to hum Europe's tune that a better human rights record will help Turkey's friends to help it. Another alternative which some armchair strategists like to propose is that Turkey might play its "Moslem card." Such suggestions derive from the country being both now an active member of the Islamic Conference. Around 40 per cent of both its exports and imports are now traded with the Middle East and North Africa. It has \$12bn worth of contracts

in the area. It is increasingly losing its better brains to the area. Countries like Saudi Arabia are providing valuable aid. Turkish officials make it clear that the country's opening to the Middle East is never intended as an alternative to its Western ties — Nato, the Council of Europe, and as an Associate Member of the EEC. Instead, as one senior official puts it "Far from being in competition with West Europe our activities in the Middle East add another dimension to the West and help extend its influence." The result is that, like it or not, Turkey's leaders accept they have to maintain a working relationship with Europe. It is thus with reluctance rather than threats that they have responded to public Western criticism of their regime. Among the harshest criticisms was the resolution adopted by the Parliament of Europe on January 23. This aired the possibility that some states would take Turkey before the European Commission of Human Rights. It also raised most of the other main accusations against the regime; its treatment of political parties; its suppression of union activities and arrest of unionists; the extent of torture—Amnesty International believes over 80 people have died while under arrest; and concern over the restoration of democratic rights. Reluctant friends Yet the speech on the Council of Europe resolution by General Kenan Evren, the Head of State, was notable for what it did not say. Wounded pride and dignity were evident. Any suggestion of hasty reprisals was not. Instead the approach has become one of dividing critics into friends and enemies—and discounting the latter while relying on the former to help maintain Turkey's links with the West. So far this approach has worked well. Countries like Britain are extremely reluctant to see any of Turkey's organic ties with Europe broken. Every now and then the

Dutch and Scandinavian governments seem poised to become more active, but so far have not. Instead it is one of the curiosities of the present that despite concern over Turkey being overtaken by other international issues, even Turkey's friends are now reluctant openly to press its cause. One instance of this is seen in the EEC. Here the local press has been seeking connections between the EEC's measures against "dumped" Turkish cotton and Turkish shirt and T-shirt exports. At one point, Mr Leo Tindemans, the Belgian Foreign Minister, even hinted that a solution to the political problems with Turkey might help a solution of such economic disputes. But in general it appears that the EEC is doing no more against Turkey in the field of trade than it does with other countries. Far more significant is the EEC's continuing failure to act on the Fourth Finance Protocol which would provide Turkey with around \$600m of economic aid over a five-year period. This protocol has now been delayed for six months. Such is the

mood in Europe that it was not even raised at the last meeting of European heads of government. A second instance of reluctance to side with Turkey is, of course, the delay in holding the aid pledging session of members of the Paris-based Organisation for Economic Co-operation and Development. The \$1bn provided by last year's session is equivalent to about 40 per cent of the country's financing gap this year. More aid will be needed next year. The main countries can still be expected to find some method of assisting their ally but are not keen to press the issue publicly. They fear some countries would refuse to join in even if some of Turkey's critics say they would be happy to slip aid through in the form of export credits rather than more visibly through programme or project credits. The net result of all this is that Turkey finds itself often obliged to act more passively than it would like. For instance, when French ministers appear to condone Armenian activities



—perhaps the matter causing greatest fury in Ankara—it is hard for the regime to retaliate. All this is a strange situation for a country with Turkey's geo-strategic importance. It sits across Soviet routes south to the Middle East. It lies down up to 15 Soviet divisions. It "pinches the giant's nostrils," as Churchill put it, by controlling the Soviet exits from the Black Sea. Yet in many ways it is its allies rather than its enemies which now tie its hands. Adding to the need for

Ankara to act circumspectly are the anxieties caused by all its seven neighbours: ● Iran and Iraq continue at war—and have restless Kurdish minorities. ● Syria is again proving awkward by lining up against Iraq. ● Greece has a new tough-talking government. ● Bulgaria has yet to prove its commitment to stopping arms smuggling. ● The Soviet Union is becoming restless at Turkey's appar-

David Tonge

Uneasy balance reached in conflict with Greece

IT COULD have been much worse. For the past six months Nato has been crossing its fingers and hoping Greece and Turkey would come to terms with each other. Instead, suspicion between the two putative allies has intensified. Dr Andreas Papandreu, the Greek Prime Minister since October, continues to talk of "the threat from an allied country, Turkey, against the national, inalienable sovereign rights of our country in the Aegean and Thrace." In Ankara, Mr Iler Turkmen, Foreign Minister, speaking in his official residence overlooking the city, says: "The most dangerous thing for the Greeks would be to translate their words into action, in particular with regards to the Aegean. We hope the Greek government clearly understands that a conflict would be fatal." Yet to their allies' relief an uneasy balance does seem to have been reached. In January both sides seemed to be heading for a clash. Today

Athens seems well aware of the dangers involved, while Ankara appears to prefer didgata to attack. "Papandreu is a politician. Most of the things he says are for domestic consumption" is how Mr Turkmen puts it. True, the Aegean nexus causes fuss for Nato. In December Greek demands for guarantees against Turkey led to the Alliance's ministers for the first time having to end a meeting without a communiqué. This month, problems over who should command and control Nato forces during the exercise Distant Drum '82 caused Greece to refuse to allow its troops or its seas to be used. Further, there has been no progress in establishing a Nato command structure in the Aegean. But the degree of provocation by both sides has been kept to traditional limits and in Ankara the main problem appears to be one of frustration. Why does Dr Papandreu appear to give one message in public and another in private? Does he

recognise the 1976 Berne Agreement between the two countries, designed to avoid provocative acts in the Aegean? Does he plan to declare a 12-mile limit for Greek territorial waters, a move which would block Turkish access to world seas and be considered a casus belli? Why does he refuse a formal dialogue between the two countries? What are his overall policies? These are the questions the visitor hears in Ankara—and there are no easy answers. The underlying issues go back to at least the post-war period when the handing to Greece of the Dodecanese Islands off Turkey's coasts upset the careful balance established by the Treaty of Lausanne in 1923. They involve not just the territorial waters of the islands—and here Turkey voted against the United Nations Law of the Sea which gives considerable rights to islands—but also the air space and continental

shelf in the Aegean. The Greeks fear that the Turks cherish the islands and wish to surround them with zones of exclusive Turkish influence so that they will eventually come under Turkish sway. The Turks insist they have no such aim but are merely determined that the Greeks do not use their rights over the islands to undermine Turkey's legitimate interests in the Aegean. Religion The fundamental issue is that of trust; and when trust is as lacking, as at present, it is hardly surprising that other issues should come up too. The latest to surface is that of the religious foundations. When the Greeks explain this it appears an issue which should stir the whole of the West. For after years of pressure on the pitifully diminished (it has now shrunk from 107,000 to 5,000) and ageing Greek community of Istanbul, the foundations which buttress

the Oecumenical Patriarchate appear under threat. Ultimately this could cause the spiritual head of the world Orthodoxy to leave Istanbul. In turn this might open the way for Pimen, the Patriarch of Moscow to take over as spiritual leader of the Orthodox Christianity, and thus give an opening to the Kremlin. This particular issue has come to a head since a court decision in northern Greece affecting the state land used by the local Moslem community. Many of the 100,000 Moslems have expressed concern and the Turks are now threatening legislation designed to allow them to take over foundations. In their view they are only responding to existing legislation on the other side of the Aegean. But that is what the Greeks said when they introduced their own legislation a year ago. Just as worsening relations between Athens and Ankara have begun to blight the life of the minorities in both countries, so it has cast its shadow over the Cyprus dispute. Yet here its effect has been less. Admittedly, it has taken some time for the new Government in Athens to coordinate its approach with that of President Spiros Kyprianou. Even today strains can emerge over the relative weight to be given to "internationalising" the problem (the approach that Dr Papandreu finds more congenial) and continuing the intercommunal talks—which for the time being President Kyprianou believes is necessary. Last August the Turkish side slightly broke the deadlock in the negotiations between the two communities by finally spelling out how much of the island it wished to keep. Its proposals involved retaining around 32.4 per cent of the 38.6 per cent of the island which it seized in 1974. (Believing that Dr Papandreu had a chance of winning the forthcoming Greek elections, it preferred to make its proposals before he

D.T.

Interbank, Turkey

Statement of 1981 Activities

BALANCE SHEET - DECEMBER 31, 1981

(Currency - Thousands of Turkish Lira)

Table with 2 columns: ASSETS and LIABILITIES AND SHAREHOLDERS' EQUITY. Rows include CASH AND DUE FROM BANKS, DEPOSITS, BORROWED FUNDS, SHAREHOLDERS' EQUITY, etc.

STATEMENT OF INCOME FOR THE YEAR ENDED DECEMBER 31, 1981

(Currency - Thousands of Turkish Lira)

Table with 2 columns: INTEREST INCOME and INTEREST EXPENSE. Rows include Interest on loans, Interest on government and savings bonds, Net interest income, etc.

(Note 1) SHARE CAPITAL: On January 22, 1982, an extraordinary shareholders' meeting was held and a decision made to increase the Bank's share capital to TL 4,000,000,000.

(Note 2) CONTINGENCIES AND COMMITMENTS: As of December 31, 1981, the Bank had the following contingencies and commitments:

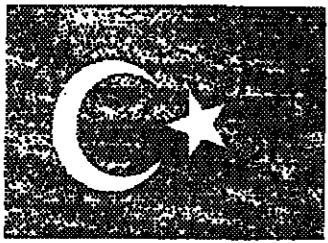
Table with 2 columns: NATURE and AMOUNT. Rows include Bank letters of guarantee issued by the Bank, Notes endorsed to the Central Bank, etc.



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TURKEY IV

ECONOMY



Signs of industrial recovery

Two aspects of industry. James Buchan looks at the private sector; the state sector's struggle to be more competitive is examined by William Dawkins

INDUSTRY IN Turkey presents at first a somewhat confusing picture. While capacity use remains at the dismal level of around 55 per cent and real interest rates of up to 40 per cent are in force, dividend payments of 60-70 per cent have become so common that they excite no comment.

The constant in any discussion of Turkish industry is the Government's stabilisation programme, launched at the beginning of 1980 under the control of Mr Turgut Ozal, now Deputy Prime Minister,

and pursued with rather greater vigour since the imposition of military rule in September of that year.

In response to attempts to curb deficit spending and the money supply, domestic demand geared to inflationary expectations contracted sharply, while a series of incentives and tax rebates have encouraged exports. The overall result has been a shrinking of the domestic economy, but the effect has varied widely according to sector and size of company, as the following three case

studies from the industrial zone at Bursa suggest.

In general, those private sector companies geared to consumer demand did very badly last year and are not greatly optimistic for 1982. Those concerns already exporting, and those who immediately joined them, have done better.

In recent months, the Government's grip on money supply appears to have slipped and this is reflected in higher rates of inflation. The companies noted signs of life in the domestic market.

State sector finds path to efficiency proves painful

SUMERBANK, the giant state-owned textiles and banking concern, increased its cotton and wool production by 25 per cent during the past year, according to Mr Sukru Akgunor, the general director.

At the same time it shed 1,440 people from its labour force, slimming it down to 37,525.

In spite of this, Mr Akgunor, a former head of the State Investment Bank and once a section head at the Ministry of Finance, is the first to admit that there are problems.

Sumerbank is a microcosm of Turkey's troubled public sector, which consists of 35 State Economic Enterprises (SEEs) and owns 47 per cent of the country's industry.

The SEEs have long been characterised by political patronage, political interference in decision making, inefficient and transient management and over-staffing. A heavy reliance on cheap loans from the central bank—now sharply curbed—unwisely investment strategy, big losses, and a formerly ridiculous pricing system have all combined to make the SEEs a heavy drain on state finances.

But the fact that Mr Akgunor is still in his job after 24 years indicates that in Sumerbank at least, there may be a change for the better.

Their borrowing from the Treasury decreased from TL 49.8bn (£194m) in 1980, when the measure was introduced, to TL 22.2bn last year.

When money was cheaper, the SEEs used to shift some of their debts onto the private sector in the form of unpaid arrears to contractors and suppliers. Tougher credit would mean a repeat of this experience.

Another major element in the drive to reform the SEEs was Ankara's decision two years ago to allow managers to set their own prices. In the case of Sumerbank this resulted in 25 per cent rises for some products last year. In other SEEs, the rises have been as much as 400 per cent in two years.

However, the Government has kept the right to decide the price of some basic items like sugar, coal, petroleum, and electricity used by some industries and services like metallurgy and maritime transport.

Polylen sets sights on export growth

POLYLEN, a medium-sized company, which manufactures polyester yarn for the textile industry, is not doing too badly and paid a 60 per cent dividend last year.

Although the six Turkish companies involved in the business cannot meet the industry's demand for yarn, Mr Cahit Rustem, the plant manager in Bursa, says the company must still export to survive and to do that it must grow.

Impossible without the incentives, Mr Rustem says, because of higher than European production costs. Indeed, the company has found increasing difficulty in the market it opened in Europe and is now deriving export revenues with an even hand from the two parties to the Gulf war.

Mr Rustem says that quality control has improved in response to the export challenge and he now intends to double the yarn capacity. At the time of the military takeover, the company was taken over mainly by the Kuduturs concern, injected with overseas construction funds, and helped by a tripling of capital to TL 450m.

Oyak Renault aims to restore balance

MR CAN GOKNIL, general manager of this French-Turkish passenger car manufacturer, should have no reason to curse the generals who seized power. On that day, September 12, 1980 his company was in the middle of a six-week strike. Strikes were immediately outlawed, and the company could resume production of the 1300 cc Renault 12 car it has been making in Bursa since 1970.

In fact, the company's situation, already bad, deteriorated sharply through 1981. That year it produced a mere 12,700 units from its 35,000 capacity, had to cut its workforce further (to 1,820 from its peak of

3,000) and turned in a record loss of TL 420m.

"The buyers' market turned into a depositors' market," Mr Goknil says with a sigh for the days before deposit rates soared, when people used to queue for months to buy his product as a hedge against inflation. His own financing costs over the two years since the start of 1980 have risen by an average of 75 per cent and investments, financed by foreign credits of \$25m are proving ruinous because of the steady devaluation of the Turkish lira.

As part of its agreement with the Government, Oyak Renault must export a portion of its production—4,350 cars to Egypt and West Africa and 4,500 engine-gearbox units back to France, the whole worth TL 21m last year. Tax rebates on these units as a portion of production, customs exemption on imported components for them and interest rates of around 29 per cent for export production mean that the company does not lose money exporting, Mr Goknil says.

Trebled

Of its TL 2.6bn turnover last year, 36 per cent or \$1.3bn was generated abroad and the allocation for exports this year is treble that. Exports would be

trebled. Exports would be impossible without the incentives, Mr Rustem says, because of higher than European production costs. Indeed, the company has found increasing difficulty in the market it opened in Europe and is now deriving export revenues with an even hand from the two parties to the Gulf war.

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Financing gap worries Kimsan

WHILE THE large and medium-sized companies could afford to approve the new export-oriented government policy, Mr Sadik Ertok, manager of the Mali Kimsan concern, was refreshingly frank. "I know nothing of Mr Ozal", he says. "Go ask him about our problems."

Kimsan makes regenerated rubber for use in the tyre industry, employs 48 people, is dependent entirely on domestic demand for automobiles and withheld its dividend last year for the first time in its 11-year life. Although turnover and profits have continued to be lifted by inflation, amounting to TL 45m on TL 110m last year, Mr Ertok is now stockpiling half his production and is faced with a severe financing gap. Attempts to persuade 430 shareholders, including the Turkish railway pension fund, to double the capital to TL 40m was a failure, because Mr Ertok, unlike Oyak Renault, cannot bully.

Mr Ertok has never borrowed and does not wish to start now. His chances of survival must depend on the truck market, which is relatively buoyant because of the expansion of the overland trade with Iraq, and on signs of life in passenger car purchases.

Short tenure

Previously, the average tenure for an SEE manager was less than 10 months, mainly due to the fact that his salary was as little as half that of his private sector counterpart.

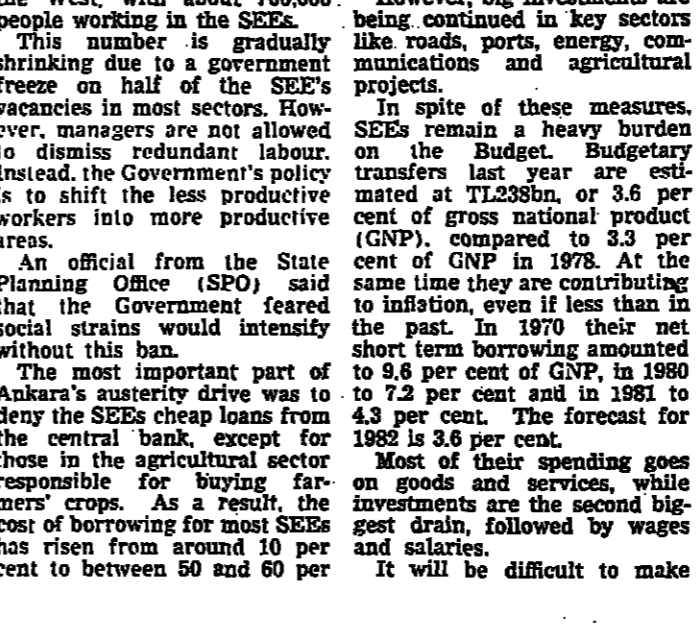
To improve this, the Government last year gave managers salary rises of between 60 and 120 per cent. It is also beginning to provide them with contracts of up to five years.

Two years ago Ankara embarked on a campaign intended to make the SEEs pay their own way. It even seemed ready to allow one—Isdemir, the Iskenderun iron and steel plant—reach the brink of closure to prove its point. But the outcry that could have greeted a collapse has caused the generals to think twice. There are signs that the Government's resolve is softening. After all the Prime Minister of Turkey is still the biggest industrial employer in the West, with about 700,000 people working in the SEEs.

This number is gradually shrinking due to a government freeze on half of the SEE's vacancies in most sectors. However, managers are not allowed to dismiss redundant labour. Instead, the Government's policy is to shift the less productive workers into more productive areas.

An official from the State Planning Office (SPO) said that the Government feared social strains would intensify without this ban.

The most important part of Ankara's austerity drive was to deny the SEEs cheap loans from the central bank, except for those in the agricultural sector responsible for buying farmers' crops. As a result, the cost of borrowing for most SEEs has risen from around 10 per cent to between 50 and 60 per



The ethylene plant of Petkim, Turkey's petrochemical complex

Sale suggested

One solution which the Government has considered is to sell them in stages to the private sector. But as an aide to Mr Turgut Ozal, the deputy prime minister in charge of the economy put it: "Who would want to buy them?"

Another suggestion put forward by a Ministry of Finance official would be to set concrete efficiency targets, have no interference in their investments, issue fewer decrees, and bring the whole sector under the control of a small national

enterprise board. The Government is already moving in this direction by comparing methods in other industries to see where economies can be made and planning to give managers more autonomy to choose their own sources of raw materials and manning levels.

Another solution would be to attract foreign investment, importing the management skills and technology which the SEEs were intended to cultivate in Turkey when they were set up 40 years ago. This has been a hard task, but a protocol agreement has just been signed between Etibank, the public mining and banking group and Phelps Dutch, a U.S. copper company, for a joint venture in an integrated mining, processing and marketing operation.

Clearly, the steps taken are in the right direction but much remains to be done. "There are no magic solutions, but I believe we have moved a long way," says Dr Yildirim Akturk, head of the SPO. "At the same time, I don't underestimate the problems."

The biggest of those problems will always be that so long as they are so protected from competition, the SEEs will never become efficient.

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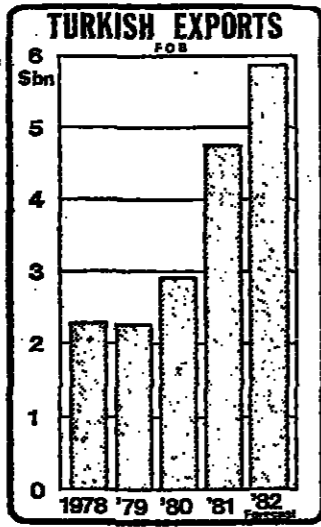
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17 MAY 1982

Crucial year for the recovery programme

TWO YEARS into Turkey's economic recovery programme and much is going well. Growth has resumed, reaching a current level of about 4.5 per cent. The country's current account deficit has been halved. Inflation has been slashed by two-thirds to an annual rate of around 30 per cent. Short-term stabilisation is on course.



It is all a major change from the days when Turkey was running helter-skelter towards economic disaster. The turn round is largely credited to Mr Turgut Ozal, who designed and, as Deputy Premier, implements the recovery programme.

The visitor finds him more ebullient than ever. His office has been redecorated. He freely offers the Turkish coffee which the country was long too poor to import. He paints a picture when the Turks, who two years ago ran out of lamp bulbs, will be exporting video cassette recorders. He makes light of the problems talked of by Istanbul businessmen, worried about by others in Ankara, or hinted at by official bodies abroad.

His programme has involved a major and continuing devaluation of the Turkish lira; a tax reform; limiting wage and salary increases; cutting subsidies and halving the Public Sector Borrowing Requirement; the lifting of government controls over bank interest rates; easing the way for foreign investors; introducing incentives for exporters; removing most price controls; and some tinkering with Turkey's notorious import barriers.

Concurrent with these measures—and in some cases the result of them—have been a series of critical structural changes:

- Overseas contracting has become a boom area. Turkey's contracts in the Middle East exceed \$12bn—with all the vulnerability to oil earnings which this implies.
- Exports doubled in value between 1979 and 1981 to reach \$4.7bn—39 per cent of them to the Middle East and North Africa. Exporting has become widely accepted as a priority.
- Industrialists, long-used to borrowing at negative real rates, find themselves having to pay up to 4 per cent real interest rates. Companies are having to dramatically lift their equity.
- New holding companies have emerged which group once-struggling smaller companies and challenge the older industrial heavyweights.
- A major shift from sight to

time deposits is squeezing bank pressure on some of the smaller banks.

Workers' real wages have fallen sharply, by up to 50 per cent between 1978 and 1981 according to some estimates.

The State Economic Enterprises, previously a vast burden on the budget, now mainly set their own prices and are expected to finance themselves at commercial terms.

Many of these are welcome developments. But there are also other elements in the picture. The latest OECD report says that 1982 will be crucial for showing whether they herald adequate and balanced growth in the medium term or whether the improvement has only been temporary.

Is the export boom overdependent on the slump in domestic demand and exceptional factors such as the Iran-Iraq war? How much will Turkey pay for three years of slump in investment? When will domestic construction revive? Will it be able to finance admittedly improved current account deficits—this year the deficit is forecast at 3 per cent of GNP? Is there any prospect of the country reaching rates of growth which will prevent unemployment of 15 per cent rising yet further?

Then there are the short-term problems, of which the first is inflation. Price rises in the first quarter of 1982 were above those consistent with bringing annual increases in consumer prices down to 25 per cent. In part this may have been because of a purely seasonal increase in Central Bank credits to finance agricultural stocks, as the Turks maintain. But it is in-teresting to overlook—as they

do—the recent increase in money supply. Last year notes and coin and total time and sight deposits rose by 86.4 per cent. Inflation was about 34 per cent.

Much of the increase was in time deposits. This implies a decline in the velocity of circulation, but as banks seek to lend their ever-more costly funds, it is clear that the Government's tight-money policy has some loose edges. For though industrialists complain of being squeezed, what they are really talking about is what they have to pay for their funds.

This cost of funds is the second immediate problem which the country has to deal with. An average industrial borrower now has to pay about 40 per cent in real terms. In the short term the Government sees this as a useful whip to oblige firms to improve their financing structure; an increasing number are replacing borrowed funds with equity—often brought back quietly from illegal accounts abroad. "A year ago I told industrialists to sell their villas and invest in their companies," Mr Ozal says wryly today.

He also points out that high interest rates for domestic credits encourage companies to seek the much cheaper money available for export purposes—and, ultimately, to export.

All this means that the burden on Mr Ozal has steadily grown—and he has just agreed to undertake a reform of the bureaucracy. It is perhaps because of this that there has been a tendency to deal with individual parts of a problem rather than the underlying problem itself.

But in the market place things are not always working out this way. "Mr Ozal's incentives tend to become privileges for the industrial aristocracy," according to Mr Murtaza Celikel a spokesman for small industry at the Istanbul Chamber of Industry.

Equally, while the more dynamic firms can pass their interest charges onto their customers, others find that today's depressed local market means they are totally unable to meet the charges. There is an additional burden on companies which have borrowed foreign exchange when the lira was worth far more abroad and have to repay such loans at today's exchange rates. One bank has calculated that the arrears on its industrial loans now total TL 10bn (£37m).

Such problems have led some banks to include unpaid interest debts in their balance sheets as outstanding loans—and this problem of the banks is a third issue of importance.

In his office overlooking the Bosphorus, Mr Erol Sabanci, chairman of Akbank and one of the country's more successful

bankers, is quick to describe the squeeze on bank margins. By his calculations the marginal cost of funds is now about 10 per cent higher than the return on normal loans which particularly hits small banks.

In Ankara officials insist that the Ministry of Finance has been given instructions to keep an eye on the banks. It is particularly important they do so as this winter there was chaos when a series of large money lenders went bankrupt. Yet today it is particularly noticeable how officials dismiss the way the banks handle their balance sheets: "They always window dress their end-year figures," one comments.

Such problems are in a sense the sort of the issue which in most countries would be handled by the Ministry of Finance or the Central Bank. In Turkey they have to be dealt with by Mr Ozal himself.

As time has gone by, so the other bodies of state dealing with the economy have been progressively emasculated.

More significant are the problems he has had in opening the country to market forces. It was probably with the same sort of feeling as Sir Keith Joseph used to have at the Department of Industry that Mr Ozal has found himself this winter having to bail out two

large private firms on the brink of collapse—the textile firm Guney Sanayi and the steel producer Asilicelik.

Equally, he has had to move more slowly than he would have liked in forcing the State Economic Enterprises to stand on their own 35 feet.

Ultimately more serious may be the difficulties he has been having in tackling the import barriers which continue to mean that few goods produced in Turkey can also be imported.

Mr Rahmi Koc, chief executive of the large Koc group, says he could accept an end to the protection his white goods and car firms enjoy provided it was introduced over a period which would allow him to invest and adjust. He suggested a period of three years. Mr Ozal talks of such progress over six years. But only two years remain until the present regime is committed to holding elections.

It is worth stressing this problem if only because it is one which Mr Ozal inherited and which could well persist after him. A second long-term issue is that of unemployment.

In recognition of this Mr Ozal stresses the need for labour-intensive industry. He underlines his support for agriculture, which should have the

effect of keeping people on the farm and discouraging migration to the cities with all its attendant problems. Yet here the reality is more complicated. For the agricultural sector's relative purchasing power has been declining and it was the agricultural bank, the Turk Ziraat Bankasi, which was obliged to buy the shares of the two main industrial companies which were about to go under.

Certainly, there may still be problems in individual sectors. Certainly there are structural issues to be tackled. And the country remains heavily dependent on aid in the OECD's pipeline—some \$2bn this year—particularly in view of the general bank worry about third

world lending. But for Turkey, 1982 is a long way from 1978—and in the right direction.



Turgut Ozal: designer of the programme

David Tonge

OECD SCENARIOS TO 1985

	Annual growth until 1985 at:		
	4%	5.5%	7%
Trade balance	-4,500	-5,450	-6,200
Invisibles	4,000	3,900	3,750
Current account	-500	-1,550	-2,450
Capital account	-850	-850	-850
Overall balance (including payments on current IMF advances)	-1,650	-2,700	-3,600
OECD comment	17.6	16.2	13.3
Unemployment (now 15 per cent)			

* "Not difficult." † "Manageable." ‡ "Unsustainable."
Source: OECD 1982 Economic Survey.

Mehmet Okumus: how to become super rich

ECONOMIC CRISES, like wars, create their own class of new super rich. Mr Mehmet Okumus, one of the best-known members of this class in Istanbul, sat behind a vast desk in an office the size of a tennis court, and dismissed the jealous speculations surrounding his swift ascent to wealth and power.

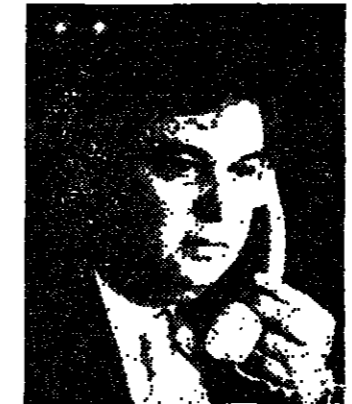
"I was not born by a prayer so curses will not kill me," he said, quoting a proverb from his native Antalya, where he was born 42 years ago. "Customers came, we sold, they bought, God helped, and here we are."

Mr Okumus, the son of a well-to-do textile and shoe merchant in Antalya, studied economics in Switzerland. In 1968 he returned to Istanbul and became a car dealer. In 1973, when car sales started booming, he started Hak Oto, his first company. The rest of his 14 companies, which constitute his family-owned

Okumus Holdings, established last year, were either founded or acquired starting from 1978 when Turkey's economic crisis erupted. Textiles is his main business.

The secret of his success seems to be that he realised quite early the easiest and quickest way to growth in an economy with a depressed market was to export and buy companies which would face difficulties because they could not export.

In 1980 Okumus Holding's exports amounted to about \$5m—from nil in the previous year—and his consolidated turnover to TL 3.5bn—from a figure in the previous year which Mr Okumus prefers not to remember. In 1981 Okumus exports shot up to \$82m and turnover to TL 14bn. Mr Okumus claims he is now Turkey's largest private sector exporter. This year he plans to push up exports to \$300m.



Mehmet Okumus: a formula for success

"I have about 40 people right now running around the Middle East and Europe selling," he said. "If we were bigger and better organised we could easily export \$500m. He placed a pile of business cards in front of me to show

that his recent visitors had arrived from such distant places as China and the U.S. Okumus Holding's main export item last year was ready-made clothing, some of which it manufactures under the prestigious patent of Pierre Cardin. These amounted to about \$64m, followed by \$10m carpets and \$5m cotton yarn. His biggest buyer was Libya. This year Okumus Holding plans to re-direct its products to other members of the Organisation for Petroleum Exporting Countries and Europe and to diversify to include commodities not directly manufactured by its subsidiaries.

Confident of sustained growth, Mr Okumus is buying two cargo ships, going into overseas construction and exploring the possibility of joint ventures in hotels and resort development. His pet project is to set up a Maxim's restaurant with Pierre Cardin at

a disused Ottoman palace along the shores of the Bosphorus.

He had to drink his Nescafe in big gulps because his telephones rang incessantly, obliging him to talk to two people at the same time. His wife, who runs the export division, walked in without knocking and informed her husband that the board meeting would start in a few minutes.

"I work 11 hours a day, sometimes 14," said the soft-spoken businessman. "I am on the road 10 months of the year. I like to paint, fish and to go to the opera and the theatre but, as you can see there is no time." He pointed at the desk where, this time, all three telephones were ringing simultaneously, and the door opened to admit the members of his executive board.

Metin Munir

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TURKEY VI

ECONOMY

A gentlemen's agreement planned by the banks has hit snags.

Interest rate freedom seen as mixed blessing

THE LIBERALISATION of bank interest rates has resulted in a remarkable increase in funds deposited with commercial banks. It constitutes one of the most successful parts of the Government's monetary and credit policy.

In 1981 total deposits increased by almost 110 per cent, to TL 1,500 bn. Time deposits have grown by 263 per cent and sight deposits by 50 per cent, according to the figures of the Central Bank.

The effects on the banking system have been manifold and in many cases negative. Principally, the race for deposits increased the cost of deposits substantially through a combination of interest, overheads, cost of funds and bad debts.

Before liberalisation, mandatory borrowing and lending rates were fixed by the Government. At times of high inflation—frequent in Turkey—rates yielded negative returns to depositors. Banks and borrowers benefited. So great was this benefit that most businesses financed their investments and operations with between 80 and 90 per cent bank loans.

would people have for depositing their money with us? In any case, we are so small that we cannot hurt the big ones." Actual developments, however, show that the interest race—of which Mr Erol Sabanci, managing director of Akbank, the biggest private bank in Turkey, calls "interest anarchy"—has started hurting some banks. A number are facing a growing bad debt problem.

Even today, many banks are able to collect the interest on their loans only by making fresh loans available. In the not too distant future this trend will shake the whole banking system and have negative effects on the economy.

MR EROL SABANCI is deceptively quiet and modest for a man who has the reputation of being the most aggressive banker in Turkey, who is now venturing abroad. Since he joined the board of Akbank—of which he is now manager—18 years ago, he has thrust the bank forward to become the biggest of Turkey's privately-owned banks, with TL 2.5bn (\$50m) share capital, deposits of TL 224bn and more than 600 branches.

Akbank also has major shares in a number of other Turkish banks. However, Mr Sabanci insists that the other companies in the Sabanci group have strict instructions to do most of their business with banks outside the group. "We are not a house bank," he says. At present, 10 to 11 per cent of Akbank's advances are to family firms, well below the 15 to 20 per cent limit, he says.

He is one of the five talented Sabanci brothers, whose Sabanci group has a majority stake in Akbank. The group was founded by their father, Mr Hacı Omer Sabanci and is now headed by Mr Sakip Sabanci. Its 80 companies cover a wide range of activities, including cement, textiles, tourism, electronics, and construction equipment.

Aggressive banker



Erol Sabanci: venturing abroad

Sabancı group. Previously, Turkish banks only had representative offices abroad.

He hopes that his two daughters will continue the family tradition. The eldest is in her last year at Healthfield School, Ascot and is to study business administration at university next year.

William Dawkins

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over a century. Bearing in mind that Turkey has been explored for so short a time compared with many areas of the world, its petroleum potential can be better understood. The greatest portion of oil exploration activity is presently carried out by the Turkish Petroleum Corporation (Türkiye Petrolleri A.Ö.—TPAO) which is Turkey's largest single enterprise with a daily average turnover of 17.8 million U.S. dollars.

ASAF GUNERI

Shipowner on a buying spree

A TURKISH shipowner may sound as rare a bird as a Greek camel-driver, but Mr Asaf Guneri represents a new species which is just beginning to flap its wings. As Lloyd's List reported last month: "Turkish owners brighten up a lacklustre market in secondhand shipping."



Asaf Guneri: a fleet of 400,000 dwt

Last autumn the general rejected a single Bill which would have done much to reduce the bureaucratic, foreign exchange and tax restrictions on the Turkish flag — and brought the small amount of "convenience registered" shipping home. However, the Turkish Prime Minister, a retired admiral, appointed another retired admiral to the new post of undersecretary for shipping. Since then a series of decrees has come out which go far to explain the Turk's market flurry.

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TURKEY VIII

A new strategy aims at reducing disincentive, says William Dawkins

Luring foreign investment

ANKARA'S MAIN problem in attracting foreign investment is not so much in producing the right incentives, at which it is working hard, but in reducing the disincentives which are already there.

Superficially, Turkey's campaign to win foreign investment, which plays a major part in its economic stabilisation programme, looks as if it is moving in the right way.

According to Mr Husnu Dogan, director of the new Foreign Investment Department, in the 25 years before 1979, the total foreign capital invested in Turkey under its main foreign investment law amounted to a mere \$228m (£127m). In 1980, the department gave permission for investments totalling another \$97m, and last year this figure improved to \$336m, he said. These figures all exclude petroleum firms which come under a separate law. Over 100 foreign companies received investment approval last year.

However, \$293m of the 1981 figure was in so-called non-guaranteed trade arrears (NGTAs)—unpaid Turkish lira debts of suppliers which have been made eligible for investment in Turkey. But it is a sign of increasing confidence in Turkish investment potential that a flourishing market has grown in NGTAs. Two years ago, they sold for the equivalent of 20 cents to the dollar. They now fetch up to 55 cents, according to Mr Dogan.

A change of mood in the growing inflexibility to this growing confidence. "A year ago, no one was interested, but now I am flooded with investment inquiries," one Western commercial attaché says. But most important, some "pioneers" have become trail-blazers.

● Otomarsan, the 12-year-old bus manufacturer, 36 per cent owned by Daimler Benz, is planning a new factory to produce 2,000 buses and 5,000 trucks a year about 30 miles from its present plant in the industrial Istanbul suburb of Yesilyurt.

The plan, which represents a fresh investment of between DM 50bn and DM 80bn, is the company's first venture into the truck business. Most of the new production will be exported to the Middle East. Last year, Otomarsan produced 1,300 buses, about five a day, under licence from Daimler Benz, which supplies engines and gearboxes. It exported 80 per cent of these. Mr Haluk Gonencer, in charge of marketing for Otomarsan, says: "The Government is really trying to do its best for the investor."

● Maschinenfabrik Augsburg Nurnberg (MAN) has taken a 40 per cent share, with Ercan the Turkish concern taking the rest, in a venture to make 7,000 diesel engines a year at a new factory near Ankara, involving an investment of \$50m.

● Unilever, which set up a margarine factory in the Istanbul suburb of Bakirkoy in 1952, is investing TL 3bn (£11.40m) to increase its annual output by 36,000 tonnes to 146,000 tonnes by the end of 1984. Only TL 160m of the TL 1bn invested so far is in NGTAs. Turkey Bankas, Unilever's Turkish partner, is increasing its stake from 20 per cent of the capital to 36 per cent. It had obtained the necessary investment approval but is awaiting construction permits.

Mr Melih Yildizlar, the subsidiary's chairman, is impressed with the authorities' increasingly open attitude to foreign investors. But he says: "Foreign investment in this country is not an easy game. It takes some time."

12 years

Mr Yildizlar notes that in the 1960s it took Unilever 12 years to get permission to increase its capital from TL 50m to TL 75m, while last year it took only a few months to get the go-ahead for a capital increase from TL 223m to TL 1bn.

One of his criticisms of the present system is that not all investment regulations come under one law administered from the same source. He also feels that the Ministry of Finance, mainly in charge of tax affairs, has too much power over foreign investors. "Unfortunately, the Ministry of Finance is a state within a state in this country," he says.

● Other companies expanding in Turkey include Ciba Geigy, which has increased its share in its Turkish operations from TL 4m to TL 1bn over the past two years. In banking, Citibank, which became the first foreign bank to set up in Turkey two years ago, has been followed by American Express, Bank Mellat of Iran, and the Bank of Credit and Commerce.

Manufactured goods account for most foreign investment in Turkey, but Mr Dogan lists tourism, agribusiness, mining, and oil exploration as other important growth areas. There are more than 100 foreign ventures operating in Turkey.

"Looking at the potential of Turkey, we are just at the beginning," says Mr Dogan. Ankara's big to make Turkey more attractive for foreign investors has taken place on two fronts. It has undertaken a series of policy initiatives, while at the same time showing a more open attitude to outsiders—a marked contrast from the insularity.

An important part of Ankara's foreign investment drive was the enacting two years ago of the Framework Decree on Foreign Capital, which offered wide incentives and set up Mr Dogan's department to speed up processing of applications. New investments can now be approved in as little as a week, after having taken up to years before.

His department may authorise investments of up to \$50m, of which between 10 per cent and 40 per cent must be foreign equity. Those who do not fit into these categories apply direct to the Prime Minister's office.

The incentives include:

- Up to 100 per cent exemption from customs duty and other import taxes on necessary inputs and equipment.
- Payment of customs duty and other import taxes over five years.
- Subsidised medium-term domestic credits and short-term export credits.
- Retention of 50 per cent of export earnings, for use in importing necessary inputs or transfer to other exporters, and allocation of foreign exchange from special quotas.
- Deduction from taxable income of an amount equal to 20 per cent of export revenue.
- Tax rebates, up to 20 per cent of export earnings.
- Loss carry forwards, up to five years.

In spite of these incentives, some investors still find that they are hampered by literally Byzantine Turkish bureaucracy. But as Mr Dogan points out: "You can't solve everything at once. It all takes time."

Facelift for debt profile

TURKEY is making a major attempt to shrug off its reputation as a risky borrower, dangerously short of foreign exchange to repay its debts. It would prefer a reputation as a country able to meet its financial obligations in an orderly and efficient manner.

Ankara's efforts in this direction are already paying dividends. The former pariah of the international lending community has this year won two important credits.

In February, Turkish Airlines negotiated a syndicated loan totalling \$76.5m (£42.6m) to finance the purchase of two Boeing 727s—the first medium-term credit which Turkey has negotiated since 1979. In April American Express signed a contract to take the lead in a syndicated \$77m Euroloan for two leading Turkish construction companies—the first such loan for private Turkish companies since the economic crisis reached its height in 1977.

Although the terms are tough—1 1/2 per cent over Libor (London Interbank Offered Rate) these loans reflect a major change in the past two years. At the same time, Turkey is expanding its working relationships with banks and extending its credit lines.

debts fall due. Repayments of principal and interest are projected to rise from \$1.698bn this year to a peak of \$2.466bn in 1985.

Mr Yavuz Canevi, vice governor of the central bank, is fairly confident that Turkey can shoulder this burden. He points out that foreign exchange earnings should increase more over the next three years than was envisaged when the rescheduling took place. For example, exports went up by 61.6 per cent last year to \$4,703bn.

Although Mr Canevi does not believe Turkey can sustain such a high rate of export growth, he feels it can be kept up at 25 per cent or 30 per cent.

However, he is concerned about Turkey's ability to finance the high growth rates in gross national product (GNP) which the Government seeks.

He warns that Turkey can finance last year's 4.4 per cent annual growth in GNP without strain, but echoes the recent OECD report on Turkey when he says it will be unable to do so at the Government's declared target rate of 7 per cent unless there is an even bigger increase in foreign exchange earnings.

While exports may do well, Turkey remains dependent on aid. OECD and EEC countries have granted debt relief of \$5,477bn and pledged a total of \$3,123bn in balance of payments relief over the past three years. Turkey was the first country to receive structural adjustments loans from the World Bank, obtaining nearly \$800m since 1979. Turkey also has a three-year standby agreement with the International Monetary Fund for SDR 1,25bn (£1.88bn), of which SDR 760m has been drawn.

But these aid sources have their limits. The EEC Commission has blocked progress on a five-year \$600m aid programme in protest against acts by the military. An OECD pledging session has been deferred because of some members' concern over political developments. Turkey's financing gap for 1982 is around \$3.4bn, but this is after allowing for \$2bn of aid. Certainly, private finance is now taking a fresh look at Turkey and things are looking up, but the country is not yet out of the wood.

State policy

The Government's policy is to build on this, concentrate on financing energy and export-oriented projects, and to approach the international markets in an orderly fashion. Mr Turgut Ozal, the deputy prime minister in charge of the economy, said recently: "As our credit rating increases, Turkey will enter the markets more and more."

All this is a major change from the dark days of 1977 when Turkey found it impossible to repay its debts. But since then, Ankara has achieved one of the largest debt reschedulings in history, completed this year with a further rescheduling of \$3.2bn of that debt.

A result of the rescheduling has been a shift in the quality of Turkey's debt towards the medium and long term, and away from short term. Today 86 per cent of Turkey's debt is medium and long term, compared with only 44 per cent five years ago.

At the end of last year, Turkey owed \$13,408bn in disbursed medium and long term debt and \$2,111bn in short term debt, resulting in a total of \$15,519bn. This figure does not include another \$2,779bn in undisbursed debt. Its biggest bilateral creditors are countries from the Paris-based Organisation for Economic Co-operation and Development (OECD), which are owed \$5,901bn in medium and long-term disbursed debt.

As another result of the rescheduling, and also partly because of increased foreign exchange earnings, Turkey's debt service ratio (payments of principle and interest as a percentage of earnings from exports and invisibles) has steadily decreased. According to the Government, this went down from 24.2 per cent in 1979 to 22.7 per cent in 1980, and 21.4 per cent last year.

Nevertheless, the debt servicing bill is still steep and will get steeper in three years' time, when many of the rescheduled

TURKISH DEBT

External debt service requirements (medium and long term only)

Year	Principal \$m	Interest \$m	Total \$m
1982	742	956	1,698
1983	902	927	1,829
1984	1,039	924	1,963
1985	1,517	849	2,466
1986	1,481	707	2,188
1987	1,402	575	1,977
1988	1,239	441	1,770
1989	1,276	268	1,584
1990	769	188	957

Source: Ministry of Finance; Central Bank.

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TURKEY IX

ECONOMY

Needs are understood better, says Anthony McDermott
Stronger energy policy

IN İSTIKLAL CADDESİ, Istanbul's smartest shopping street, the only lights on at night are signs advertising casinos and night clubs. The top front windows are dark. The state radio and television has been urging listeners to conserve electricity. Some limited legislation has been passed to back this up, notably in the greater use of insulation of houses and shops.

Long petrol queues have disappeared, and the dark cold winter two years ago has become an unpleasant memory. The last power cuts were in the autumn of last year. In short, over the recent years and not before time, Turkey has become more energy conscious on both a public and private level.

Turkey was notoriously slow to react to the rapid rise in world oil prices which brought about severe balance of payments problems. It was equally slow to publicise its plight as a leading example of a developing, low level oil producing country hit by these price rises. The situation is now better known, but the basic figures still bear repeating. Oil imports in 1973 cost a mere U.S.\$218m. In 1980, they amounted to U.S.\$3.86bn, or nearly 49 per cent of all imports.

Situation eased

The cost of these imports comfortably exceeded the value of all Turkey's exports, then U.S.\$2.91bn. Last year the situation eased slightly. The cost of oil imports was virtually the same, reflecting a slowdown in economic activity, and were only 43.4 per cent of imports. They were less than total exports which had risen to U.S.\$4.7bn.

Initially it was expected that oil imports this year might cost U.S.\$4.3bn but the fall in world prices has brought some relief (and some problems for Turkish contractors and traders seeking work and payments in the Middle East).

Since the military takeover in September 1980 economic (and energy) policies have become more vigorous. The top men in the SEE's dealing with this sector have been replaced. Prices have been raised five times since December 1980. In addition, priority has been given in fixed capital investment programmes by the public sector to the development of

hydro-electric and thermal power plants and energy as a whole. In 1981, this amounted to TL 176.78bn, or 24.1 per cent of the whole investment programme. This year, the percentage drops slightly to about 23 per cent but it is still intended to spend TL 178.94bn. Turkey's oil supplies for this year are assured. At least, some of the hydroprojects—a long under-used source of power—are coming on stream. Long-term planning for energy, a long-standing disaster area, has begun to become more coherent.

Turkey is—and is, by all accounts, likely to remain—in the ranks of minor oil producers. Local peak production was reached in 1970 with 3.5m tonnes (about 70,000 barrels/day). By 1980, this had fallen to 2.52m tonnes (46,400 b/d), the bulk coming from the operations of Shell and TPAO, the state oil organisation.

Last year production rose slightly to 2.56m tonnes (47,200 b/d), and based on figures for the first three months of this year may be just over the 48,000 b/d mark, around one-sixth of consumption.

The Turkish Government has tried to lure foreign companies but the fact remains that most companies are reluctant to invest in a high risk area—and the geology of the main producing part of the country is termed very difficult and fractured.

As in previous years, a series of government-to-government oil deals have been set up. (For the moment the temptation to return to the spot market is being resisted.) The deals arranged over the past two years are (so far) about as the starting dates of the year-long contracts vary they must be taken as approximate).

This year's agreements are somewhat more obscure, and not helped by the politicking of the Iran-Iraq war. But country-by-country the following offers have been made:

Iraq: All Turkey's needs, in effect deliveries of about 5m tonnes.

Iran: 4m tonnes (probably nearer half that).

Libya: 2.5m tonnes, although this could reach 3.5m tonnes (the other suppliers—such as Saudi Arabia, Kuwait and the UAE—have not been forthcoming in releasing details of their supplies).

Turkey gains over \$90m annually from its position

as an alternative exit for petroleum products from the Gulf war zone of the Iran-Iraq war.

There has also been discussion of three pipeline links with Iran:

- An oil pipeline between 1981 amounted to 24.9bn kwh Merzin.
- A natural gasline from Iran to Hops on the Black Sea.
- A natural gasline along a route yet to be decided, linking Iran with Europe.

In the longer term, the oil issue should be a minor issue, even though the World Bank has estimated that oil imports in 1985 could be U.S.\$6.59bn, still constituting 47 per cent of imports, and compared with exports then worth US\$9.1bn.

Turkey will have to face two interrelated issues. The first is that currently Turkey's per caput consumption, with only 70 per cent of its villages electrified, is the lowest in Europe: 545 kwh/year. Generation in 1981 amounted to 24.9bn kwh (plus 1.6m kwh imported from the Soviet Union and Bulgaria). This marked a rise of 7 per cent compared with an average of just over 3 per cent in the previous two years. Even so, according to TEK, the state electrical authority, there was a shortfall against demand of 1.7bn kwh.

Second issue

The second issue is to reshape the pattern of long-term supplies of energy. In 1974, fuel oil provided 46 per cent of electrical power, hydro 25 per cent, lignite 18 per cent and coal 11 per cent. In 1981 the balance had shifted to: 50.7 per cent from hydro, 24.4 per cent from lignite, 22.4 per cent from fuel oil and diesel, and 3.5 per cent from coal.

REPORTED ACTUAL DELIVERIES

	1980	1981	tonnes (m)
Iraq	2.4	2.8	
Iran	5	5.6	
Libya	2	2.6	
Soviet Union	1.3	—	
(via Kuwait)	0.35	—	
UAE	—	0.1	
Algeria	—	1.5	
Saudi Arabia	—	0.03	
Kuwait	—	—	
Total	12.05	11.83	

At present, Turkey forecasts that electricity demand will reach 212bn kwh by the year 2000. DSL, the state hydraulic works, in a report, calculated that this could be covered 38 per cent by hydro generation, 35 per cent thermal sources, and 27 per cent by nuclear power (the Turkish atomic energy commission has calculated differently: 56.7 per cent for hydro, 27.1 per cent for fossil fuels, and 16 per cent for nuclear sources).

If hydropower provides one source in the long term of alleviation of Turkey's energy problems, lignite offers another. The centre-piece of this aspect of Turkey's energy future is the Alsin-Elibistan plant between Kayseri and Malatya in south-east Turkey but it has been a project dogged by disaster.

Costs for the whole project have multiplied (enfold) to something approaching \$16bn. Even then it is probable that only three out of the four turbines will function. The nuclear option has run into trouble over finance.

Like most other countries, Turkey has also considered the nuclear option for bridging the gap between electrical demand and supply.

Slow progress on Urfa dam

THE URFA TUNNEL, which one day may be the largest tunnel for irrigation in the world, begins on a hillside in the Euphrates valley and ends in a muddy field scattered with poppies.

Between these two points, about 150 metres under the hills north of Urfa, gangs of Turkish workers have drilled and concreted nearly five kilometres of double tunnel in a gloomy limbo of flaking limestone and dust. As they began work in 1977, and the tunnel is to be over 24 km long, this is not, as they say, very good.

The dam that will fill the reservoir that will send the water through the tunnel is to be built some 80 km further east, at a point where the Euphrates valley widens to a shallow reach before entering a gorge. In this lovely and remote place, with its gypsies, foxes and brilliant songbirds, it is hard to imagine a rock-filled dam 184 metres high and nearly 2 km across but this is what the engineers, now digging a diversion tunnel, say it will be.

They also say the dam will generate 8bn kilowatt hours of power a year and send enough water through the tunnel to irrigate 300,000 hectares of steppeland to feed and clothe the Middle East. The Ataturk dam and hydroelectric plant, as its reverential name suggests, is the most important exercise in public works in modern Turkey.

However, to build the dam and power plant will require a colossal amount of foreign exchange, which nobody is willing to compute, but would certainly not be less than \$2bn. Shortage of hard currency was one of a host of factors which has held up progress on the Urfa tunnel: the Dogus construction company was released from its contract in 1975 after spending some TL 3.5bn, and the work has been passed on to the Akpinar concern. Where the foreign exchange is to come from is anybody's guess. Dam projects on shared rivers are political minefields and the World Bank, which only approved \$120m for the later Karakaya dam upstream on the eighth appraisal, is thought highly unlikely to involve itself.

Now that Iraq (and Syria) face losing 10bn cubic metres of water, a third of the flow to the farmers of south-eastern Turkey. A number of wild schemes are being discussed, including the sale of stock to Turkish workers or even a withholding tax on profits generated by Turkish construction companies overseas. But the dam will be built, the engineers say, and both general Kenan Evren and the deputy prime minister for economic affairs, Mr Turgut Ozal, appear to be strongly in favour of the project.

The DSL Turkey water authority, claims that the Euphrates valley contains a quarter of the country's hydro-electric capacity of 100bn kilowatt-hours per year. Upstream of the Ataturk site, the Keban dam and its immense reservoir, which began operating in 1974, is to be extended to produce

6.2bn kwh a year while the Karakaya dam in the middle should eventually start producing the first volumes of its 7.5bn kwh a year in the spring of 1986, although there remains here too a financing gap of \$130m.

Turkey has been relatively successful in replacing costly imports of energy, with some 20 per cent of actual demand of 25bn kwh a year now met from hydroelectricity but demand and supply are now only just in balance.

Funding problem

The question must be whether Turkey can afford to commit scarce foreign and local currency to a project which will only start producing a return in the 1990s when some 18 other power projects have been initiated and must compete for funds.

Less emphasis is placed on the irrigation plan, which will not become actual before the next century, but this too will change the face of Turkey's most backward region for it will permit the great open steppes of Harran, which now supports only a spring cereal crop, to be used for all year cultivation of cereals and cotton. A secondary tunnel and canal system, to begin at the Kurdish town of Hilvan, could open up a further 400,000 hectares. "It will be another California," Mr Ibrahim Taskin, the DSL project manager says infectiously.

As for the financing problem, the DSL's most realistic hope is pinned on supplier credits such as the Italian contractor at Karakaya brought with it. The Swiss Government is said to be ready in principle to provide a credit towards the \$650m cost of the Swiss turbines but that leaves the best part of \$1bn for the earthmoving equipment for the dam proper. If the dam is started this year, it could be completed by 1990 and Dogus is forging ahead with the TL 5.6bn diversion channel—presumably to make the cancellation of the project less palatable.

The diplomatic problem with Syria is also proving tricky in the extreme. Turkey has correct relations with Syria and relatively warm ties with Iraq but the two champions of Arab Baath socialism are always at each other's throats. Iraq's traditional irrigation system with floodwater was doomed when Keban was built, although Baghdad has been constantly reassured of a regular flow of up to 900 cu metres a second and no less than 450 cu metres a second.

But Syria has since then erected the vast Tabbka dam beyond Aleppo. Once water begins being drawn off, the Ataturk dam will be one further restriction on the flow, and Syria will be in an even stronger position to tamper with what remains which could precipitate a catastrophe in Iraq on the scale of the Mongol destruction of the irrigation system in 1252.

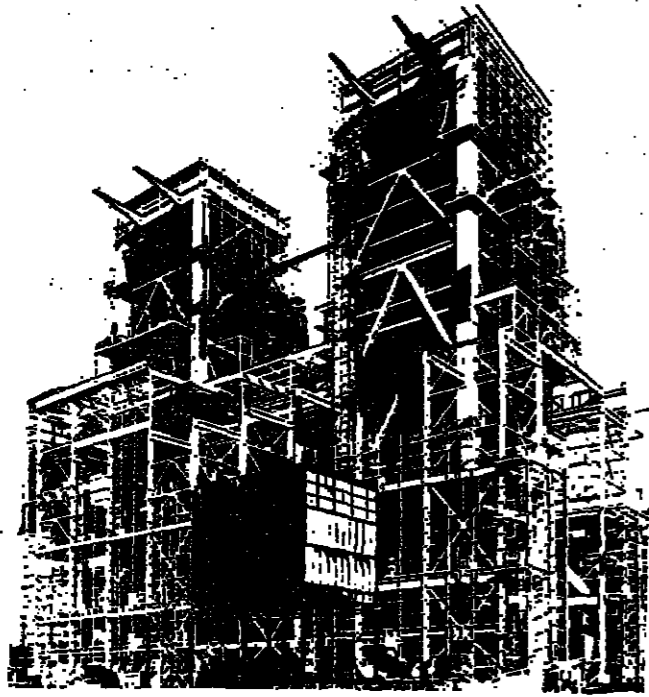
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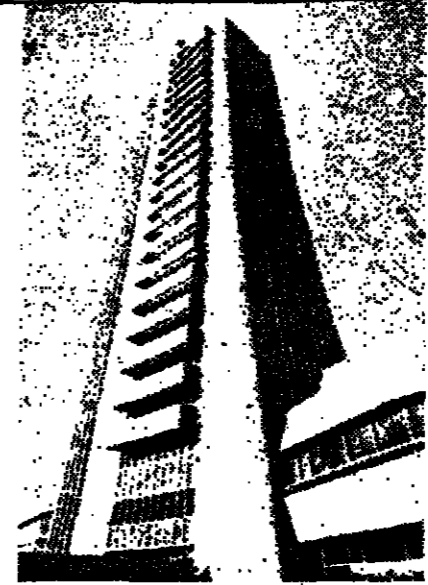
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TURKEY X

Leslie Colitt describes life for a Turkish family in West Berlin

Bitter times for workers abroad

"WHAT DID we do to the Germans to make them hate us so much?" Ali Yücelen wondered aloud. He pulled a cord releasing the bucket-load of building wastes strapped to his back and the cloud of white dust set him coughing.

All earns DM 2,300 (£550) a month, more than ten times what he would make in Turkey. However, like many Turks in Germany, he is incensed by the scrawlings of "Türken raus" (Turks out) which he sees on house walls. It was much better when he came to West Berlin 12 years ago, Ali said. His German colleagues at work were friendlier and his neighbours occasionally greeted him. Hardly any Germans remain in the city-owned tenement building in Tiergarten district, where Ali lives with his wife and three children.

The rapid growth of the Turkish population in West Berlin to 140,000 or 12 per cent of the city's inhabitants undoubtedly has much to do with the worsening relations between Germans and Turks.

Staying

Ali said that he has considered returning to Turkey now that the German authorities plan to pay foreign workers their accumulated pension and unemployment benefits if they return home. He would be well-to-do in Turkey with that kind of money. However, after spending a three-week holiday in his village last year, he decided he had been in Germany too long to return.

Two of Ali's children are in school and the eldest boy has been trying to get work for the past half year. He left school at 15, and was not accepted for an apprenticeship because of his poor spoken and written German. The boy came to Berlin at the age of 12, when Ali called for his wife and children in

Turkey to join him in Berlin. His unemployed son is far more bitter about the Germans than Ali.

The two young children attend a Koran school in the afternoon, which Ali says keeps them off the street. These religious schools are widely criticised in Germany for instilling anti-German sentiments in the pupils. One German Social Democrat MP at Hanover said the schools with their militant Islamic instruction should be abolished in West Germany, just as they were banned in Turkey. About 20 per cent of the Turkish children in West Germany attend Koran schools, which are run by members of the rabidly anti-Western Islamic Federation.

Although Ali could qualify to become a German citizen, he laughed derisively, when asked if he would apply. Turkey lifted its previous objections to its citizens becoming Germans but even fewer Turks are interested in proving their cultural and linguistic affinity to Germany than is the case with Yugoslavs or Greeks. Ali's children may choose to become Germans, but Mr Özcan Ayanoğlu, a political economist in Berlin, said it would not prevent the second generation of Turks in Germany from becoming more radical than their elders.

"Their parents compare Germany with home and thus are able to stand it here. But their children will have no other basis for comparison than Germany," he noted.

The German Government and the Länder have concentrated their spending in recent years on the young generation of Turks. Some 3,000 Turkish teenagers in West Berlin are taking special courses to gain job skills. However, they will remain unskilled workers by German definition and, with rising unemployment, stand little chance of finding jobs.

Mr Ünal Akpınar, a Pro-



A Turkish grocery in the Tiergarten district of Berlin

TURKS ABROAD

	Workers	Families	Total
Western Europe	770	1,115	1,885
Middle East	150	9	159
Australia	15	17	32
Total	935	1,141	2,076

Source: West Europe and regional totals official Turkish figures. Others Financial Times estimates.

EMIGRANTS' REMITTANCES, \$m

1978	1979	1980	1981	1982†
983	1,694	2,071	2,490	2,850

Source: Turkish Ministry of Finance. †Forecast.

fessor of Education at West Berlin's Free University, said the German authorities made the mistake of trying to get Turkish children "to think and act like German children." This was simply not possible, he said. "The walls of the ghetto are growing higher," he added. Ali said that he was not really interested in Turkish politics, but that he was glad the terrorist killings were over. His largely political views are typical of Turkish workers in West Germany, who are far more interested in the economic situation in

Turkey. This is because they might consider a return home, if the Turkish economy were to improve significantly.

In the first few months of this year, some 20 Turkish families a day from West Germany were said to have returned to Turkey, which was double the rate of last year.

The Turkish Government, however, cannot be interested in any large-scale return of its workers in West Germany, who last year transferred DM 3.5bn to their relatives in Turkey. The West German states

are preparing to adopt a joint policy regarding the entry of Turkish family members into West Germany. This will limit entry of Turks to the wives or husbands of Turks living here, as well as to children under 18 years of age.

In West Berlin, the city government does not permit Turks to settle in three inner-city districts, where the Turkish population approached the 50 per cent mark. The Turks there, in the shadow of the Berlin Wall, form an exotic enclave, separating the Germans in East and West Berlin. They meet with as little comprehension from the East German visitors they encounter when visiting East Berlin as they do from most West Berliners.

All is resigned to paying nearly DM 350 for a three-room cold-water flat with oven heating and a toilet one flight downstairs. Although his wife works full time as a seamstress, she takes enormous pride in maintaining a spotless flat in the middle of their decaying surroundings. What embittered All more than anything else recently was the word "Türkensau" (Turkish swine) scrawled in large letters on the walls of his tenement building.

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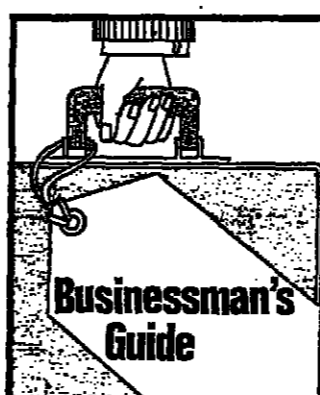
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Hints of the Orient Express



Travel

Flights. Flights in and out of Turkey can be heavily booked. Those inside the country are frequent, but you can lose your seat if you arrive less than 20 minutes before departure time. Train. The sleeper between Ankara and Istanbul may only hint at the opulence of the Orient Express but makes a pleasant change. Taxis. Taxis may have meters but they never work. At the airports there are counters where travellers can buy "tickets" for the official rate to his destination. This should help on pitiful other fares. Taxis from hotels are more expensive than others, though doormen have fare lists.

Telephone and telex

Direct dialling abroad is available from most main Istanbul hotel rooms and Ankara hotel switchboards. Sometimes it is necessary to go through the international exchange which causes average delays of 30-60 minutes. Telex lines are usually good, but may break down for up to 24 hours. New telephones and telexes may take months to install. Communications are better in the morning and late in the evening. Most main Ankara hotel rooms

do not even have dialling facilities for local calls.

Ankara

Hotels: The Grand Ankara Hotel (telephone 171106, telex 42398) remains the best hotel in the city and useful place to meet other businessmen. Other centrally placed and clean hotels include: Dedeman (171100, 42408), Mola (183140, 42294) and Tunali (278100, 42142). But eat out.

Restaurants: The Kristal (telephone 171260) is probably the best restaurant in town, offering Turkish and European food. Prices are relatively cheap, with a meal and wine for two costing around £16. Atatürk Orman Çiftliği Lokantasi (233230) has excellent Turkish cuisine 20 pleasant minutes drive from town at Atatürk's farm.

Surprisingly, fish is to be recommended in Ankara. Other restaurants for business lunches or dinners are the RV (270365), Kral Çiftliği (275087), Yakamoz (183586—also offering violins), Liman (302725) and Rihim (272432).

Business contacts: The Ankara Chamber of Commerce (head Mr Turgut İlhan telephone 243263) can be helpful. Ministers and civil servants are relatively accessible as, in particular, is the Foreign Capital Department of the Prime Ministry, head Mr Husnu Doğan (298421). Mr Zekeriya Yıldırım (124948) is head of the foreign exchange department of the Central Bank. The major countries have useful commercial attaches. The EEC has a well-informed office, current head Mr Robert Cox (276145/6).

Pastimes: Ankara is neither interesting nor attractive. But the Museum of Anatolian Civilisations is a must. The mausoleum where Atatürk, founder of modern Turkey, is buried is worth seeing to gauge the feelings he arouses.

Istanbul

Hotels: There are three excellent centrally located hotels: the Hilton (telephone 467050, telex 22379), Marmara Etop (448850, 24137) and Sheraton (489000, 22729). Businessmen can arrange discounts through their companies. Those with time on their side will enjoy staying up the Bosphorus: Grand Tarabya (621000, 26203) and Yeniköy Carlton (621020, 26260).

Smaller hotels include the Etop and Pera Palas (432230, 24132) where Agatha Christie and Kim Philby stayed. Restaurants: Istanbul offers a large number of excellent restaurants. The city is famous for its fish. Newcomers are advised to consult friends (or waiters) as to which fish to eat as fish is seasonal. Tarabya offers a number of Bosphorus-side fish restaurants of which Facyo is noteworthy. The restaurant of the Divan Hotel (telephone 464013) is one of the best in town and ideal for

business lunches. Camdan is the finest and probably most expensive restaurant and bar in town. It also provides after dinner disco music. Abdullah (telephone 636406) and Sureyya (telephone 635576) have delicious food and are in the top category.

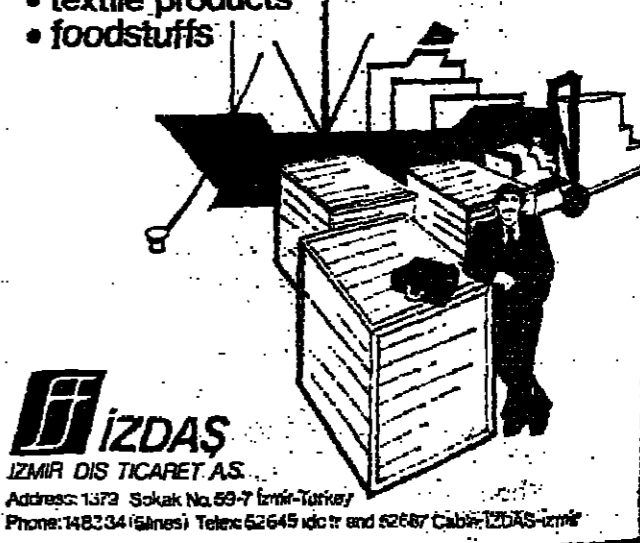
Pastimes: Istanbul, astride two continents, and seat of the Byzantine and Ottoman empires, is one of the world's eternal cities. The Blue Mosque, Topkapı Palace, Santa Sophia Church, Karıye Mosque and Dolmabahçe Palace are among the better known of the dozens of historic places of interest and museums. A taxi ride across the Bosphorus Bridge is recommended, particularly memorable is a leisurely boat trip up the Bosphorus or to the lovely Princes' Islands where "Trotsky" once lived. The covered market in old Istanbul is well worth a visit.

Mr Norman Covey (451793) formerly of the Chamber and Financial Times can also assist.

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Fish sales in Istanbul

TURKEY XI

POLITICS

جوليا ليو



The generals have started a root-and-branch reform of political life to prevent a return to the chaos of the past. Here and overleaf are some of the problems they face.



Ismail Besikci

Writer who upsets the generals

ISMAIL BESIKCI is one of the mildest Turks around, soft-spoken and, when at home, totally dwarfed by a rubber plant three times his size. But he disturbs the generals so much that a letter he wrote recently while in prison has just resulted in his being sentenced again, for 10 years. The letter, to the Swiss Writers' Federation, was never published.

It is now 14 years since he was first brought before the courts, and always the charge is the same. That he is trying to divide the nation by fostering separatism. In other words that he has been stirring up the country's 6-7m Kurds.

In 1968 his first detractor wrote: "He does not accept that the Kurds are of Turkish origin and became Kurdish over time." To this extent Mr Besikci, a former academic who has never done more than write, is being found guilty for his unbending conviction in ideas which are prevalent abroad.

The Kurdish language is of a different origin to Turkish. Most historians believe the Kurds, who claim to be descendants of the Medes, were fighting Assyria, Sumaria and Babylon millennia before the Turks surged forth from Central Asia.

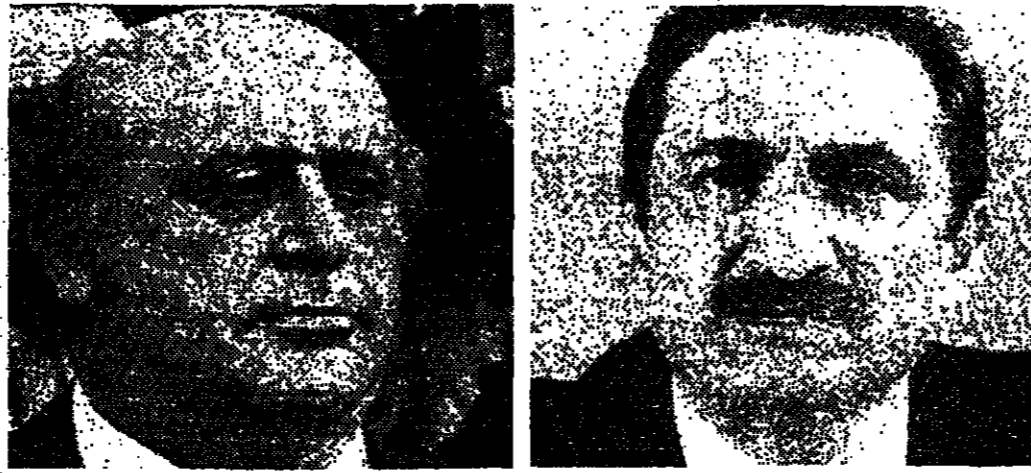
However, one Turkish prosecutor has insisted they are "mountain Turks" whose name comes from the crunch their feet make walking on snow. Others consider them the "fratelli perdoti" lost brothers of the Turks.

The generals' anxiety about Kurdish unrest is evident to anyone who visits the country's south-east. The area is dusty, impoverished and feudal. For long years before the 1980 coup there had been a virtual peasants' revolt under way. The Kurds form the major element of the population in the area, and the generals have seized on this fact and on the way an Eastern European radio station has been fanning Kurdish flames.

One former Minister is in prison for merely stating: "There are Kurds in Turkey. I am a Kurd." Mr Besikci, whose rigorously documented but polemical works challenge Ankara's orthodoxy suffers the same fate. Like him, his works are banned.

David Tonge

The generals v the politicians



On trial: former Prime Ministers Suleyman Demirel and (right) Bulent Ecevit

UNLIKE OLD soldiers, old politicians do not fade away. The generals' plan is to eliminate the crop of politicians who ran the country before the takeover, demolish the political parties from which they sprang, and open the way for a new generation of politicians.

"Even at times when we needed national unity and togetherness more than at any other time they almost encouraged polarisation and disunity," said General Kenan Evren, the head of state and chief of staff, on the first day of the coup, putting the blame for the near civil war conditions of the pre-coup period on the politicians.

"Instead of getting together to extinguish the fire, either knowingly or for political gains, they poured gasoline on the fire and tried to create a holocaust for the sake of coming to power." The generals proceeded to take many steps to emasculate the politicians they ousted and ensure that they remained that way. Parliament was dissolved and all political parties abolished. A number of former party leaders and members of parliament are in jail. Former politicians risk stiff jail sentences if they make public statements on the "past, present and future" status of Turkey. Political activity of any kind, at any level, is forbidden to all. The press is muzzled.

Some 13 months after the coup of September 1980, when he dissolved all of the country's political parties, General Evren promised that he would "definitely" establish a democratic parliamentary system based on political parties.

Trials without dignity

DO NOT LOOK for drama in a Turkish military courtroom. The major trials of the political figures and trades unionists active before the military takeover in September 1980 have gone on so long that even those defendants facing the ultimate penalty seem to have lost interest.

The various trials of Mr Bulent Ecevit, the former Prime Minister, and the death penalty requested for the 52 leaders of the DISK, the confederation of revolutionary trades unions, continue to excite horror and passion in Europe but the military Government appears to be increasingly exasperated with the train of well-meaning delegations from Europe attending the trials.

What seems clear is that General Kenan Evren and his colleagues will go to some lengths to justify their action in taking power and to ensure no repetition of the chaos and violence when they relinquish it.

The Mamak military base outside Ankara looks like a down-at-heel Butlins, but over 2,000 people are being detained there in conditions of varying rigour. Inside a specially built courtroom, Colonel Alparslan Turkes and over 200 members of his extreme right-wing Nationalist Action Party are standing trial for attempting to subvert the constitution, set up a Fascist dictatorship and for several hundred murders. In all, 585 people associated with the NAP are being tried, 230 of them for their lives.

But amid the rows of lumpy young men, with prison crew-cuts and pinched prison faces, there are many empty spaces for a sizeable proportion have already been released and at least 70 of those facing the death sentence are out on bail.

tical parties. "But not with these present parties," he said. "Just as a house built with the rubble of a demolished house is bound to collapse, a democracy which is built on the parties which brought Turkey to September 12 (the coup) is destined to collapse as well."

An as yet unspecified number of former politicians will be barred by the new constitution—expected to be submitted to a referendum by November—from entering the new parliament for at least one term.

Mr Suleyman Demirel and Mr Bulent Ecevit, the former prime ministers, as well as party leaders like Mr Necmettin Erbakan and Mr Alparslan Turkes are virtually certain to be stripped of their political rights.

Apart from a new constitution which, in the words of General Evren, "will be closed to Communism.

Fascism and currents directed at creating a theocratic state" new laws will be written governing elections and political parties. The legislation is being prepared by an appointed consultative assembly.

The generals announced that democracy would be restored by the spring of 1984 at the latest. It is clear that the generals want to turn a new leaf. But whether they will be able to or not is a moot point because there are many people—the majority of them former politicians—sitting on the bench.

Many former politicians are, almost without any doubt, greatly to blame for Turkey's near collapse in the two years before the coup. But mea culpa is a term which does not exist in the Turkish political vocabulary.

Mr Demirel is behaving as if he were in the opposition. His Justice Party is no longer officially in existence but he still runs it with an iron fist through his former Cabinet ministers and provincial officials. His large office on

the first floor of his house in Ankara is always crowded and his telephone rings constantly.

Twice ousted from power by the generals—the first was in 1971—Mr Demirel is the embodiment of the politician who Jean Paul Sartre, the French philosopher, described as the kind who can leave politics only in a coffin. He speaks freely in private but has not made one single public utterance. Looking calm and timeless like a god of the Far East, he seems to believe in the merit of good timing and to realise that if he spoke now not many people would listen either in Turkey or abroad.

The impulsive Mr Ecevit is exactly the opposite. Both in public and in private he began to attack the generals as soon as he was released from exile, one month after the coup. He has spent two months in jail and is likely to spend many more for interviews he gave to foreign newsmen.

But his Social Democratic Republican Peoples Party (RPP) has more or less dis-

integrated. Mr Ecevit's telephone never rings because it is permanently off the hook, except for the times he wants to use it to make outside calls. It appears that he has chosen the path of martyrdom.

There are many former prominent members of the RPP vying for supremacy—a rather curious battle by people without political rights fighting for the leadership of a party which no longer exists.

Mr Necmettin Erbakan, the leader of the pro-Islamic movement, spent several months in jail. He now lives in Ankara, praying and fasting while the trial against him and his colleagues slowly proceeds. He does not see the press.

Mr Alparslan Turkes, the formidable leader of the ultra right-wing Nationalist Action Party, has been in jail since the coup. He is on trial for his life, along with 218 others from his party, on charges of staging a civil war to create a Fascist dictatorship. He too does not seem to have given up. He has written several letters to General Evren asking that the charges be dropped and emphasising that he and the general share the same views.

The Turks have been through all this before. After the army's first coup in 1960, Prime Minister Adnan Menderes and two of his ministers were hanged and his followers in parliament jailed and stripped of their rights.

In retrospect both seem futile: the MPs got their rights back and those who had in the meantime replaced them were not, at least in the eyes of the army, apparently more capable since they too were ousted.

But then generals have got the guns and whatever they say will go.

Metin Munir

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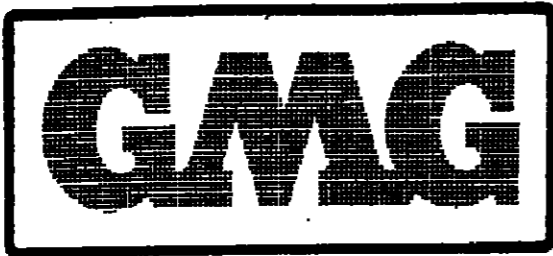
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This is the most unpleasant of the Turkish trials. The defendants allege grave torture. The lawyers have been harassed and take more seriously than their colleagues the ban on talking to the Press. The arrest earlier this year of Mr Orhan Apaydin, head of the İstanbul Bar Association, is generally considered to be related to his role as chief DISK defence lawyer although the grounds announced were otherwise.

The officer presiding has a hectoring manner, uses the insulting second person singular form, and ensures that there is no speechifying. A whole day was recently spent arguing over what sort of struggle DISK was waging. Economic and Democratic, Mr Basturk, insisted, Socialist or worse, the president kept on repeating, while the stenographer examined her finger nails.

Nobody expects the executions to be carried out. Some İstanbul businessmen would agree with an auto industry executive who said: "They are traitors, they deserve to hang. But this basically absurd trial could well provide a verdict which will be used to justify restricting trades union activity in Turkey."

James Buchan



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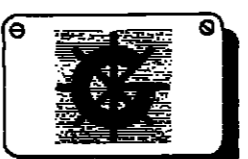
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TURKEY XII

Uneasy peace on the labour front

"TURGUT OZAL has only one policy—squeezing the stomachs of the workers." This sort of attack on the architect of the Government's economic policies has long been heard in private. It was doubly surprising to see it appear in public at the end of month.

Firstly because most newspapers printed the charge, and secondly because the words were those of Mr Ibrahim Denizci, chairman of Turk Is, the only labour confederation which the generals left in operation and a body which since the coup has been noted for its circumspection.

To some extent Mr Denizci may have been jockeying for position before this month's congress of Turk Is. Yet one of the undeniable features of recent years is how wage earners have lost out:

- Between 1977 and 1979 the share of wages and salaries in non-agricultural income fell from 47.8 to 33.8 per cent, according to statistics cited in a memorandum from Turk Is to the Government. Later figures are not available.
- Between 1977 and 1980 the real wages of unionised labour fell by 22 per cent according to Turk Is's memorandum and by 44 per cent according to social security figures.

Since then the banning of strikes and collective bargaining has resulted in at least a further 10-15 per cent fall in real wages, according to labour experts. A further measure of living standards given by the head of the Istanbul Railway Workers' Union has recently been cited in the press:

- In February 1982 the many non-unionised workers on the minimum wage had to work 73 minutes to buy a kilo of bread, compared with 44 minutes in 1963. Again in 1982 they would have to work 14 hours and 12 minutes for a kilo of meat, compared with six hours and 17 minutes in 1963.

It is a comment on government policy that statistics in this area remain inadequate and certainly the arguments above may overstate the extent wage and salary earners have suffered. For instance, workers' fringe benefits which were rising rapidly until September 1980 are not included in the real comparisons above. Equally, the net result of recent tax and pay pattern changes may slightly mitigate the trend against labour, but the drift of events is undeniable.

What it means is, of course, a different matter. With around 3m unemployed, some would agree with the employers' confederation which last month argued that those with jobs were a privileged minority. Others would argue that workers were overpaid. Yet others might say that rights such as severance pay had become totally excessive — though this last claim needs set-

ting in the context of the state's own weakness in the field of unemployment benefit.

The counter-argument is usually some variation on the claim voiced by Mr Bulent Ecevit, the former Prime Minister, that the austerity policies launched in January 1980 were intended to cut workers' living standards and needed the bayonet for success.

None of these is completely defensible. For instance, inflation before 1980 appears to have hit real wages more than the austerity package and banning of strikes have since. But now the Government is making wage control an integral part of its anti-inflationary package, which, with the continued crack down on trades union activity is further demoralising an already dispirited labour movement.

Two elements

Before the 1980 coup this movement had two main elements. On the left was Disk, an avowedly class union movement backed by some 500,000 members and making the running in the private sector. In the centre was Turk Is, with around 1m members and particularly strong in the large state sector.

Today, Disk's leaders are in gaol. They have been among the worst treated of the junta's prisoners. They are now in the dock in an Istanbul sports stadium comparing their beliefs with those of President Francois Mitterrand of France while the prosecutor calls for their deaths — even if it would be a surprise if that penalty were given.

While Disk's affiliates are mostly now in the hands of state commissars, Turk Is has been allowed to continue, in a totally emasculated form.

After Mr Denizci was photographed asleep at a recent Turk Is meeting, his laconic comment was: "How can one be more dynamic in this environment?"

Strikes, which had cost 7.7m working days in 1980 — five times the previous record — remain banned. All forms of collective bargaining are also forbidden, not least by a confidential circular of September 7 last year by General Necdet Ozaturk, chief of the armed forces. It is, in other words, an exceptional period.

The exceptional measures include wage fixing by a "tripartite" High Judicial Council — which Turk Is privately criticises as "bosses body." They also include a continuing ban on the dismissal of almost all labour, a move introduced in 1980 to protect workers after the ban on strikes.

The foreign investor can readily find labour of most skills, and can count on the preparation of new legislation designed to deal with some of the anomalies of the past. One of these was the situation where firms could no longer

afford to close down because compulsory severance payments exceeded their net assets.

Dr Ihan Oztrak, Minister of State in the present government, insists that new legislation will safeguard the right to strike. "If the overwhelming majority of Turkish workers did not go over to Marxist Leninist ideas it was because they had the right to strike. It would be dangerous for us not to recognise that. That is the greatest guarantee that this right will be respected." However, he gave a warning in some areas, such as health, workers will be obliged to go to compulsory arbitration.

Some former politicians and academics express concern over the legislation being prepared by the authorities but officials at Turk Is are relatively sanguine: "The sense of collective bargaining is so strong that whatever the law we will have an acceptable system of industrial relations." Their approach is to "wait for the wind to pass" and to argue this is the best way of winning back the support of public opinion.

Disk supporters argue more militantly than ever, while in the centre Mr Halli Tunc, a respected former president of Turk Is who was chosen by the last President of Turkey (a retired admiral) as a Senator, becomes daily more outspoken.

In a recent newspaper column he attacked employers for deluging the authorities with "outrageous suggestions." They identify their interests with those of the country, he wrote, insisting that Ataturk, founder of the republic, had looked after the interests of workers and no-one would be able to turn the clock back to before his time.

Such comments underline how today's calm on the labour front may well prove a distant memory once civilian rule returns in less than two years — according to the generals' timetable — and workers seek to restore their purchasing power and union rights.

Mr Tunc has also been underlining what is perhaps an even more key question for the future, the need to tackle the country's unemployment. Here again statistics are inadequate, but the International Monetary Fund estimates unemployment at 15 per cent of the labour force and the Organisation for Economic Cooperation and Development warns it is likely to grow over the next five years.

The Government is beginning to shift its ground: "Labour intensive industries are what we need," Mr Turdgu Ozal tells visitors. For in this area Mr Tunc has been underlining what many Turks believe that "unless there are solutions, social upheavals are inevitable."



Mrs Ilıcak: in the midst of controversy

NAZLI ILICAK Taking the flak from both sides

Mrs Nazli Ilıcak, one of Turkey's most influential newspaper columnists is not everyone's favourite. Impassive and unflinching, she casts herself as a conservative worried about the Soviet threat to Turkey. But in her precise, convinced way she also tells visitors to the modern but ill-kept offices of Terueman, the conservative daily newspaper, that she opposes dictatorship and that "the longer the generals stay in power the more they need to listen."

Her own defence of the old conservative politicians has set the generals against her. They object to her carping at their banning yesterday's politicians from tomorrow's political life. They closed Terueman for a week when she complained of their closing down of political parties. She has two prison sentences for press offences pending.

Yet the left too has its doubts over a person it finds an unlikely symbol for press freedom. It has not forgiven her for the articles she wrote before the 1980 coup. Strongly anti-communist, she seemed to articulate the mood of right-wing authoritarianism, the centre and left saw in the conservative neo-fascist coalition.

To her critics she was blind to those coalition's excesses and notably unsympathetic when, say, police attacked left-wingers burying their dead. More recently, her critics connect her with efforts to discredit Amnesty International's publicity of the generals' torture record.

The controversy does not disturb her. On the contrary, the visitor to her Bosphorus villa or newspaper offices outside Istanbul's crumbling Byzantine walls finds her thriving on the shot from both sides. For she has been a polemicist for over 20 years.

Her classmates remember her tough conservatism in their debating society. She herself describes how she was suspended from school for publicly applauding Menderes after the 1960 coup had overthrown him and led to her father, one of Menderes's ministers, being put in gaol.

"I could not shake officers' hands then, but I understand this lot is different," she says.

Other journalists are in prison — Mr Lutfi Okaz for an ironic article attacking a neo-fascist party; Mr Niyazi Dalanci and Mr Ali Sirman for membership of the Peace Committee; Mr Aydoğan Büyükozen, editor of a non-violent Maoist paper; Mr Süleyman Coskun, a well-known left-wing Ankara journalist; and some 20 others.

But Mrs Ilıcak is a particular embarrassment to the generals because she attacks them from their own ground of anti-communism.

D.T.



Professor Doğramacı, arch-manipulator or father figure?

İHSAN DOĞRAMACI

A touch of discipline in the common room

PROFESSOR İhsan Doğramacı has most university staff quaking. Ten years ago the large Ankara University of Hacettepe, which he had set up, was festooned with students' ironic slogans: "This is Doğramacı's farm." Today all the universities have been turned over to his hands. Many of Turkey's best academics talk privately of resigning. "Soon there may be no universities left," writes Professor Mumtaz Soysal, a well-known constitutional lawyer.

There is a striking contrast between Dr Doğramacı's critics' view of him as an arch-manipulator determined to bring the generals' discipline into the common room and the fatherly paediatrician who assures visitors he has always been against the status quo. But whereas in the past his power came from his ability to win others round, today it is buttressed by law. For he has become the head of a formidable body set up to run Turkey's higher education and which many fear spells the end of the country's long-cherished academic freedom.

Lecturer

Abroad Dr Doğramacı is known for 15 years on the executive board of Unicef, as Turkish representative to the World Health Authority (WHO), as a member of the standing committee of rectors of European universities, as a lecturer on child health at Paris V University, and as executive director of the International Paediatric Association.

At home he made his fame as the bureaucrat who became entrepreneur, bending people and rules to turn a burnt-down hospital at Hacettepe, into the country's leading medical centre. He was the university's first president, and remained its *emancipator* after a shift in teaching politics encouraged him to develop his career abroad.

When he talks he makes the new higher education law seem a model of West European

sense. It will help university departments collect funds for their work, ensure proper staff to provincial universities, and allow students to transfer more easily between universities. YOK, the Higher Education Council, is also establishing vocational schools to absorb some of the 400,000 people each year applying for Turkey's 50,000 university places.

But Turkey is not West Europe and the deluge of press editorials attacking the law underline university points as the degree of political control which will be exercised over the universities. Dr Doğramacı heads YOK, 17 of whose 25 members are appointed by the Head of State, the Government and the army. University rectors are to be chosen by the Head of State from names put forward by YOK. Rectors choose the deans of each faculty. YOK can dismiss or transfer teaching staff who are not in accord with its philosophy.

It is a measure of Dr Doğramacı's personality that he retains a loyal group of colleagues who insist he will bring sense to the sometimes confused world of Turkey's universities. But many university professors fear the powers given to him, and any possibly less academically minded successor.

One recent editorial stressed how Ataturk had made Turkey "a haven for European men of wisdom escaping Hitler's fascism." "Creative thinking freedom is under threat today," one professor says, and Professor Orhan Aldıkacı, chairman of the general's constitutional commission says the YOK code does "not agree with the basic principles of academic freedom."

What with university staff's real income having halved in the past three years and YOK now saying it will centralise the design of university courses, the wind is blowing through the campus. Dr Doğramacı has yet to convince those under him that it is a summer breeze rather than a winter storm.

David Tonge

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TURKEY XIII

TOURISM



The Ottomans called the Bosphorus Bir Nehr-i Azis (a glorious river) and were the first people to enjoy it. Despite much destruction to the woods lining the seashore and the invasion of concrete, pollution and over-population, Istanbul continues to exude a magic beauty. Like Rome, it is one of the eternal cities of the world. Above is a tranquil scene on the Bosphorus.

Carpets lose their appeal

UNBEKNOWN to the tourist haggling over endless cups of Turkish coffee with the carpet sellers of Istanbul's grand bazaar, these are hard times for Turkey's carpet dealers. Were the tourist more observant he or she might detect a keener edge to the sales pattern. And were they to know the reason why the tourist might, for once, emerge with a real bargain.

For the first time that any Turkish carpet dealer can remember carpet prices have actually dropped over the past three years, worse than that they have slumped. They are down by as much as 35 per cent whereas before they were always going up and up. For a Hereke silk carpet, which he could sell three years ago for between \$4,000 to \$5,000, the exporter now gets nearer \$2,400. In real terms the percentage drop is about double that.

To quote one major exporter, Mr N. Mehmet Derin, profits are at "zero levels. If I didn't have a work force of some 10,500 I wouldn't be selling at these prices."

Given the long production cycle—it takes an average weaver about one year to produce one square metre of carpet—it is not easy to lay off staff. About 85 per cent of handmade carpets are still woven at home.

An increasing percentage of Hereke silk carpets, for which Turkey is most famous, are nowadays produced under more controlled conditions—in workshops or small factories housing between 10 and 20 looms. But the silk itself has to be collected, spun and kept for one year before use, making the production cycle nearer two-and-a-half years. This makes it difficult to adjust to changing market conditions.

Silk carpets—produced in Hereke and Kayseri—are the main export earners. They account for only about 25 per cent in volume terms but represent more than 50 per cent of earnings. Last year it is estimated carpet exports earned Turkey between \$120m and \$130m.

But because they are regarded as either luxury purchases or high value investments—they cost twice as much as Iranian silk carpets—Turkish silk carpet sales have been badly hit by the world recession. Demand is said to be down by as much as 70 per cent. An added depressant on the market is that some carpets are being exported at 40 to 50 per cent lower even than current prices under the "façonnage" production system. This is one of the various schemes used to settle, in Turkish lira, the country's non-guaranteed trade

debts. Carpets are also being used as part payment for imports.

Prices of good quality wool carpets are less depressed, largely because of the sharp drop in Iranian production since the Islamic revolution. Iran which used to dominate wool carpet sales has seen its share of the world market halved from 60 to 30 per cent. But it is India and China, rather than Turkey, which is filling the gap both on price and availability—to the extent that the market for medium and cheaper-priced carpets is becoming saturated.

Despite the high quality of its carpets and its long history of carpet weaving Turkey has, at best, between 6 and 7 per cent of the world market.

Carpets account for only 1.5 per cent of export earnings. Foreign exchange income is a little higher at 2 per cent if carpets sold in the grand bazaar to tourists and expatriates for foreign currency is included.

Nearly 40 per cent of total exports are now handled by four major companies exporting on average between \$5m and \$10m each year every year. These are Derin, Ozipek and Durusel who are also the three who control most of the silk carpet production. The fourth is Sark which manufactures less but which probably sells most by virtue of its shops in West Germany.

The biggest

Derin is now reckoned to be the biggest combined producer and exporter replacing Durusel which was the first to set up as a major wholesaler and was the place where many of its present competitors trained in the business.

Derin is working towards a fully vertically integrated system. Already its Hereke silk carpet production process is undertaken in-house right from the breeding of silk worms at the main silkworm centre of Bursa. Mehmet Derin is aiming to do the same with Kayseri silk carpets and eventually wool carpets.

Companies such as Derin and Durusel have largely replaced the bazaar and weekly carpet auctions as the heart of the carpet trade. Their role is now restricted to being the colourful hunting ground of tourists and expatriate residents. To the inexperienced buyer the bazaar atmosphere remains infinitely more enticing than the clinical export warehouses piled high with carpets in seemingly mass-produced fashion.

Margaret Hughes

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TURKEY'S physical and cultural attractions could be among the best kept secrets in the world.

In the shape of Istanbul, it has the only city ever to have been the capital of three world empires—Byzantine, East Roman and Ottoman—and in Ephesus, Pergamum and what is left of Troy, it has classical sites to beat almost any in the Mediterranean.

On top of these, Turkey boasts 2,500 miles of largely undeveloped and unpolluted beaches along its Aegean and Mediterranean shores, as well as some of the most spectacular scenery to be found anywhere, such as the weird rock pinnacles of Cappadocia, snowy Mount Ararat, and the deserts of Anatolia.

Yet it has only come a trifling way to achieving its potential for tourism. Out of the 260m people worldwide who took a foreign holiday last year, only 1.4m went to Turkey, compared to 1.5m in 1979—and each visitor spent on average a mere six days there.

Turkey's relative emptiness may be an advantage for tourists who like a sense of discovery, but for Ankara, it

means that a valuable source of foreign exchange remains to be tapped. Tourism contributed \$277m (£154.4m) to Turkey's balance of payments last year, in Spain it contributed \$5bn. Clearly, much remains to be done.

However, Turkey is moving in the right direction in several significant ways. The military takeover two years ago, which brought an abrupt end to the incessant terrorism that had given Turkey such a bad image, has laid the groundwork for a new sense of confidence by tour operators. There has been a steady increase in earnings from tourism from a paltry \$20m in 1977 to a projected \$350m this year.

The Government—sadly, like many of its predecessors—has declared tourism a top priority, and to this end has cut much, but by no means all, of the red tape which used to restrain investors in tourism. It has also introduced a range of incentives.

- They include:
- Allocation of government land at low rents for up to 99 years.
 - Provision by the Government of planning facilities and basic infrastructure in tourism development areas.

- Availability of long-term credit at subsidised interest rates, up to 60 per cent of project cost.
- Exemption from construction and property tax, for up to five years.

These incentives have been enlarged by a new tourism encouragement law, which came into force earlier this year. Also important is the encouragement of tourism development areas, essential to Turkey's attempt to end its severe shortage of beds. Turkey has only 58,000 beds—five times fewer than its rival, Greece, which has a land mass six times smaller than Turkey.

World Bank loan

The largest of these schemes is the South Antalya development project, to develop part of Turkey's superb southern coast—which Anthony once gave to Cleopatra. With the aid of a \$26m loan from the World Bank the aim is to provide the infrastructure to support 25,000 beds. For the first time in Turkey, a local authority has been formed in Antalya to co-ordinate the activities of investors attracted to add their own

superstructure to what the Government has already done. According to Mr Kemal Gokce, under-secretary for culture and tourism, work on sewerage and communications is all that remains to be completed. Eight applications for hotels and holiday villages have been submitted to his department.

Similar projects are under way at nearby Side, a former ancient slave market, and Koycegiz, to provide 12,000 and 10,000 beds respectively. On top of this, the ministry is conducting a campaign to improve standards in existing hotels, and working with the Ministry of Sports and Youth to offer more for student tourists.

To service the area and attract charter flights, the Government has opened an international airport at Dalaman with the aim of making its attractive south-west corner accessible to tourists. However, the airport opened a year later than scheduled. The delay forced one company, Thomson Holiday, to cancel its package tour to nearby Mugla. Thomson said the company was still considering whether to start the tour again, even though the airport was open.

The development projects are primarily aimed at Western visitors. However, Turkey is aware of its potential for tourists from the Middle East, attracted by its combination of a familiar Moslem background and comparatively liberal social attitudes.

One private project is aimed specifically at Moslem tourists at Batikoy on the Marmara coast near Istanbul. The developer, Sinankent, is planning an Islamic vacation village with a 300-room hotel and 200 holiday flats. It is scheduled for completion in 1987 and represents an investment of nearly \$30m.

In spite of the Government's declared intention to encourage tourism, a residue of bureaucratic inflexibility still hampers some operators. For example, many hoteliers have to fight for the basic necessities of their trade, says Mr George Engelhardt, manager of the Istanbul Hilton. "Trying to run an international establishment in this country is very difficult," he says. For one thing, he is limited by law to importing \$50,000 worth of the materials he needs a year—not very much for a hotel such as his, which expects at least 80,000 room nights a year.

Every imported item needs 12 invoices, which makes it complicated to import small objects, such as spare parts for the hotel's 25-year-old U.S. made washing machines. "If something breaks down, then we just have to scrounge around for someone who has that spare part," says Mr Engelhardt.

By law, all alcohol imports have to come through Tekel, the state tobacco and alcohol monopoly. Because of this, Mr Engelhardt had to wait more than three months for a shipment of alcohol to get through customs—and this is the only way he can obtain the Western spirits such as whisky and cognac which his customers expect.

Prices are another major problem. Every price in his hotel, from a haircut to a Coca Cola is fixed by the state, which makes forward planning difficult, he says. However, he is optimistic about the future. "There is a considerable change in Ankara," he notes. "For the first time, people are interested when you talk. It still means you have to follow things up, but at least you feel somebody has listened."

William Dawkins

The Exogenous Variable which is Constant

They say that "luck" is the point where "preparation" catches-up with "opportunity".

Turkey is going through the most "lucky" period of its economic history and this time we are "prepared" to make use of this "opportunity". The exogenous variable of our new development model is a constant given by Turkey's historical, geographical, political and social position in the Middle East.

In 1981, over 119 Turkish contracting firms have undersigned a workload of over \$12 billion in the North African and Middle Eastern countries. This figure which constitutes an increase of 156% over 1980, is twice the balance of payment deficit of the Country. During the same period, Turkish exports to the same region have increased by 220% (\$1.2 billion). Together with Turkish manpower working in these countries, the contracting sector has injected a flow of over \$1.8 billion worth of foreign currency into the economy. This is the equivalent of 65.3% of Turkey's nine-month petroleum bill and 850% of its tourism revenues (1981 figures). By 1985, we expect the contracting revenues to increase to

\$45.8 billion; the portion of labour income which returns to Turkey to total to \$2.1 billion and the Turkish export to these countries to come up to \$14 billion.

The KÇ Group is proud to have been one of the pioneering firms in opening Turkey's doors to the brotherly Middle East and North Africa. The Group undertakes over \$2 billion worth of contracting business in Libya and Iraq and reinvests its contracting revenues in the capital-needing, export-oriented industries of Turkey. To name a few: Aroma and Meysu, fruit juice, concentrate and pulp facilities, representing 85% of Turkey's production capacity; the Meltem-Beykoz Shipyard, first privately owned shipyard to export vessels to Western Europe; Elektronal and Teletrans, leaders in the field of electronic equipment production and Anadolu Lift, the nation's sole integrated forklift trucks production facility operating under Climax licence of British Leyland.

Together with its own bank, Hisarbank Inc.; exporting and general trade companies (general distributor of Komatsu construction machinery) the KÇ Group has managed to form an air-tight economic development model, the exogenous variable of which is its contracting business.

KÇ would also like to take this opportunity to announce its recent entry into an entirely new and vital industry - publishing - through "Günes", already Turkey's third largest selling daily with circulation over 600 thousand.

We are prepared to serve as the gate to the Middle East and measure up to our historical function as the "constant" in our region.

The Constant in the Middle East

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Export growth stays strong

TURKEY'S export performance probably constituted the single most dramatic development in the Turkish economy in 1981. Revenue from exports grew by almost 62 per cent over the previous year to reach \$4,703m.

The Government expects exports to increase in value by a further 25 per cent this year, to at least \$5,850m. This is the figure given to the International Monetary Fund (IMF) and Turkey's creditors. In private, however, officials make no secret of the fact that they expect exports to pass the \$6,000m mark. Apparently the target was set low intentionally, so that it could be passed, allowing the Government to capitalise on the public relations value of a double achievement.

Industrial exports more than doubled in value last year to \$2,390m. Exports of agricultural goods increased by about 33 per cent to \$2,219m. For the first time, industry performed better than agriculture, traditionally the dominant sector of the Turkish economy. Export successes were achieved in a broad range of consumer goods and manufactured items, but the main export increases came in processed food products, ready-made wear and construction materials, including cement, iron and steel, and glass and ceramics.

There was also a substantial re-direction of export trade towards the Middle East and North Africa. Exports to regional Opec countries quadrupled to reach \$1,830m. These countries' share of Turkey's exports jumped from 13 to 35 per cent. Iraq and Libya alone imported goods valued at \$1,000m, five times more than the previous year.

Exports to countries in the Organisation of Economic Co-operation and Development (OECD) also increased, despite sluggish economic growth in industrial countries. They grew by about 35 per cent, to \$2,264m.

In previous years two-thirds of Turkish exports went to OECD countries and one-third to the rest of the world. Last year exports were almost equally divided between OECD and the rest.

The re-direction of exports to regional Opec countries is expected to continue, as Turkey continues to capitalise on its proximity to the Middle East and North Africa and exploits its special political ties with a large number of these countries,

including Libya, Saudi Arabia, and Algeria.

According to the calculations of Enka, Turkey's leading export house, Turkey is 1,500 "trucking" miles away from Baghdad, 2,000 miles from Tehran, and 2,500 miles from Riyadh.

"I don't think that any Western nation can compete in cost and freight with high quality Turkish refrigerators delivered to Tehran, plastic pipes to Riyadh or glass bottles to Baghdad," says Mr Serif Egeli, Enka's managing director. "Almost 30 per cent of their cost and freight prices are made up of transportation costs."

Turkey has also benefited substantially from the Iran-Iraq war—which shut down the Gulf harbours of both countries.

There has been increased demand for Turkish goods and an increase in the amount of goods shipped across Turkey.

The war and several other factors—such as the sizeable increase in exports to Libya—has led some sceptics to argue that the increase in exports last year

was largely attributable to ephemeral phenomena and could not be sustained.

There is some truth in this and experts do anticipate a drop in exports to Libya and Iraq, which are suffering from diminished oil revenues. However, say the experts, this will be more than compensated for by exports to such countries as Iran, Algeria and Nigeria—not to mention Western Europe.

The upsurge in exports owes much to both the acumen of Turkish businessmen, who are by and large newcomers to the export business, and the astuteness of the Government's policies.

The first, and probably most important, pillar of this policy, is the application of a realistic exchange rate policy. This was achieved by breaking the old devaluation taboo and setting the parity of the Turkish Lira each day, by letting it move or less float in relation to the currencies of Turkey's major trading partners.

This has enabled the Turkish exporter to receive the true

TRADE					
Middle East and North Africa					
	'79	% of total	'80	% of total	'81
Exports	\$397m	17.7	\$61m	22.7	\$1,830m
Imports	\$104m	20.4	\$3,150m	39.8	\$3,570m

equivalent of Turkish Lira against his foreign currency and has shielded him from inflation and devaluation.

Exports are encouraged further through preferential access to subsidised credit—the cost is almost one third the normal rate. Exporters or industrial goods are entitled to retain half of their earnings from exports for their own export needs or those of their local suppliers. Twenty per cent of export turnover is exempted from the corporate tax. Waiving of import taxes, tax rebates for export production and priority access to Central Bank foreign currency reserves constitute other incentives. For the first time in Tur-

kish history exporting is just about more profitable than any other business.

The Turkish export boom was achieved in less than two years and is likely to continue to show strong growth, provided the incentives remain attractive, red tape is further cut, and domestic demand remains depressed. A first-time exporter requires up to 25 signatures from 15 departments of the state. The latest OECD report on Turkey has suggested that less reliance on state subsidies for exports would reduce formalities and administrative delays "as well as being more in keeping with the rules of international commerce."

Metin Munir

Overseas contracts rise sharply

FROM NEXT YEAR Turkey's earnings from the activities of its overseas contractors are expected to become its biggest source of foreign exchange, after exports and workers' remittances.

Mr Nurettin Kocak, one of Turkey's leading contractors and chairman of the Contractors Union of Turkey, forecasts that overseas contracts will bring Turkey \$1bn in 1983 and \$1.5bn in 1984.

Turkish contractors have been phenomenally successful in the past four years, particularly so in 1981. The volume of contracts grew from \$1.6bn at the beginning of 1978 to \$4.5bn at the start of 1981. At the beginning of this month the volume stood at \$12bn. Mr Kocak—whose own Kutulas has contracts worth \$750m in Saudi Arabia, Libya and Iraq—says that "unless the Opec members experience unforeseen setbacks," the volume should reach the \$16bn mark by the end of this year.

Like the recent export boom, the growth in overseas contracting was caused by

the economic crisis which contracted the domestic market sharply. The contractors went out earlier, however, because their crisis started earlier than industry's.

According to one estimate, the scope of contracting work available in Turkey in 1975 was less than one fifth of the work Turkish contractors could carry out with their then-existing potential. After 1978 the overall economic crisis, high inflation, the suspension of a number of government projects and slack demand for housing forced an increasing number of contractors to seek work abroad.

Last year the Government encouraged the exodus by providing the contractors with new incentives. Contractors' overseas profits are exempt from the 50 per cent corporate tax and bonds from the 25 per cent expenditure tax and stamp duties. Foreign currency deposited in Turkish banks by them is treated as convertible and made available on demand for transfer abroad.

One major problem which

Turkish contractors may encounter this year relates to their activities in Libya where 70 per cent of Turkish contracts are concentrated. Libya is beginning to experience payment difficulties owing to the drop in its oil revenues.

While the larger and more experienced Turkish contractors seem prepared to cope with the situation, smaller ones which entered the market last year may run into difficulties.

Libya has offered some firms crude oil on a barter basis but one shipment worth \$27m handled by the Kozanoglu-Cavusoglu group was not financially successful. Turkish contractors seem to be reluctant to accept crude oil in lieu of payment because they have no experience in the spot market.

The Turkish Government has entered into a dialogue with Libya to avert a payment crisis which could affect not only the contractors but also a large number of exporters. Libya, supported by Turkish contractors, has urged Turkey to step up its

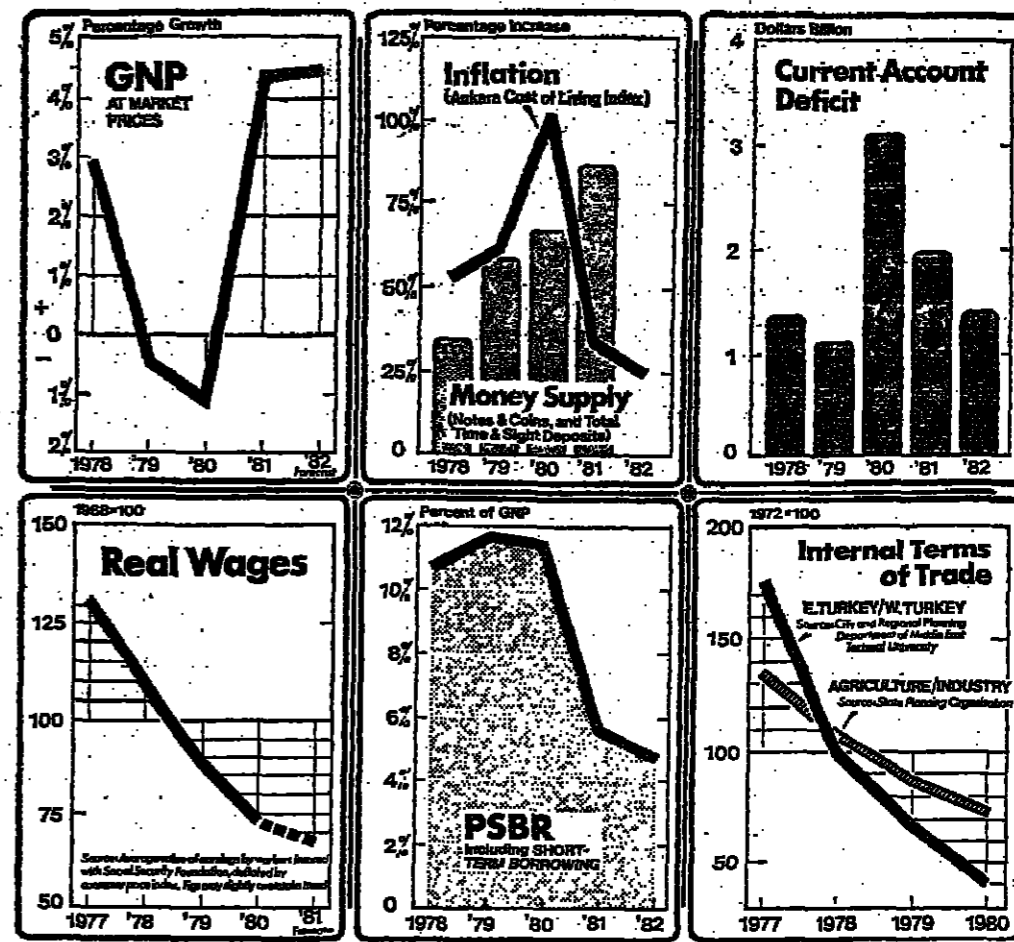
crude purchase from Libya from 2.5m tons to 4m tons. It has also suggested that Turkish workers in Libya be paid in Turkey by the Turkish central bank in Turkish lira. The Turkish Government seems reluctant to accede to these wishes but is also keen that the Libyan market does not shrink.

Some Turkish contractors believe that if the Turkish Government is imaginative Turkey could capitalise on the situation in Libya and increase its volume of work there.

"This can be a very good time because other countries are avoiding Libya which they consider to be high risk," said Mr Alkin Ongor, the director of Pamukbank's overseas contracting services director. "The Turks can easily fill the gap."

It would seem however that Libya's share will decrease in the coming years as Turkish contractors increase their activities in target areas such as Algeria, Iran, Iraq and Saudi Arabia.

M.M.



Contractor in a hurry

GLOSSY, slick and as rain-bow-coloured as Joseph's coat—Mr Omer Cavusoglu's new newspaper Gunes is much like Turkey's other popular dailies. But soon after its birth three months ago the newspaper broke ranks, flouted a military ban, and started a campaign accusing one of Turkey's largest industrialists of smuggling equipment.

Muck-raking in the U.S. tradition? Not quite. The industrialist just happens to be a competitor of Mr Cavusoglu and his partner in KC, Mr Ahmet Kozanoglu.

Today Mr Cavusoglu (pronounced Chow-shohoo) is untouched by accusations of opportunism or being a traitor to his class. "We had to show that nobody is too big to be above the law," he says in his basket-ball-court sized office.

Others are more sceptical of his motives. Revenge for the past? Competition between Hisarbank and those of the other industrialists, or as rival representatives of the



Omer Cavusoglu

earth-moving equipment firms, Caterpillar and Komatsu? A wish for publicity for his new paper?

Not yet 40, he has so far had five careers:

- From 1967, contractor at home;
- From 1977, contractor in the Middle East, now with \$1bn of work in his order book, mainly from Libya;
- From 1978, banker, in Turkey and the Grand Cayman Islands: "It helps smooth the ups and downs," he says.
- Industrialist, spreading into shipbuilding, and electronics and with a sudden near-monopoly of fruit juice.
- Publisher of a newspaper which in three months has built up Turkey's third-largest circulation.

The route he and his part-

ner have followed—turning from a declining Turkish construction market to the rich pickings of the Middle East, and then using profits abroad to buy up ailing firms—is one that others have trodden. He explains Turkish success in countries such as Libya as a mixture of cheap labour, politics, religion and an ability to take the snap decisions on risk which can elude long-established companies.

New KC is in the midst of spending TL 3.5bn (£13m) to build up its newspaper just as margins at Hisarbank are being squeezed and, most crucially, Libya has been having trouble in meeting its bills.

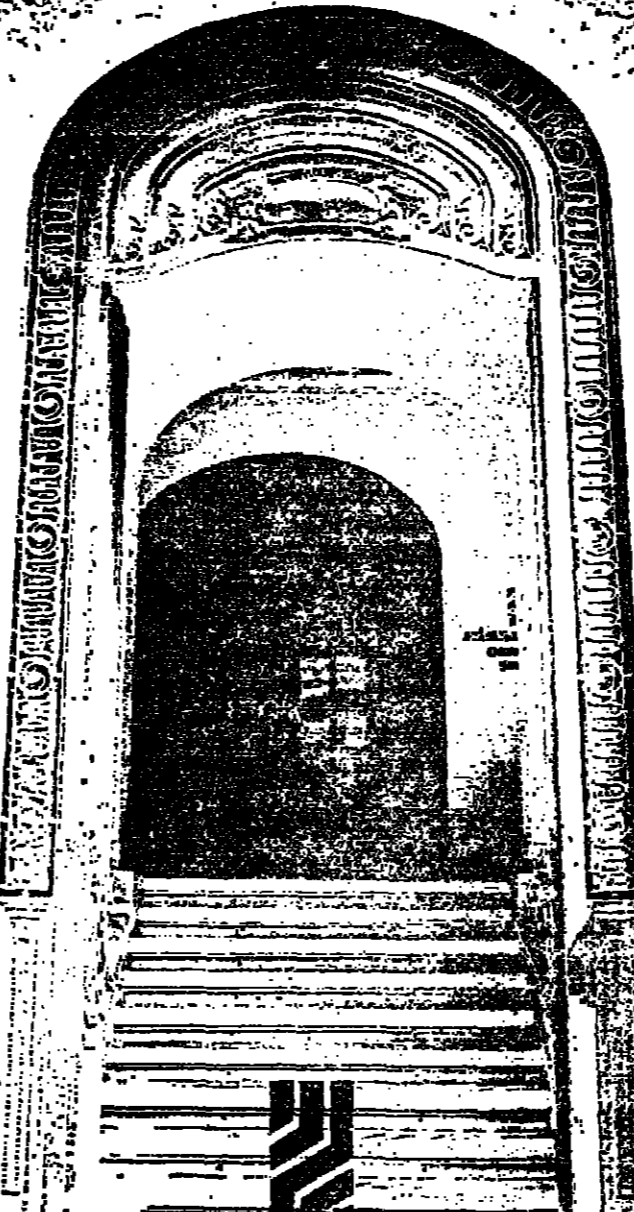
Refrenchment is not a thought that seems to cross Mr Cavusoglu's mind. Instead, he is a typical man in a hurry, angular and bony, determined to get what he wants and, a son of a former minister, well versed in dealing with governments.

Present plans include setting up a supermarket in Kuwait and a Turkish-Kuwait bank in Istanbul.

Even if KC's interests are too large for Ankara to neglect, their newspaper's attack on a fellow industrialist have cost them the goodwill of their clan. But then goodwill was never something they over-valued.

David Tonge

YOUR FIRST CHOICE IN TURKEY



As Displayed By Facts And Figures

With its growth in deposits at the rate of 287 % in 1981
HISARBANK has asserted itself as YOUR FIRST CHOICE among Turkish Banks.

With its contribution to the national economy by a growth in the foreign exchange earnings at the rate of 162 % in 1981
HISARBANK has proven itself as YOUR FIRST CHOICE among Turkish Banks.

The growth at the rate of 802 % in the volume of loans allocated to the export sector in 1981, has made
HISARBANK YOUR FIRST CHOICE among Turkish Banks.

As Displayed By The Services Rendered

Hisarbank A.Ş. of Turkey is a financial institution of growing importance to Turkey and to the world. Adopting the guideline that financial perspective is the basis of world business, and through the dynamic reorganization of our International Division we offer all the financial services a businessman needs in Europe, in the United States and especially in the Middle East countries. Our correspondents and representation offices in these regions help us in the performance of all international banking operations. Along with that, we provide advice, contacts and expert information to Turkish and foreign businessmen, which they need for their endeavours to be successful. As such, we are proud to contribute to the progress of the international business relations of our country.

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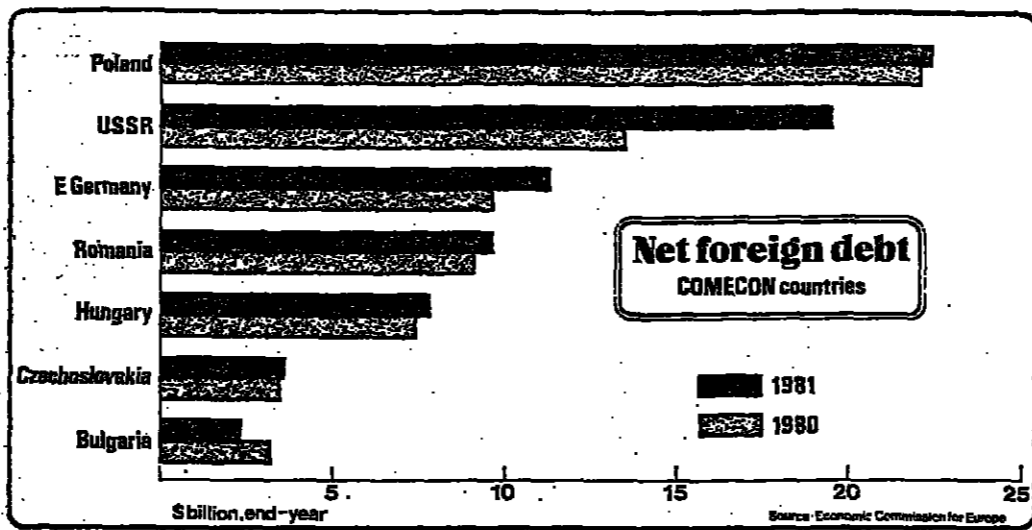
COMECON'S PROBLEMS

IMF: challenge from the East

By Max Wilkinson, Economics Correspondent

"THE COMMUNIST countries are different. You can't regard Romania, for example, in the same way as a Latin American dictatorship even though they may both be in a very similar economic mess."

disciplines for economies which not only officially reject the primacy of market forces in favour of central planning and directives but are also closely supervised by the Soviet Union.



signals from the economy they are serving, but what should be done with those profits? Should they be retained for investment at managers' discretion or should some part be distributed as salary differentials? These are important issues on which the Fund might have views which conflict with an orthodox Communist line.

The issue was raised publicly by Mr Donald Regan, the U.S. Treasury Secretary, just before the fund's interim committee meeting. At the gathering the U.S. achieved some discreet support for its wish that the IMF should tighten its loan conditions, and it is recognised that this could prove particularly difficult in relation to Communist countries.

Romania, a member since 1972 and now a substantial borrower, poses more practical difficulties for the Fund. These relate to the Fund's assessment of the economy as well as its ability to insist on reforms as a condition of borrowing.

As soon as it gets down to the detailed discussions about how a particular regime will implement the conditions for a proposed loan.

of prices at the behest of the IMF suffers the same problem. However, in many planned economies including Romania, China and the Soviet Union, prices and wages decided by fiat do not reflect scarcities, real costs or the real demands of the economy.

The IMF has a quite different regime but many of the economic problems confronting the Fund would be similar to those in Romania.

The crunch comes in implementing loan conditions

According to this view the Fund in any case needs more cash through a substantial increase of quotas and should be more flexible about its terms of lending.

Poland's application to join the Fund brings these problems into yet sharper focus. Its application is unlikely to get very far until the political upheaval there has been resolved.

The practical result has been that in Romania, at least, the IMF has been unable to apply conditions with the same strictness as it would to a developed Western country in balance of payments difficulties.

China, which recently joined the IMF, has a quite different regime but many of the economic problems confronting the Fund would be similar to those in Romania.

China, which recently joined the IMF, has a quite different regime but many of the economic problems confronting the Fund would be similar to those in Romania.

Lombard Yet another Ministry

By Samuel Brittan

"WHEN IN doubt, set up a Ministry." This thought springs to mind on reading of the project for a new Planning Ministry, devised by the Labour-TUC Joint Liaison Committee and likely to be approved by Labour's National Executive Committee.

Wilson governments had little to do with Whitehall machinery. The crucial policy decision, taken when Labour was still in Opposition, was to defend the sterling parity. We now know, as the radicals of that period did not, that exchange rate changes are hardly ever the key to growth.

The more difficult question—and one which nobody at the IMF cares to discuss publicly—is the extent to which the Soviet Union will allow it to insist on "sensible" economic management where this overturns deep-rooted prejudices in the Russian backyard.

The new look Planning Ministry is likely to be based on the expenditure divisions of the Treasury. Prime Ministers and Cabinet Secretaries have played with the idea of a Budget Bureau separated from the Treasury for many years.

The Fund starts from an article of faith

being implemented. Many think the system is wrong but they know they have to live with it.

Despite all the lip service to decentralisation, selectivity and the involvement of trade unionists, the heart of Labour's plan to boost growth and reduce unemployment is still an old fashioned stimulus to demand.

Letters to the Editor

The rapid search for a way to run a railway

From Mr R. Bonwit Sir—Your realistic editorial (May 10) about the impasse on our railways holds out the hope of positive conclusions from the rapid survey to be undertaken by the expert group headed by Sir David Serpell. Indeed this is described as likely to prove "the most important survey of the system since Beeching."

able for a subsidy"; this does not tally, unfortunately, with the opinion of the highest court in the land—or perhaps this was one of the "glaring anomalies" mentioned in this context.

short of the funds allegedly "wasted" on our railways. To a considerable extent the public has not derived the maximum benefit from our railway subsidies because fares have been kept so high as to deter many potential passengers; this may have proved to be a profitable book operation but it did not help the public by providing financially attractive services and keeping unnecessary traffic off the overcrowded roads.

Direct labour in the health service

From the Joint Parliamentary Under Secretary of State, Department of Health and Social Security Sir—Mr Jerome of the National and Local Government Officers' Association (May 6), claims that contract NHS services provided by the private sector are likely to cost more than direct labour. Let me make clear the Government's position on the use of private contractors.

The Treasury model and forecasting

From the Chairman, ITEM Sir—Samuel Brittan's two articles (April 29 and May 10) on the Treasury model are a welcome attempt to demystify the activities of forecasters. He is right to caution against its use as the final arbiter in economic debate. ITEM has been using the model for the past five years and would vouch for the considerable judgment that needs to be applied. This is not a weakness of the model, but a feature of all models.

casts like the previous ones or like all others. Economic journalists are often in danger of peddling the consensus at the expense of the outgoing forecasts. The causes of such differences are normally detectable and the process of economic debate would be helped by commentators paying more attention to them.

Germany, France and Italy it would not top 5 per cent. The real threat of dependence in energy terms does not come from the Soviet Union but from across the Atlantic. Over 50 per cent of western European energy has come from American oil and coal products for the past few decades. In 1980 these companies received about \$9bn net profit, of which \$6bn was filtered back to the U.S.

Mr Jerome did not give details of the two cases he mentioned to "justify" his viewpoint, but certainly his second allegation that contract domestic services at Aylesbury are more expensive than direct labour costs was disproved by a detailed professional survey in 1979. I cannot believe that the re-letting of the contract last year has changed the position but I would be very pleased to analyse the cost details on which he bases his claim.

European energy supplies

From Mr V. Stepanov Sir—Your report (May 7) on the U.S. proposal to tighten credit limits against the Soviet Union ties in with new U.S. attempts to persuade western Europe not to increase imports of Soviet natural gas.

The U.S. plan that American coal should solve western Europe's energy problems can also be seen as an attempt to find profitable markets for the U.S.'s vast coal reserves in a situation where coal is losing to natural gas on the home market. Since western Europe natural gas accounts for only 15 per cent of energy consumption (compared with 28 per cent in the U.S.), the use of more coal instead of Soviet natural gas is hardly in west Europe's economic interest.

Directors' equity interests

From Mr S. Penwill Sir—Mr Herbert Spender's letter (May 8) reflects sadly his choice of investment. I will resist the temptation to reply in much detail and content myself to suggest that the remedy to the complaints of Messrs Hood and Spender is in their own hands; they should avoid investment in the companies of which they complain.

Another view of a chemical company. Sequence 5



"For us, the Henkel annual party is a family affair"

"It doesn't take much to get me to admit that I'm very proud of Hüsnü. In 1956 he began with Turyag, as we call Henkel here, and since that time he has worked his way up to a fine position, with responsibility for detergent production and packaging. But I'm just as proud of the whole Turyag family, which is what a lot of people jokingly call us because so many of us have worked for Henkel for so long. My husband and I started it all when we joined Henkel, and I really enjoyed my work in the laboratory. Later on, our eldest daughter, Penhan, began in the packaging division of Tursil, which is one of our most popular wash products. Then came Havva, our next daughter, and during her long career with the company she met and married Hüsnü. On top of that, my granddaughter, Hatice, is finishing up business school and expects to start working for Henkel quite soon."

I suppose it's unusual for three generations of a family to work for any company, and Hüsnü says it could only happen in a company like Turyag. I think he's right, because the work is pleasant and the company is strong and growing. Besides, the company does so much for us. For instance, there's Kurban Bayrami, which in Turkey is a little like Easter. Turyag makes this a special annual party with a huge feast for all employees and retirees, and lamb is given to the retirees as presents. This will seem even more a family affair for us next year with Hatice there, bringing our number to six. Who knows? Our 'Turyag family' could go on forever."

Advertisement for Turyag-Türkiye Yağ Ve Mamulati A.Ş. Izmir, listing products like household cleaners, cosmetics, adhesives, industrial cleaners, etc. Includes Henkel logo and slogan 'Chemistry working for you.'

UK COMPANY NEWS

N.V. GEMEENSCHAPPELIJK BEZIT VAN ANDEELEN PHILIPS' GLOELAMPENFABRIEKEN

(Philips' Lamps Holding)
Eindhoven, The Netherlands

At the Ordinary General Meeting of Shareholders held on 13th May 1982, a total dividend in cash for the year 1981 was declared of 1.50 Netherlands Guilders per ordinary share of 10 guilders nominal value. After giving effect to the interim dividend of 0.20 guilders previously declared and paid in January 1982, a final dividend for the year 1981 amounting to 1.00 guilders will become payable.

At the above-mentioned meeting it was also decided to make a distribution of 0.20 guilders per ordinary share. This distribution is made in connection with the distribution out of retained profit of 0.20 guilders per ordinary share decided at the Ordinary General Meeting of shareholders of N.V. Philips' Gloeilampenfabriek (Philips' Industries).

The above-mentioned final dividend and distribution, together amounting to 1.20 guilders gross per ordinary share, will be payable as of 26th May 1982.

Payment of the net amount on UK-CF certificates will be made by the company's paying agent, Hill Samuel & Co. Limited, 45 Beach Street, London EC2P 2LX to the UK-CF depositaries in accordance with their positions in the books of CF-Amsterdam on 13th May 1982, at the close of business.

Holders of UK-CF certificates are reminded that such payment is subject to deduction of 25 per cent Netherlands Withholding Tax. This 25 per cent may, however, be reduced to 15 per cent when payment is made to residents of the United Kingdom or to residents of Australia, Austria, Belgium, Canada, Denmark, Finland, France, Western Germany, Ireland, Japan, Luxembourg, Netherlands, Antilles, New Zealand, Norway, South Africa, Spain, Sweden or the United States of America, who deliver through the UK-CF depositary the appropriate Tax Affidavits to the company's agency Hill Samuel & Co. Limited. The Netherlands Withholding Tax may be reduced to 20 per cent when payment is made to residents of Indonesia who deliver the appropriate Tax Affidavit in the above-mentioned way.

Payment of the net dividend amount of dividend will be made by Hill Samuel & Co. Limited, in sterling at the rate of exchange ruling on 27th May 1982, unless payment in guilders on an account with a bank in the Netherlands is requested no later than 21st May 1982.

Eindhoven, 17th May 1982.
The Board of Governors

PHILIPS

Companies and Markets

Danish computer company in £3m private placing

A Danish computer company has raised £3m in London in what is believed to be the first international private placing by a company in Denmark.

The company, which claims to be the fast growing electronics group in Denmark, with net profit over the last five years climbing from Dkr 766,000 (£54,000) to Dkr 8.2m (£580,000) on sales up from Dkr 66.2m to Dkr 276.1m.

Stormgard's profits fall to £27,744: restructure

Taxable profits of Stormgard, the investment holding and dealing concern, have declined from £55,824 to £27,744 for 1981, on a reduced turnover of £36,935, against £1.6m.

The market value of the company's stock, which consists wholly of listed securities, was £68,138 (£122,541).

Receivers for Tosan Group

Mr A. A. Benzie and Mr P. Ramsbottom, partners in chartered accountants Peat, Marwick, Mitchell and Co., Manchester, have been appointed joint receivers of the Tosan Group Companies, whose trading subsidiaries—Windmaster, Calder Riverside and Multitrend—are engaged in weaving, dyeing and merchandising of sail cloth and other specialist fabrics.

Dorada trend is encouraging

Mr Thomas Kenny, chairman of Dorada Holdings, the motor vehicle distribution, engineering and merchanting group, said at the group's AGM that it lost money in January and February but was back in the black by March. This was the company's first profitable month since November 1979.

BOARD MEETINGS

- THE following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in arrears or in advance, and the above figures are based on last year's timetable.

Cramphorn deeper in the red

Heavier losses of £111,103 against £59,492 are reported by Cramphorn, distributor and retailer of garden and pet supplies, for the 26 weeks to January 2 1982. The interim dividend is held at 5p — the company's shares have a USM placing.

London Private Health ahead of forecast

In its first trading period, the London Private Health Group reports a taxable profit of £41,500 for the year to March 31 1982. Turnover was £264,300.

Ruberoid 'up in first quarter'

FIRST-QUARTER results for Ruberoid were ahead of those for the similar period last year, despite the adverse effects of January's bad weather. Mr Thomas Kenny, chairman, told the annual meeting in London.

FT Share Information

The following securities have been added to the Share Information Service. Nationwide Building Society 14 1/2% (14/3/83) and 14 1/2% (14/3/83) (Sector): Loans — Trust Securities Defd. Conv. (Property).

BAT's Third World policy

BAT Industries is to be asked to outline details of its policy of boosting cigarette consumption in less developed countries at the company's annual meeting on June 8.

The questions have been inspired by the World Development Movement, a British based pressure group on issues relating to the developing countries in the Third World. A resolution, which will be adopted by the AGM, calls for BAT to make available within the next six months a report outlining the company's policy in the Third World.

In his annual statement circulated to shareholders over the weekend with the full accounts, Sir Peter Macadam, the chairman, says that the picture for the group is one of "significant underlying growth" aided by exchange rate movements. In 1981, group turnover was expanded by 43 per cent to £584m, on a turnover 21 per cent higher at £237.7m.

Tollemache & Cobbold recovery

PRE-TAX profit for Tollemache & Cobbold Breweries, a wholly-owned subsidiary of Kilkerran, recovered to £577,000 for 1981, compared with £37,000 for 1980. At half-way, the company reported a profit of £16,000, against a £110,000 loss.

SPAIN

Table with 5 columns: High, Low, Company Name, Price, Date. Lists various Spanish companies and their financial metrics.

PENDING DIVIDENDS TIMETABLE

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus) have been officially published. It should be emphasised that dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Table with 5 columns: Company Name, Announcement Date, Date, Announcement Date. Lists numerous companies and their dividend schedules.

LAMBERT HOWARTH RATIONALISATION PROGRAMME COMPLETED

Results for the year ended 31st December. Table comparing 1981 and 1980 figures for Turnover, Profit before Taxation, Profit after Taxation, Net Assets Employed, Issued Capital, and Dividends.

Extracts from the Statement by Mr. J. M. Jackson, Chairman. Profits in 1981 have increased to £637,110 from £413,893 in the previous year on sales reduced from £16,596,364 to £16,103,622. We have considered it prudent to continue the rationalisation programme by closing two factories, concentrating the supporting activities formerly carried on there at other plants in the Group. This completes our current plans for restructuring.

LAMBERT HOWARTH GROUP PLC BURTLEY & ROSSEDALE, LANCAIRESHIRE ISLE OF MAN

BASE LENDING RATES. Table listing various banks and their respective lending rates.

RECENT ISSUES

Table with 10 columns: Issue Price, Amount, Latest Date, 1982 High/Low, Stock Name, Offer Price, etc. Lists recent equity issues.

FIXED INTEREST STOCKS

Table with 10 columns: Issue Price, Amount, Latest Date, 1982 High/Low, Stock Name, Offer Price, etc. Lists fixed interest stock issues.

"RIGHTS" OFFERS

Table with 10 columns: Issue Price, Amount, Latest Date, 1982 High/Low, Stock Name, Offer Price, etc. Lists rights offers.

LOCAL AUTHORITY BOND TABLE. Table showing annual interest rates for various local authority bonds, categorized by authority and interest type.

THE TRING HALL USM INDEX
123.0 (-0.2)
Close of business 14/5/82
BASE DATE 10/11/80 100
Tel: 01-638 1891

LADBROKE INDEX
Close 586.591 (+3)

M. J. H. Nightingale & Co. Limited
27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

5000's capitalisation Company Price on weak day % Actual trend Fully paid

1,250 Amstrad Int'l. CULS	129	-	10.0	7.8	11.4	15.8
1,075 Argyll & Shogals	43	-	4.3	10.0	3.8	8.1
12,544 Barclay's	204	+1	8.7	4.8	3.9	12.1
1,325 BCL Int'l. Conv. Prvl.	107	+1	16.7	14.7	11.0	12.0
6,188 Canad. Group 2 Co.	285	5	25.0	10.0	7.4	5.9
4,798 Debonair Services	62	-	6.0	9.7	3.1	5.3
4,111 Frank Horell	128	-	6.4	5.0	11.8	2.9
10,973 Friedland Partzer	76	-	6.4	8.4	2.9	7.4
986 George Barr	54	-	7.3	7.4	3.1	10.8
4,021 Int. Precision Castings	95	+1	7.3	7.4	7.1	10.8
2,616 Iris Corp Prvl.	109	+1	15.7	14.4	11.1	7.1
1,188 Int'l. Argyll	117	-	7.0	7.0	8.2	10.4
15,596 James Burroughs	113	-	4.7	3.7	8.2	10.4
2,488 Robert Jenkins	242	-	3.1	12.3	1.4	8.6
3,420 Scriven's A	67	+1	5.2	7.3	10.3	9.3
1,881 Tandy's Int'l. Conv. Prvl.	153	-	10.7	8.7	5.3	5.3
2,992 Tynwick Oils	14	-	-	-	-	-
2,184 Verwood Oils	90	-	15.0	8.8	-	-
6,313 United Holdings	62	-	1.4	2.2	5.4	9.5
10,354 United Alloys	82	+1	8.4	2.2	8.4	9.5
5,414 W. S. Yates	232	+2	1.6	6.3	6.7	12.1

Prices not available on previous page 48/48.

BANCOMET
Banco Nacional de Comercio Exterior, S.A.
Mexico, D. F.

U.S. \$50,000,000
Floating Rate Certificates of Deposit due 1984

In accordance with the provisions of the certificates, notice is hereby given that for the interest period from 17th May 1982 to 17th November 1982, the certificates will carry a rate of interest of 14 1/4% per cent per annum. The relevant interest payment date will be 17th November 1982.

Agent Bank
Banco de Bilbao
London Branch

THE KYOWA BANK LIMITED
London Branch

US \$10,000,000
NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT
MATURITY DATE NOVEMBER 15, 1982

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month Interest Period from May 17, 1982 to November 15, 1982 the Certificates will carry an Interest Rate of 14.9375% per annum.

Agent
FIRST CHICAGO LIMITED

Public Works Loan Board rates. Table showing effective and non-quota loans rates as of May 15, categorized by years to maturity.

FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 28/5/82.

Terms (years) 3 4 5 6 7 8 9 10
INTEREST % 13 13 13 13 13 13 13 13

Deposits to and further information from The Treasurer, Finance for Industry plc, 91 Waterloo Rd., London SE1 8XP (01-928 7822, Ext. 367).
Cheques payable to "Bank of England, c/o FFI" FFI is the holding company for ICPC and FCI.

INTERNATIONAL CAPITAL MARKETS

CREDITS

Latin Americans brave quarantine

LATIN AMERICAN countries last week showed every sign of bravely trying to overcome the financial quarantine imposed on them in the Eurocredit market since Argentina invaded the Falkland Islands on April 2.

In Zurich on Friday, Sr Roberto Alemann, Argentina's Economy Minister, told Swiss and other non-British bankers that Argentina could cope with the effects of Britain's assets freeze so long as short-term lines of credit to Argentina were maintained.

Argentina did not need a general debt rescheduling, nor has it asked for International Monetary Fund assistance, he said, and for the time being it can do without further medium-term loans.

Elsewhere other countries have added their names to the list headed by Mexico and Venezuela of those seeking credits in the Eurocredit market.

Peru is sounding out banks through Wells Fargo on a \$320m, six-year loan with a margin of 1 1/2 per cent over Eurodollar rates or 1 1/2 per cent over U.S. prime. Ecuador has mandated E. F. Hutton in Paris to raise a \$400m credit on undisclosed terms to refinance the debt of private sector industry that has been hit by the devaluation of the sucre.

Yet developments such as these have left the Eurocredit market at best only partially convinced. While bankers agree that Argentina has so far had no problems servicing its loans from non-British banks, many still fear that this will change if the Falklands crisis is not resolved quickly.

The margin on the Peruvian credit is fully 1/2 point higher than the maximum set only six weeks ago for Peruvian loans by its Prime Minister, Sr Manuel Ulloa. This reflects the country's own serious economic problems as well as the general caution of banks following the Falklands crisis.

The Ecuadorian credit is below the amount originally sought, which itself was whittled down to \$500m from \$900m after initial soundings in the market. E. F. Hutton is unlikely to syndicate the deal until the Falklands crisis has quietened down, and the same applies to another \$200m short-term credit already mandated to E. F. Hutton by the same borrower.

Peter Montagnon

INTERNATIONAL BONDS

A bout of indigestion

THE EUROBOND market ended last week nursing a rather heavy bout of indigestion. Excluding a \$400m zero coupon issue for Sears Roebuck launched on Monday, investors were offered a further \$925m in new fixed interest paper to add to the \$990m on offer the week before.

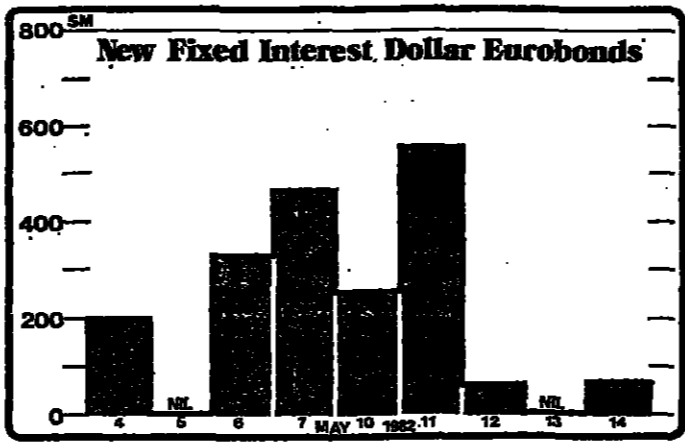
With one or two exceptions most of the new issues met with varying degrees of resistance as the long-awaited decline in interest rates remained in chimeras on the distant horizon.

Six-month Eurodollar interest rates actually rose over last week, putting on a 1/4 point to 14 1/2 per cent, and in the secondary market dollar Eurobonds shed 1/2 per cent on average.

Some newer issues were under even greater pressure, however, and dealers were citing the \$100m Bank of Montreal issue, the \$100m GMAC bonds and the \$50m Illinois Power issue as being among the few to have met a reasonably good reception.

"For the rest," said one issue manager, "the market needs a convincing downward thrust of short-term rates to move the overhanging paper."

A case in point was the \$500m semi-private placement for Mobil offered in three



tranches with coupons of 1 1/2 and 1 1/4 per cent through UBS (Securities). The coupons were below money market rates and on Friday the paper was being quoted below the selling group discount, though it did not fare as badly as the \$75m, 14 1/2 per cent issue for W. R. Grace which was trading at a 2 1/2 per cent discount on its 9 1/2 per cent issue price.

By Friday, however, the clouds were lifting slightly and secondary market prices managed to put on small gains as traders closed positions before the weekend. This week will in any case be rather quiet as

many dealers will be away in Venice for the annual meeting of the Association of International Bond Dealers.

This could also restrict the flow of new issues. Friday saw only one small new fixed rate offering: a \$85m, seven-year, 15 per cent issue for Florida Telephone through Smith Barney. A shortage of new issues next week would be welcome as it would allow investors to carry on chipping away at the mountain of new paper that remains unsold.

Dealers in Germany were also looking for a further fall in dollar interest rates to re-

kindle enthusiasm for D-mark foreign bonds. The Bundesbank's abolition of the special Lombard rate two weeks ago was discounted by the market in advance and there is now a sizeable interest gap between Germany and the U.S.

German bond markets have also been feeling the pressure of public sector financing, while the dollar strengthened last week to DM 2.3080 from DM 2.2905 so that D-mark foreign bonds shed 1/2 points over the week as a whole.

In contrast, Swiss franc foreign bonds put on another 1/2 point on average as banks again moved to cut short-term deposit rates. This is drawing money out of the short end of the market in favour of longer term bonds, dealers said.

In the Japanese bond market, the ¥20bn Samurai bond for the EEC was priced last week with an 8 per cent coupon at 99.85 to yield 8.027 per cent. Daiwa is leading this debut issue for the EEC.

A lack of supply in the Samurai sector led prices to rise between 1 and 1 1/2 points last week, while prices of the benchmark 6.1 per cent 1988 Government bond fell 1/2 point in a week of quiet trading. The Euro-yen sector was unchanged.

P.M.

BAHRAIN BANKS

Growth continues despite oil glut

LAST YEAR'S attempted coup had virtually no impact on Bahrain's international banking community. Far from inducing a slowdown in new business, assets have grown at a boom rate so far this year.

Mr Abdullah Saif, Governor of the Bahrain Monetary Agency, says that total assets of the 65 operational offshore banking units grew by \$4.5bn in the first quarter to a total of \$55.6bn.

This is more than double the \$2.3bn growth of the same period of 1981 and compares with an average monthly growth for all last year of \$1.1bn.

Bankers in Bahrain say the continuing growth is in part due to the expanding operations of the two local giants—Arab Banking Corporation and Gulf International Bank. But the figures also suggest that there is little reason to suppose that the declining oil price will impair Bahrain's strength as a financial centre.

Last year OPEC countries as a group were net takers of funds from the world banking system, and fears have been expressed in Bahrain that as this process continues offshore banks could become starved of new deposits. Yet despite its location

Bahrain has never served as a significant repository for official surplus funds from the Gulf. It has relied much more heavily on the private sector liquidity of the region which still seems abundant.

Also offshore banks in Bahrain have now built up a substantial loan portfolio in the region itself. Bahrain has become vitally important as a lending centre as well as a source of funds.

A large part of this lending—possibly around a quarter—goes to Saudi Arabia where loan demand in connection with the start-up costs of new projects has been running at very high levels.

One of the fears expressed by some international bankers in Bahrain is that Saudi spending on new projects could eventually decline if the oil glut continues. This could indeed mean a contraction of banking business in Bahrain.

For the time being, however, bankers still report a wealth of new lending opportunities in Saudi Arabia whose spending programme is so large that it simply cannot be stopped dead in its tracks.

P.M.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
American Medical\$	25	1997	15	9 1/2	100	SBCI	9.464
CCF\$	150	1996	14	—	100	CCF, CSFB	—
Aroclor\$	200	1990	8	13 1/2	100	Salomon Bros., CSFB, Merrill Lynch	13.500
Sears Roebuck\$	400	1994	12	0	23 1/2	Dean Witter, Daiwa Secs.	12.826
Superior Oil\$	125	1989	7	14	100	CSFB	14.000
Eurofina\$	50	1990	8	14 1/2	100	Merrill Lynch	14.250
W. R. Grace \$	75	1989	7	14 1/2	99 1/2	Merrill Lynch	14.870
LTCB\$	60	1992	10	5 1/2	100	LTCB Intl., CSFB	5.250*
Illinois Power	50	1989	7	14 1/2	100	UBS Secs.	13.875
Mobil Oil\$	150	1984	2	13 1/2	100	UBS Secs.	14.000
Mobil Oil\$	250	1985	3	14	100	UBS Secs.	13.875
Mobil Oil\$	100	1986	4	13 1/2	100	BA Asia	—
MIM\$	100	1989	5 1/2	—	100	Hambros Bank	—
Mead Intl.	60	1989	7	15 1/2	—	Smith Barney	—
Florida Tel.	65	1989	7	15	—	Merrill Lynch, CSFB, SG Warburg	—
Kollmorgen\$	20	1997	15	9 1/2	100	—	—
D-MARKS							
Iceland\$	75	1992	10	9 1/2	100 1/2	West LB	9.172
Escom\$	100	1990	8	9 1/2	100	Dresdner Bank	9.500
Bowater	50	1989	7	8 1/2	99 1/2	BHF Bank	8.598
Austria\$	100	1992	10	8 1/2	100	Deutsche Bank	8.375
Helsinki	50	1992	7 1/2	8 1/2	99 1/2	BHF Bank	8.592
SWISS FRANC							
Taiyo Yuden\$**	60	1987	—	6 1/2	100	CS	6.250
Kobe City\$	100	1992	—	6 1/2	100 1/2	UBS	6.091
Belgium\$**	100	1987	—	7 1/2	100	CS	7.625
Renfe	80/100	1992	—	7 1/2	100	SBC	7.750
JDB\$**	200	1988	—	4 1/2	100	UBS	6.500
Ind. Fund of Finland	40	1992	—	*	700	Banque Gutzwiller, Kurz, Bungeger	*
GIULDERS							
Ok Electric\$*	50	1987	—	6 1/2	*	SBC	*
Lonrho	80	1992	—	*	*	Banque Keyser Ullman, Kredietbank Suisse, Nordfinanz-Bank	*
LUX FRANCS							
Norddeutsche LB\$	400	1989	7	12 1/2	100	Banque Den. du Lux	12.500
ECL\$							
Hydro-Quebec	40	1989	7	*	*	Kredietbank	13.500
YEN							
EEC\$	200n	1992	9	8	99.85	Daiwa Secs.	8.022
Oslo\$	150n	1992	9	8	99.30	Nikko Secs.	8.268

* Not yet priced. † Final terms. ‡ Floating rate note. § Minimum. ¶ Convertible. ** Placement. † With warrants. Note: Yields are calculated on AIBD basis.

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$150,000,000

Aetna Life and Casualty International Finance N.V.

Guaranteed Retractable Notes Due 1997

Payment of principal and interest unconditionally guaranteed by

Aetna Life and Casualty Company

MORGAN STANLEY INTERNATIONAL

ALGEMENE BANK NEDERLAND N.V.

BANK OF AMERICA INTERNATIONAL

BANQUE BRUXELLES LAMBERT S.A.

BANQUE DE PARIS ET DES PAYS-BAS

CREDIT SUISSE FIRST BOSTON

DEUTSCHE BANK AKTIENGESELLSCHAFT

SAMUEL MONTAGU & CO.

MORGAN GRENFELL & CO.

NOMURA INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL

SOCIETE GENERALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

S.G. WARBURG & CO. LTD.

April 21, 1982

U.S. \$250,000,000

J.P. Morgan International Finance N.V.

Guaranteed Floating Rate Subordinated Notes Due 1997

The Notes are guaranteed on a subordinated basis by

J.P. Morgan & Co. Incorporated

MORGAN STANLEY INTERNATIONAL

MORGAN GUARANTY LTD

CREDIT SUISSE FIRST BOSTON LIMITED

SALOMON BROTHERS INTERNATIONAL

DEUTSCHE BANK AKTIENGESELLSCHAFT

MERRILL LYNCH INTERNATIONAL & Co.

SWISS BANK CORPORATION INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

May 13, 1982.

All of these Securities have been sold. This announcement appears as a matter of record only.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US BONDS

Predicted rally fails to appear

THE WIDELY predicted rally failed to materialise on Wall Street last week despite another drop in the money supply...

Investors were unnerved by some unexpected flickers of life in the economy which triggered fears of a new upsurge in credit demand.

The submissiveness of the Fed funds rate is another worry. This key overnight bank rate has stuck around 14 to 15 per cent for several weeks...

Other borrowers included Allied Stores, Pennzoil, ITT Financial, and Republic New York. This week's tentative calendar looks moderate...

David Lascelles

Dome Petroleum suffers deficit in first quarter

BY ROBERT GIBBENS IN MONTREAL

DOMO PETROLEUM, the Canadian oil company at the forefront of the Federal Government's plans to "Canadianise" the nation's energy assets...

The company attributed the loss mainly to financial factors following its C\$4bn takeover last year of Hudson's Bay Oil and Gas...

Weston warns on profits

BY OUR MONTREAL CORRESPONDENT

THE GEORGE WESTON food and resource group, which controls the Loblaw retail food chains in Canada and the U.S., has a serious problem in its east and west coast fishing and fish products affiliates...

\$23m loss at Playboy in third quarter

By Richard Lambert in New York

PLAYBOY ENTERPRISES, the U.S. publishing and entertainment group, has reported a loss of \$22.6m for the three months ended March...

Carrian assets top HK\$5bn

BY ROBERT COTTRELL IN HONG KONG

THE DRAMATIC growth of Carrian Investments, the Hong Kong group which is rapidly diversifying from its property base, is underscored by figures published for the first time in its latest annual report...

Finance chief for American Express Intl. Banking

AMERICAN EXPRESS INTERNATIONAL BANKING CORP New York, has appointed Mr Robert T. Budenberg executive vice-president and chief financial officer...

INTERNATIONAL APPOINTMENTS

PHONE AND TELEGRAPH CORP New York, director of business development for its communications and information services group. He joins ITT after 22 years with The New York Times Company.

ATED DEPARTMENT STORES INC. His responsibilities at BCC will be shared by Mr Rex Dorman, who becomes vice-president of finance, Mr George J. Harad, who was elected controller and Mr Clifford A. Morron, who continues as vice-president, planning and development.

U.S. \$350,000,000 New Zealand Floating Rate Notes Due 1987. Advertisement for international banks including Amro International, Arab Banking Corporation, and others.

FT INTERNATIONAL BOND SERVICE. Advertisement containing tables for U.S. Dollar, Eurobond Turnover, Floating Rate Notes, and Convertible Bonds.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS TODAY
Dunlop Tyres Ltd, Board of Directors, 11.30 am.
Dunlop Tyres Ltd, Board of Directors, 11.30 am.
Dunlop Tyres Ltd, Board of Directors, 11.30 am.

RICHARDSON-VICKS OVERSEAS FINANCE NV
Kuwaiti Dinars 7000,000
1 1/4 per cent. Guaranteed Bonds due 1987
Unconditionally guaranteed by RICHARDSON-VICKS INC.
Issue price 100 per cent.

This week's business in Commons and Lords

TODAY
Commons: Private members' motions until 7.00 pm; Local Government and Planning (Scotland) Bill, remaining stages.
Lords: Local Government Miscellaneous Provisions) Bill, report stage. Select Committees: Foreign Affairs—Subjects: Falkland Islands and then Caribbean and Central America;

TELEFONOS DE MEXICO, S.A.
(Organised under the laws of the United Mexican States)
Six Month Notes Issued in Series under a U.S. \$75,000,000 Note Purchase Facility
Issue Price 100 Per Cent.

British approach to security, stability and development.
Witnesses: Mr Cranley Onslow, MP, Minister of State for Foreign and Commonwealth Affairs, and departmental officials (Room 15, 4.30 pm).

Banque Nationale de Paris
Kuwaiti Dinars 7,000,000
10 per cent. Notes due 1989
Issue price 88.75 per cent.

Boston International Finance Corporation NV
U.S. \$100,000,000
14 1/4% GUARANTEED NOTES DUE JUNE 1, 1989
FIRST NATIONAL BOSTON CORPORATION
(Organized under Massachusetts law)

Kuwait Investment Company (S.A.K.)
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Kuwait International Investment Co. s.a.k.
Alahli Bank of Kuwait K.S.C.
Banque Nationale de Paris
Burgan Bank S.A.K. - Kuwait
Caisse des Dépôts et Consignations
The Gulf Bank k.s.c.
The Industrial Bank of Kuwait, K.S.C.
The National Bank of Kuwait S.A.K.

CANON INC.
(Canon Kabushiki Kaisha)
Notice to the Holders of 6 1/2% Convertible Debentures due December 31, 1994
NOTICE IS HEREBY GIVEN that the conversion price at which the 6 1/2% Convertible Debentures due December 31, 1994 of Canon Inc. are convertible into Common Stock of Canon Inc. has been adjusted.

KLEINWORT BENSON FINANCE B.V.
US \$50,000,000
Guaranteed Floating Rate Notes 1991
convertible until 1995 into 10 1/2 per cent. Guaranteed Bonds
1995 and unconditionally and irrevocably guaranteed as to payment of principal, premium (if any) and interest by
KLEINWORT, BENSON, LONSDALE LIMITED
For the three months 17th May, 1982 to 17th August, 1982 the Notes will carry a Rate of Interest of 15 per cent. per annum with a Coupon Amount of US\$ 191.87.
CHEMICAL BANK INTERNATIONAL LIMITED
Agent Bank

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including columns for 1982 High, Low, Stock, and May 14 price. Lists various companies like AOC Industries, AM Int'l, and others.

Table of New York stock market data (continued) listing companies such as GM, GMAC, GMAC, and others.

Table of New York stock market data (continued) listing companies like GM, GMAC, GMAC, and others.

Table of Canadian stock market data including columns for 1982 High, Low, Stock, and May 14 price. Lists companies like Bell Canada, Canadian National, etc.

Table of Dutch stock market data including columns for 1982 High, Low, Stock, and May 14 price. Lists companies like ADF Holding, AKZO, etc.

Table of Hong Kong stock market data including columns for 1982 High, Low, Stock, and May 14 price. Lists companies like Cheung Kong, Cross Harbour, etc.

INDICES

Table of various stock indices including Dow Jones, S&P 500, and others, with columns for May 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, and 1982 High/Low.

NEW YORK

Table of New York stock market data (continued) listing companies like AOC Industries, AM Int'l, and others.

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NEW YORK

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CURRENCIES, MONEY and GOLD

MONEY MARKETS

BY COLIN MILLHAM

A week of hopes and fears

LONDON SHORT-TERM interest rates moved up nervously as last week drew to an end. Earlier rates had maintained the recent downward trend, with the fixed periods easing down to around 13 per cent by Wednesday. This partly reflected the lack of any bad news from the task force in the South Atlantic and was also a sign of growing optimism about Britain's economic prospects.

On the other hand the lack of progress in the diplomatic efforts to solve the Falklands crisis, left the market very wary by Friday, fearing a possible invasion of the islands over the weekend. At the same time there was disappointment at the recent trend in U.S. interest rates, with three-month U.S. Treasury bills moving up to 12.34 per cent on Friday, from 12.30 per cent at the end of the previous week. Over the same period three-month London interbank rose to 13 1/2 per cent from 13 1/8 per cent.

DM 4 1/2bn in assistance on Friday by way of another securities repurchase agreement. Banks also made increased use of the 9 per cent Lombard facility to build up minimum reserve requirements, probably having held off from borrowing under the old 9 1/2 per cent special Lombard facility.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for various currencies and instruments like Prime rates, Treasury bills, etc.

FT LONDON INTERBANK FIXING

Table showing interbank fixing rates for 3 months U.S. dollars, 6 months U.S. dollars, etc.

LONDON MONEY RATES

Table showing London money rates for Sterling, U.S. Dollar, etc.

The fixing rates (May 14) are the arithmetic means, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies and terms.

CURRENCIES AND GOLD

Dollar firm

The dollar reversed its recent decline in the foreign exchange markets last week. On Friday figures released for the producer price index and industrial production were in line with market estimates, but there were signs of nervousness about the weekly money supply figures. It was suggested that M1 could increase by \$4bn, compared with earlier estimates of less than \$2bn.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies.

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies.

GOLD MARKETS

Table showing gold market prices for Gold Bullion, Gold Coins, etc.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for various currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European currency unit rates for various currencies.

OTHER CURRENCIES

Table showing other currency rates for Argentina, Australia, Brazil, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

EXCHANGE CROSS RATES

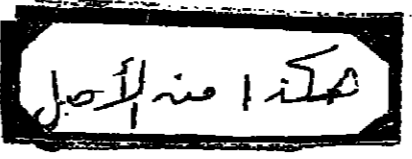
Table showing exchange cross rates for various currencies.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Large table listing various authorized trusts and their details, including Abbey Unit Trst Mgrs, Allen Harvey & Roy Unit Trst Mgrs, etc.

NOTES: Prices are in pence unless otherwise indicated and are for 100 units of the fund.



INSURANCE & OVERSEAS MANAGED FUNDS

INSURANCES

Table listing various insurance companies and their managed funds, including details like company names, addresses, and fund names.

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OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including details like fund names, managers, and performance metrics.

NOTES: A section providing additional information and disclaimers regarding the fund data presented in the tables.

Bryant Properties
FOR QUALITY DEVELOPMENTS
IN THE SOUTH AND MIDLANDS
021-704 5111

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
Jan. J. S. D.	Jan. J. S. D.	100	100	100	100	100	100
...

HOTELS AND CATERERS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

INDUSTRIALS (Miscel.)

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

ENGINEERING—Continued

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

CHEMICALS, PLASTICS—Cont.

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

ELECTRICALS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

BANKS & H.P.—Cont.

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

HIRE PURCHASE, ETC.

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

BUILDING INDUSTRY, TIMBER AND ROADS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

LOANS—Continued

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

FOREIGN BONDS & RAILS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

AMERICANS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

BANKS AND HIRE PURCHASE

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

BRITISH FUNDS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

Over Fifteen Years

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

Over 10 Years

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

Index-Linked & Variable Rate

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

COMMONWEALTH AND AFRICAN LOANS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

LOANS

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

Public Board and Ind.

Company	Stock	Price	Lot	Vol	Chg	YTD	52 Wk
...

Company Profile Service

0985-21511
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Johnnie

INDUSTRIALS—Continued

Table of industrial stock prices, including companies like Anglo-American, Anglo-Asian, Anglo-Continental, etc.

LEISURE—Continued

Table of leisure stock prices, including companies like Anglo-Continental, Anglo-Continental, etc.

PROPERTY—Continued

Table of property stock prices, including companies like Anglo-Continental, Anglo-Continental, etc.

INVESTMENT TRUSTS—Cont.

Table of investment trusts, including companies like Anglo-Continental, Anglo-Continental, etc.

OIL AND GAS—Continued

Table of oil and gas stock prices, including companies like Anglo-Continental, Anglo-Continental, etc.

NIKKO THE NIKKO SECURITIES CO. LTD. The Nikko Securities Co. (Europe) Ltd. Nikko House, 17 Goddard Street, London, EC4 3EN. Tel: 248-9811 Telex: 884717

MINES—Continued

Table of mines stock prices, including Central African, Australian, Tins, and Copper.

NOTES

Notes section containing various financial notices and company announcements.

REGIONAL MARKETS

Table of regional market data for various areas.

OPTIONS

Table of options data, including 3-month Call Rates and other financial instruments.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies and their stock prices.

SHIPPING

Table of shipping companies and their stock prices.

SHOES AND LEATHER

Table of shoe and leather companies and their stock prices.

SOUTH AFRICANS

Table of South African companies and their stock prices.

TEXTILES

Table of textile companies and their stock prices.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher companies and their stock prices.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising companies and their stock prices.

TOBACCOS

Table of tobacco companies and their stock prices.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies and their stock prices.

PROPERTY

Table of property companies and their stock prices.

OVERSEAS TRADERS

Table of overseas trader companies and their stock prices.

RUBBERS AND SISALS

Table of rubber and sisal companies and their stock prices.

TEAS

Table of tea companies and their stock prices.

MINES

Table of mine companies and their stock prices.

OIL AND GAS

Table of oil and gas companies and their stock prices.

INSURANCE

Table of insurance companies and their stock prices.

LEISURE

Table of leisure companies and their stock prices.

